

B Yi Yf'; `Ubn`ZØf`XYb`A Uf_hd`Uhn`]b
@mWYb. `I a VUi `ghUfhYh`&\$&) °

@mWYb`d`Ubh`X]Y`I a [YghU`hi b[`gY]bYg`A Uf_hd`UhnYg`a]h
: ØfXYfa]hhY`b`ni f': ØfXYfi b[`XYf`gc n]U`Yb`ϕZfUghfi _hi f'i bX
bUW\U`h][Yb`GhUXhYbhk]W_`i b["



@mWYbž`8Yi hgW\`UbX`!`ϕ`@mWYb`hi`h`g]W\`gc`Y]b][Yg`°`8Yf`U`hY
A Uf_hd`Uhn`gc`""]b`bYi`Ya` ; `Ubn`YfghfU\`Yb`i`bX`gc`Y]bY
Y]b`UXYbXYfY`5ha`cgd`ÅfY`gW`UZZYb`"8YfnY]h`Y\`Yf`Y]b`6`]W_ZUb[
ZØf`X]Y`ZU`gW`Yb` ; fØbXYž`a`]h`gY]bYa` `_cdZghY]b[YdZUghYfhYb
6cXYb`i`bX`XYa`nYbhfU`d`Uhn]YfhYb`F`Uh\`Ui`gž`_ØbbhY`g]W\`XUg
VU`X`ÅbXYfb`"8]Y`Hf]ghYggYž`X]Y`XYb`D`Uhn`XYfnY]h`i`a` []Vhž`gc`
Y]bYf`YVYbX][Yb` ; YghU`hi`b[`k`Y]W\`Ybž`X]Y`b]W`hibi`f`X]Y
5bk`c`bYfž`gcbXYfb`Ui`W`6Ygi`W\`Yf`Ub`cW`h`"8cW`k`]Y`g]Y\`h
X]YgYf`I`a`VUi` `_cb_fYh`Ui`g3

9]b`k`]W`h][Yf`6YgW\`i`gg`XYf`GhUXh`Yf`cfXbYhYb`\`Uh`bi`b`[`fØbYg
@]W`h`[`Y`[`YVYb`";`Ubny`+)`DfcnybhXYf`I`a` [YghU`hi`b[`g_cghYb
k`YfXYb`[`YZØfXYfhž`gcXUgg`g]W\`@mWYb`Ui`Z]bg[YgUa`h`%)`\$`\$\$\$

9i fc`ZfYi Yb`XUfZ`%\$\$\$`\$\$\$`9i fc`_ca a Yb`j ca`@UbX`i bX`6i bXž
k Y]hYfY`) \$\$\$\$`9i fc`ghYi Yfh`X]Y`GhUXh`Ui g`]\fYa` <Ui g`U`h`VY]"
8]Yg`k`j]fX`Xi fW`XUg`9b[U[Ya Yb`h`XYg`?ccdYfUh]cbgj YfVi bXg
I W_Yfa`Āf_Yf`GYYb`UbXgW`UZh`Yfa`Ō[`]W`hž`XYf`Dfc`Y`_hY`ni f
gc n]U`Yb`≠ZfUghfi`_hi`fi`bhYfgh`Ø`h`hž`k`jY`**B c f X _i f]Y f`VYf]W`hYh`**

≠b b c j U h] j Y ; Y g h U ` h i b [g] X Y Y b

8]Y`5fVY]hg[fi ddY`i bhYf`XYf`@Y]hi b[`XYg`5fW`]hY`_hYb`i k Y`?fØ[Yf
`Uh]g]W`gc`Y]b][Y`gdUbbYbXY`≠XYb`Y]bZU`Yb`UggYb`"I bhYf
UbXYfYa`k`j]fX`Y]b`VY[Y`VUfYf`BYVY`Vfi bbYb`]bghU`]Yfhž`XYf
Y]bY`YfZf]gW`YbXY`5Vk`YW`g`i b[`V]YhYb`gc``Ni XYa`gc``Yb
G]hVĀb`_Y]b`: cfa`XYf`6i W`ghUVYb`@M7!<!9!B`Ui Z[YghY`h
k YfXYb`i bX`X]Y`DZUghYfi b[`j`cf`XYa`FUh`Ui`g`k`j]fX`VUff]YfYfZfY]
[YghU`hYh`9]bY`U`hY`HY`YZcbnY`Y`k`j]fX`ni`a`A`]hY`di`b`_hY]bYg
6ØW`Yf!HUi`gW`!NYbhfi`a`g`ž`i`bX`ni`gĀh`]W`Y`6Āb`_Yž
j`YfgW`]Y»VUFY`A`Ø`VY`Ā`hYfi`bX`: U`ffUXVØ[Y`fi`bXYb`XUg
?cbnYdh`UV`"Nk`Y]: i`»[Āb[YfØVYfk`Y[Y`UVYb`VYfY]hg`X]Y
YfZcfXYf`]W`Y`; YbY`a`][i`b[`Yf`U`hYbž`gW`]Y»`]W`a`ØggYb
G]W`Yf`Y]h`i`bX`Ni`[Ub[`Ui`W`[`fc»[YgW`f]YVYb`k`YfXYb`°K`Ybb
X]YgYf`9bh`i`fZ`X]Y`Ni`gh]a`a`i`b[`Z]bXYhž`_Ōb`bhY`XYf`D`Um`VU`X
[Ubn`UbXYfg`Ui`ggY`Yb`"

Hfchn`XYf`YfZfYi`]W`Yb`D`ĀbY`ni`fi`a`[YghU`hi`b[`[UV`Yg`Ui`W`
K`]XYfghUbX.`8]Y`: fU`_h]cb`@mW`Yb`hi`h`[i`h`f]@H; Ē`Uh`XYb
J`c`fgW`U[`UV[Y`Y`b`hi`bX`ghUhh`XYggYb`Ui`Z`X]Y`B`chk`YbX][`_Y]h
Y]bYf`GUb]Yfi`b[`XYg`Gdcfhd`UhnYg`]\b[Yk`]YgYb`"BYi`b
GhUXhj`YfcfXbYhY`gh]a`a`hYb`ZØf`X]Y`i`a`VUi`d`ĀbYž`k`Ā`fYbX`ZØbZ
XU[Y[Yb`k`UfYbž`XUfi`bhYf`j`]Yf`@H; !GhUXhj`YfcfXbYhY`i`bX`Y]b
J`Yf`hfY`hYf`XYf`5Z8`"

9]b`GW`f]hh`]b`X]Y`Ni`_i`bZh

8]Y`i`a`gYhni`b[`XYf`YfghYb`A`U»bU`a`Yb`gc``bcW`]b`X]YgYa`≠U`f
VY[]bbYbž`k`cVY]) \$\$\$\$`9i fc`ZØf`X]Y`YfghYb`GW`f]hhY
VYfY]hghY`Ybž`k`cj`cb`Y]b`[`fc»Yf`HY]`[YZØfXYfh`k`j]fX`"8Yf
5VgW`i`gg`XYf`i`a`[YghU`hi`b[`]gh`ZØf`&\$`*`j`cf[YgY`Ybž`a`]h
k`Y]hYfYb`%\$\$\$`\$\$\$`9i fc`ž`X]Y`i`bhYf`UbXYfYa`YVYbZU`g`Ui`g`

: ÒfXYfa]hhY`b`ghUa a Yb"

@m\Yb`]gh`HY]`Y]bYf`VfY]hYfYb`9bhk]W_`i b[`]b`6fUbXYbVi f[ž`k c
X]Y`]bhY[f]YfhY`GhUXhYbhk]W_`i b[gdc`h]_`]a a Yf`k]W h][Yf`k]fX"
8]YgY`ghY`h`g]W\Yfž`XUgg`j YfgW\]YXYbY`6Y`Ub[Y`i bX
<YfUi gZcfXYfi b[Yb`[Ya Y]bgUa `Ub[YdUW_hk YfXYbž`k]Y`
6fUbXYbVi f["XY`Yf`Ài hYfh"8 Ug`N]Y`]gh`_`Uf.`9]bY`bUW\U`h][Yž
]bWi gj] Y`i bX`YVYbX][Y`GhUXh`ni `Ybhk]W_Y`bž`X]Y`ni _i bZhgZÀ\`][
]gh"

A]h`XYa `]bhY[f]YfhYb`GhUXhYbhk]W_`i b[g_cbnYdh`f`B G9? Ł`k]fX
b]W h`bi f`X]Y`D`Ubi b[`j cfUb[Yhf]YVYbž`gcbXYfb`Ui W\`X]Y
Ni gUa a YbUfVY]h`nk]gW\Yb`J Yfk U`hi b[ž`Dc`h]_`i bX`6Øf[Yfb
]bhYbg]j]Yfh` , VYf` , \$`?ca a i bYb`]b`6fUbXYbVi f[`UVYb`VYfY]hg
Y]b`gc`W\Yg`?cbnYdh`YfghY`h`9g`]gh`Y]b`k]W h][Yg`ghfU`hY[]gW\Yg
D`Ubi b[g]bghfi a Ybhž`XUg`Ui W\`]b`@m\Yb`ni f`5bk YbXi b[`_ca a hž
i a `X]Y` : ÒfXYfa]hhY`YfZc`[fY]W\`ni `VYUbhfU[Yb`"@Ui h`GGF
GhUXhYbhk]W_`i b[`g]bX`X]YgY`?cbnYdhY`i bYf`Àgg`]W\`ZØf`X]Y
HY]`bU\`a Y`Ub`Dfc[fUa a Yb`XYf`Gh`XhYVUi ZØfXYfi b["

8]Y`_ca a YbXYb`š\`fY`k YfXYb`YbhgW\Y]XYbX`gY]bž`i a `Ui W\`ZØf
X]Y`ni _ØbZh][Yb` ; YbYfUh]cbYb`Y]bYb`YVYbgk YfhYb`i bX
UhhfU_hj] Yb`A Uf`hd`Uhm`ni `gW\UZZYb`"i bX`Y]bYg`]gh`g]W\Yf.`#
@m\Yb`Y]Y[hY]b`Ui ZfY[YbXYg`Dfc`Y_hj cf`i bgž`XUg`Ui Z`YXYb` : U`
]a`5i [Y`VY\U`hYb`k YfXYb`gc`hY`°

8YhU]`g	
C fh	@m\Ybž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bcfX_i f]Yf"XY • a]`"VfUbXYbVi f["XY • k k k "ggf!ghUXhYbhk]W_`i b["XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh