

8 fc \ bYb `fYhhYb `F Y \ _]hnY `]b `XYf
I W_Yfa Uf_ . `9]b `[fc » Yf `9fZc `[°

›b `XYf`I W_Yfa Uf_ `fYhhYb `›À[Yf`i bX`@UbXk]fhY`F Y \ _]hnY`a]h
K Àfa YV]`XXfc \ bYb `j cf`XYa `A À\hcX" `9]bY`i bhYfghØhnYbXY
›b]h]Uh]j Y`gY]h`&\$&("



I W_Yfa Uf_ž`8Yi hgWk`UbX`!`›b `XYf`I W_Yfa Uf_`hi`h`g]Wk`k Ug.
›À[Yfž`@UbXk]fhY`i bX`žfY]k]`][Y`<Y`ZYf`\UVYb`g]Wk
ni gUa a Yb[YhUbž`i a `a]h`<`]ZY`Y]bYf`K Àfa YV]`XXfc \ bY`F Y \ _]hnY
j cf`XYa `A À\hcX`ni `fYhhYb" `8]YgY`›b]h]Uh]j YžX]Y`j ca
?fY]g`U[Xj YfVUbX`DfYbn`Ui `] YhfU[Yb`k]fXž`bU\ a `&\$&(`]\fYb
5bZUb[`i bX`\Uh]g]Wk`gY]h\Yf`ni `Y]bYa `k]Wk]h[Yb`Dfc`Y_h
Yb`hk]W_Y`h"

8]Y`8 fc \ bYž`X]Y`ZØf`Yhk U`*`\$\$\$`9i fc`Ub[YgWk UZZ`h`k i fXYž`\Uh`X]Y
: À\][_Y]hž`X]Y`_Y]bYb`F Y \ _]hnY `]b` \ c \ Yb` ; fUgVYgh`ÀbXYb
Ui gZ]bX][`ni `a UWkYb" `8]YgY`H]YfY`g]bX`VYgcbXYfg`VYXfc \ hž`XU`g]Y
g]Wk`VY]; YZU\`f`fY[i b[g`cg`j Yf\`U`hYb`i bX`XUa]h`c`Zi`ØVYfgY\`Yb
k YfXYb" `<Y]bc`H]YhYž`Y]b`Yb[U[]YfhYf`@UbXk]fh`i bX`A]h[`]YX`XYg

J YfVUbXgž\UhXi fW`Y]bY`GdYbXY`j cb`&"() \$`9i fc`Y]bYb
k YgYbh]WYb`HY]`XYg`9][YbUbhY]`g`ØVYfbca a Ybž`k Ug`nY][hž`k]Y
k]W`h][`X]Y`GUWY`XYb`6YhY]`][hYb`]gh`6]g`Ub[`_cbbhYb`VYfY]hg
fi bX` \$`FY_]hnY`j cf`XYa `g]WYfYb`A`À`hcX`[YfYhhYh`k YfXYb`

J cb`XYf`XY`ni f`l a gYhni b[

8]Y`Bi hni b[`j cb`K`Àfa YV]`X_Ua YfUg`ni f`FYhhi b[`j cb`K`]`Xh]YfYbž
]bgVYgcbXYfY`FY_]hnYbž`]gh`Y]b`5bgUhnž`XYf`]b`XYb`Y`hnhYb`]U`fYb
j Yfgh`Àf`_h]b`8Yi hgW`UbX` : i » `ZUggh`8 Ug`6i bXYga]b]ghYf]i a `ZØf
@UbXk]fhgW`UZhž`9fb`À`fi b[`i bX`<Y]a UhifbA`@9<Ł`i bhYfghØhnh
X]YgYb` : cfhgW`f]hh`a]h`Y]bYa ` : ØfXYfj c`i a Yb`j cb`&ž` `A`]`]cbYb
9i fc`]a `FU`a Yb`XYg`6i bXYgZØfXYfdfc[fUa a g`ni f
FY_]hnfYhhi b[``8]YgYg`Dfc[fUa a `]gh`Y]b`VYXYi hYbXYf`HY]`XYf
8][]hU`]g]Yfi b[gghfUhY[]Y`XYg`6A`9@ž`X]Y`XUfUi ZUVn]Y`hž`XYb
H]YfgW`i hn`ni `gh`Àf`_Yb`i bX`X]Y`Gi W`Y`bUW`FY_]hnYb`YZZY`_h]j Yf
ni ` [YghU`hYb`"5bhfU[gVYfYW`h][h`g]bX`j YfgW`]YXYbY
Cf[Ub]gUh]cbYbž`XUfi bhYf`Y]b[YhfU[YbY`?fY]g`U[Xj YfY]bY`i bX
?]hnfYhhi b[gj YfY]bY`"8 Ug`6i bXYga]b]ghYf]i a `k Y]gh`YXcW
XUfUi Z`]\bž`XUgg`9]bnY`dYfgcbYb`i bX`VYgh]a a hY`J YfY]bgZcfa Yb
j cb`XYf` : ØfXYfi b[`Ui g[YgW`cggYb`g]bX`

9]b`k Y]hYfYf`D`i gdi b`_h`XYf`8fc`bYbhYW`bc`c []Y`]gh`X]Y`9ZZ]n]Ybn
]a `9]bgUhn`"æ `J Yf[`Y]W`ni `hfUX]h]cbY`Yb`A Yh`cXYb`k]Y
6Y[Y`i b[Yb`cXYf`J Yf[f`Aa i b[gj YfZU`fYb`Yfk Y]gh`g]W`XYf
8fc`bYbY]bgUhn`U`g`nY]hgdUfYbX`i bX`YZZY`_h]j Yf`"æ`XYf`HUh]gh`Yg
Y]bY`GY`hYb`Y]hž`XUgg`hUi gYbXY`FY]hnY`k`À`fYbX`XYf`A U`X
j Yf`Yhnh`cXYf`[Uf`[YhØhYh`k YfXYbž`k Ug`b]W`h`bi f`ZØf`X]Y`H]YfYž
gcbXYfb`Ui W`ZØf`X]Y`UbXk]fhgW`UZh]W`Yb`6Yhf]YVY`Y]bY
<YfUi gZcfXYfi b[`XUfghY`h`

< YfUi gZcfXYfi b[Yb`i bX`9fZc`[Y

8cW`XYf`9]bgUhn`XYf`8fc`bY`Vf]b[h`Ui W`Y]b][Y
<YfUi gZcfXYfi b[Yb`a]h`g]W`"Ni`6Y[]bb`UhhYb`X]Y`9]bgUhnhYUa g
a]h`?ca a i b]_Uh]cbgdfcV`Ya Yb`i bX`Y]bYa ` _Y]bYb`6]`XgW`]fa
XYf`8fc`bY`ni `Àa dZb`"8]YgY`<ØfXYb`_cbbhYb`YXcW`XUb`_XYf
l bhYfghØhni b[`c`_U`Yf`l bhYfbY`a Ybž`k]Y`XYa `5bV]YhYf`9bYfhfU[ž

k Y`WXY`Y]b`?ca a i b]_Uh]cbg!l d[fUXY`gdYbXYhYbž`ØVYfk i bXYb
k YfXYb"8]f_`J U\`Yž`XYf`VYghY`8fc`bYbZØ`fYf`]a`J YfVUbXž`nY][h
g]W\`VY[Y]ghYfh`ØVYf`X]Y`9fZc`[Y`i bX`XUb`_h`XYb`Gdcbgc`fYb`ZØf
]\fY`l bhYfghØhni b["

8]Y`FY_]hnfYhhi b[`U`h`b]W\`h`bi f`d`fU`_h]gW\`Y`J`c`fhY`]Yž`gcbXYfb`]gh
Ui W\`Y]bY`[YgYhn`]W\`Y`J`YfdZ]W\`hi b[`XYf`@UbXk`]fhY`"
J`c`fghUbXga`]h[`]YX`>Øf[Yb`GW\`]fa`Yf`VYhc`bh`]a`a`Yf`k`]YXYfž`k`]Y
k`]W\`h][`X]Y`K`]X\`Y[Y`]gh`i bX`Yf]bbYfh`Ub`X]Y`[YgYhn`]W\`Yb
J`c`f[UVYb`ni f`8`i fW\`gi W\`i b[`j`cb`K`]YgYb`j`c`f`XYf`A`U\`X`"
8]YgVYnØ[`]W\`c`ZYb`X]Y`>h]UhcfYbž`XUgg`g]W\`XYf`9]bgUhn
gc`W\`Yf`HYW\`bc`c[]Yb`VU`X`Z`ÅW\`YbXYW`YbX`]b`8Yi`hgW\`UbX
YhUV`]Yfh`8 Ug`6A`9@`U`h`g]W\`ni a`N]Y`[YgYhnž`XYb`H]YfgW\`i`hn
Xi fW\`U`_h]j`Y`A`U>bU\`a`Yb`ni`ZØfXYfb`i bX`X]Y`J`YfZU\`fYb`ni`f
FY_]hnfYhhi b[`k`Y]hYf`ni`cdh]a`]YfYb`"

Gc`a`UW\`Yb`X]Y`9]bgUhnH`YUa`g`a`]h]\`fYb`]bb`c`j`Uh]j`Yb`A`]hY`b`b]W\`h
bi f`Y]b`[i`hYg`; YgW\`Å`ž`ZØf`X]Y`K`]Xh]YfYž`gcbXYfb`gYhnYb`Ui W\`Y]b
ghUf`_Yg`NY]W\`Yb`ZØf`XYb`j`YfUbhk`c`fhi b[gj`c``Yb`l`a`[Ub[`a`]h`XYf`
B`Uhi`f`8]Y`l`W`_Yfa`Uf`_`]gh`gca`]h`b]W\`h`bi f`Y]b`J`c`ffY]hYf`]b`X]YgYf
HYW\`b]_ž`gcbXYfb`_ØbbhY`ni a`J`c`fV]`X`ZØf`UbXYfY`FY[]cbYb
8Yi`hgW\`UbXg`k`YfXYbž`X]Y`YVYbZU``g`Ui`Z`XYb`GW\`i`hn`j`cb
K`]Xh]YfYb`K`Yfh`Y[Yb`"

8YhU]`g	
C fh	I W_Yfa Uf_ž8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "gj n"XY• k k k "V`Y"XY• k k k "Va Y`"XY

6Ygi W\`Yb`G]Y`i`bg`Ui`Z.`b!U[`bYh