

6fUbXYbVi f[g`Dc`nY]'^U[h`HUi gYbXY
? YbbnY]W\Yb`[Yghc\`YbYf`5i hcg°

8]Y`6fUbXYbVi f[Yf`Dc`nY]'gYmh`ni bY\`a YbX`Ui Z
Ui hca Uh]gW\Y`?YbbnY]W\YbYfZUggi b[`ni f` : U\`bXi b[`bUW\
[Yghc\`YbYb`5i hcg`i bX` ; YZU\`fYbUVk Y\`f"



I W_Yfa Uf_ž`8Yi hgW\`UbX`!`8]Y`6fUbXYbVi f[Yf`Dc`nY]'n]Y\`h
Y]bY`YfbØW\hYfbXY`6]`Ubni`ØVYf`XYb`9]bgUhn`]\fYg`Ui hca Uh]g]YfhYb
9fa]hhi b[ggmgHYa g`?Ygm]a `>\`f`&\$&&""`&g[YgUa h`k`i`fXYb`fi`bX
, "+\$\$` : U\`bXi b[Yb`Xi fW\ [YZØ\`fhž`k`cVY]'g]W\`Yhk`U` , "" \$\$`X]YgYf
9]bgÅhnY`Ui ZX]Y`Gi W\Y`bUW\` [Yghc\`YbYb` : U\`fnYi [Yb
_cbnYbhf]YfhYb""8]Yg`nY][h`Y]bXfi W_gj`c`ž`k`]Y`gY\`f`X]Y`Dc`nY]'Ui Z
hYW\`b]gW\Y`i`bhYfghØhni b[`Ub[Yk`]YgYb`]ghž`i`a
J YfVfYW\YbgVY_Åa`dZ`b[`YZZ`_h]j` `Ubni [Y\`Yb""@Ui`h`XYb
9fa]hhi b[gVY\`ØfXYb`g]bX`fi`bX`%)`\$`X]YgYf`A`U»`bU\`a`Yb`Ui`Z
ghUUhgUbK`U`hgW\`UZh]W\Y`5bcfXbi b[`YfZc` [hž`]bgVYgcbXYfY`VY]
Xf]b[YbXYa` `J`YfXUW\`h`Ui`Z`gW\`k`Yfk`]Y[YbXY`GhfUZhUhYb""8]Yg
k`i`fXY`j`cb`I`W_Yfa`Uf__i`f]Yf`VYf]W\`hYh"

8]Y`Ui hca Uh]gWXY`9fZUggi b[`j cb`5i hc_YbbnY]WXYbž`X]Y`gY]h`XYf
9]bZØ\fi b[`XYg`GmghYa g`?Ygm]a `đ\`f`&\$\$`Yb`j c[`i Y`]ghž`X]Ybh
b]W`h`bi f`XYf`J YfVfYWXYbgj Yf\Øhi b[``Fi bX`%(\$`A U» bU\`a Yb
k UfYb`Ui Z`X]Y` ; YZU\`fYbUVk Y\`f`Ui g[Y`Y[hž`k Ug`nY][hž`XUgg`b]W`h
bi f`?f]a `]bY`Yž`gcbXYfb`Ui W`i bVYhY`][hY`6Øf[Yf`]b`XYb` : c`_i g
[YfUhYb`_ØbbYb``8]Yg`k]fZh: fU[Yb`Ui Ž`XU`X]Y
?YbbnY]WXYbYfZUggi b[`i a ghf]hhYb`]gh``?f]h`_Yf`VYa Åb[Y`bž`XUgg
Ui W`j]Y`Y`i bVYhY`][hY`]bg`J]g]Yf`XYf`Dc`nY`][YfUhYb`_ØbbYb``GY]h
Y]bYf`Y`bXYfi b[`XYf`GhfUZdfcnYggcfXbi b[`]a `đ\`f`&\$\$`XØfZYb
?YbbnY]WXYb`bi f`XUbb`[YgdY]WXYfh`k YfXYbž`k Ybb`_cb`fYhY
: U\`bXi b[Yb`j cf`]Y[Yb``8]YgY`bYi Yb`J cf[UVYb`gc``Yb`X]Y
, VYfk UW`i b[`XYf`6Øf[Yf`Yhk Ug`cW`Yfb``

GhY][YbXY`NU\`Ub` : U\`bXi b[Yb

9]b`[YbUi YfYf`6`]W`_Ui Z`X]Y`NU\`Yb`nY][hž`XUgg`X]Y`6fUbXYbVi f[Yf
Dc`nY`]ja `đ\`f`&\$\$`X]Y`Ui hca Uh]gWXY`?YbbnY]WXYbYfZUggi b[
XYi h]W`_Åi Z[Yf`]b`5bgdfi W`[Ybca`a Yb`\Uh`Gc`k`i fXYb`]a
J Yf[`Y]W`ni `&\$\$`&X]Y` : U\`bXi b[Yb`ni f` ; YZU\`fYbUVk Y\`f`j cb`%%*
Ui Z`%+&: Å`Y`Yf\Ø\hž`k Ug`Y]bY`GhY][Yfi b[`i a `Yhk U`) \$`i
XUfghY``h`_`b`X]YgYb` : Å`Yb`a`i gg`X]Y`Dc`nY`]bUW`k Y]gYbž`XUgg`Yg
U`_i hY` ; YZU\`fYb`ZØf`@Y]V`i bX`@YVYb`[]Vh``8]Yg`k`i fXY`j cb`fVV&(
\Yfj cf[Y\`cVYb``

Ni XYa `Uh`X]Y`Dc`nY`]b`&\$\$` `Ui W`A`cV`]Z`b`_[YfÅhY`]b`%-` : Å`Yb
ni f`GhUbXcfhYfa]hhi b[`j Yfk YbXYhž`k Å\`fYbX`Yg]ja `đ\`f`&\$\$&
bcW`%)` : Å`Y`k UfYb``8]YgY`9bhk]W`_i b[Yb`nY][Ybž`XUgg`X]Y
HYW`b]_`ni bY\`a YbX`]b`XYb`9fa]hhi b[gdfcnYgg`Y]bZ]Y»`h`
8YbbcW`V`Y]Vh`X]Y` : fU[Yž`k]Y`k Y]h`X]Y` , VYfk UW`i b[`Xi fW
Ui hca Uh]g]YfhY`GmghYa Y`]b`XYf` ; YgY`gW`UZh`U`_nYdh]Yfh`k]fX`` : Øf
j]Y`Y`6Øf[Yf`]ghYg`k]W`h][`ni`k]ggYbž`XUgg`]fY`8UhYb`bi f`]a
XUZØf`j cf[YgY\`YbYb`F`U\`a Yb`VY\`UbXY`h`k YfXYb``

F YW`hY`XYf`6Øf[Yf`i bX`fYW`h`]W`Y F U\`a YbVYX]b[i b[Yb

đ`Y]bYa `i a ZUggYbXYb`6Yf]W`h`XYg`5V[YcfXbYhYb`Gj Yb`<cfbUi Z

j cb`XYf'6GK !: fU_h]cb`k i fXYb`Ui W` [f0» YfY`6YXYb_Yb
 \]bg]W`h]W`XYf`fYW`h]W`Yb`F U`a YbVYX]b[i b[Yb`Ui Z[Yk cfZYb"
 ðgVYgcbXYfY`X]Y`8UhYbgW`i hnf]W`h]b]Yb`i bX`X]Y`9]b`U`hi b[`XYf
 Yf[Ub[YbYb`i fhY]`Y`XYg`@UbX[Yf]W`hg': fUb_Zi fh`fC XYf`ghY`Yb`Z0f
 X]Y`Dc`]nY]`Y]bY`<YfUi gZcfXYfi b[`XUf"8 Ug'; Yf]W`h`\UhhY`&\$&&X]Y
 a UggYb`UZhY`5i ZnY]W`bi b[`j cb`?YbbnY]W`Yb`U`g`fYW`hgk]Xf][
 [Yk YfhYh"8]Y`6Ygh]a a i b[Ybž`X]Y`gY]hXYa` `]b`?fUZh`g]bXž`Y[Yb
 ZYghž`XUgg`YXY`GdY]W`Yfi b[`VY[f0bXYh`gY]b`a i gg" @Ui`h`
 \cfbUi Z"cf[`VYhf]Zh`X]Yg`j YfgW`]YXYbY`Di b_hYž`k]Y`X]Y
 ; YgUa hUbnU`YfZUgghYf`?YbbnY]W`Ybž`X]Y` ðZcfa Uh]cbgdZ]W`h
 [Y[Yb0VYf`XYb`VYhfcZZYbYb`DYfgcbYb`i bX`X]Y`8Ui Yf`XYf
 GdY]W`Yfi b["

8 Ug`H\Ya U`]ghink Y]ZY`cg`fY`Yj Ubhž`XU`bcW`_Y]bY`YbX[0h][Y
 FY[Y`i b[`Xi fW`X]Y`@JbXYgfY[]Yfi b[`ni a`H\Ya U`Ui hca Uh]gW`Y
 ?YbbnY]W`YbYfZUggi b[`j cf`]Y[h"8]Y`60f[Yf`g]bX`VYgcf[hž`cV`i bX
 k]Y`]fY`8UhYb`[Ybi hnh`k YfXYbž`k Å`fYbX`X]Y`Dc`]nY]`j Yfgi W`hž`b
 Y]bYa`_ca`d`Yi Yb`fYW`h]W`Yb`l a ZY`X`ni`bUj] []YfYb`i bX`X]Y
 0ZZYbh]W`Y`G]W`Yf\Y]h`ni` [Yk Å`f`Y]ghYb"

8]Y`8YVUhhY`i a`X]Y`?YbbnY]W`YbYfZUggi b[`k]fX`g]W`Yf`]W`Ui W`
]b`Ni`_i bZh`Y]b`\Y]» Yg`H\Ya U`V`Y]VYbž`XUg`b]W`h`bi`f`X]Y
 Dc`]nY]UfVY]hž`gcbXYfb`Ui W`X]Y`; fi bXfYW`hY`XYf`60f[Yf`]b
 6fUbXYbVi f[`VYhf]Zh`9g`V`Y]Vh`UVni`k UfhYbž`k]Y`X]Y
 @JbXYgfY[]Yfi b[`Ui Z`X]Y`Ui Z[Yk cfZYbYb`: fU[Yb`fYU[]YfYb`k]fX
 i bX`cV`Y]bY[]YgYh`]W`Y`fY[Y`i b[`]b`5i gg]W`highY`h"

8YhU]`g	
Cfh	I W_Yfa Uf_ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "i W_Yfa Uf__i f]Yf"XY • k k k "fVV&("XY • \cfbUi Z"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh