

Gca a Yf?]bc`]b`DfYbn`Ui .`9]bn][Yg`A U` =h`9bXg`k]h\`l`g`Yf`YVYb`°

9f`YVYb`G]Y`Ua` ("`ž`)`]a`Gca a Yf?]bc`DfYbn`Ui`XYb`:`]a` `=h`
9bXg`k]h\`l`g` "'9]bhf]hhi`Ub`XYf`5VYbX`UggYž`9]b`Ugg`UV`%-`.'`\$`
l` \f"



I`W`Yfd`fca`Yb`UXY`(`*`ž`%+`&-`%`DfYbn`Ui`ž`8`Yi`hg`W`U`b`X`!`'`=h`
DfYbn`Ui`[`Y`h`Yg`Y]»`Yf`5a`:`fY]hU[`ž`XYb`("`ž`)`ž`Z]b`XYh]a`
Gca a Yf?]bc`]a`DfYbn`Ui`Yf`GYVUX`Y]b`Ui`»`Yf[`Yk`Ö`b`]W`Yg`:`]a`!
9j`Yb`h`gh`Uhh";`YnY][`h`k`]fX`XYf`VYfØ`fYb`XY`:`]a` `=h`9bXg`k]h\`l`g`
bi`f`bc`W`Y]b`Y]bn][`Yg`A`U` "'8]Y`J`Yf`U`b`gh`U`hi`b[`j`Yf`g`d`f]W`h`Y]b`
i`bj`Yf[`Ygg`]W`Yg`9f`YVb]g`i`bh`Yf`XYa`Gh`Yf`b`Yb`]a`a`Y`ž`i`b`X`X]Y`
J`cf`Z`f`Yi`XY`]gh`g`W`cb`Y`h`h`\`c`W`"

K`Yb`b`X]Y`G`cb`b`Y`i`bh`Yf[`Y`h`ž`gh]a`a`h`X]Y`Gh]a`a`i`b[`Ui`Z`X`U`g`ž`k`Ug`
_ca`a`h`ž`[`U`bn`V`Y`g`cb`X`Y`fg`"9]b`Ugg`]gh`UV`%-`"'`\$`l` \f`ž`i`b`X`k`Yf`g]W`
Y]b`Yb`X`Yf`V`Y`]Y`V`h`Yb`@]Y[`Y`gh`Ø`Y`g]W`Yf`b`a`Ö`W`h`Y`ž`gc`h`Y`
f`Y`W`h`n`Y]h][`Y`f`g`W`Y]b`Yb`"9]b`Y`_`Y]b`Y`<`Y`f`U`i`g`Z`c`f`X`Y`f`i`b[`]`gh`Y`X`c`W`ž`
X`Ugg`X]Y`6`Y`gi`W`Y`f`]`f`Y`8`Y`W`_`Y`b`g`Y`V`gh`a`]h`v`f]b[`Y`b`a`Ø`gg`Y`b`ž`X`Y`b`b`

X]Y`5ha cgd\ÁfY`XYg: fY]i Zh_]bcg`YVhj cb`XYf; Ya Øh]W_X]h"
DcdWcfbžGbUW_g`i bX`_Ø\`Y; YhfÅb_Y`j cb`XYf` GØ»Yb`C UgY
fi bXYb`XUg`9f`YVb]g`UV`i bX`j YfgdfYWX`Yb`Y]bY`k i bXYfVUFY`NY]h
]a` : fY]Yb`"8Yf:]`a` k]fX`[Y[Yb`&%\`f`ghUfhYbž`gcZYfb`XUg`K YhhYf
a]hgd]Y`hž`XYbb`VY]`gW`YWX`hYa` K YhhYf`ZÄ`hX]Y`J YfUbgH`hi b[
Ui gž`k]Y`XYf`**BcfX_i f]Yf`VYf]W`hYh"**

6YgcbXYfY`5b[YVchY`i bX`J cf`]YVYb

8 Ug`Gca`a`Yf?]bc`\Uh`b]W`h`bi`f`XUg`VYgcbXYfY` :`U]f`Y]bYg`C`dYb!
5]f!]?]bcg`ni`V]YhYbž`gcbXYfb`Ui`W`X]Y]bY`J`JY`nU`\`Ub`5b[YVchYb"
J`cf`C`fh`_`ÖbbYb`X]Y`6Ygi`W`Yf`g]W`Ub`YfZf]gW`YbXYb`; YhfÅb_Yb
i bX`Y`W`YfYa``9ggYb`YfZfYi`Yb`"8]Y` GØ»Y`C`UgY`ghY`\`h`VYfY]hž`i`a
XYb` :]`a` UVYbX`a`]h`gW`a` UW`\`UZhYb`GbUW_g`ni`j`YfgØ»Yb`"8Yf
9]bhf]h`YfZc`[`h`Ui`ggW`]Y»`]W`ØVYf`X]Y`5VYbX`UggYž`k`Ug
VYXYi`hYhž`XUgg`X]Y`Ni`gW`Ui`Yf`gdc`bh`Ub`Yb`hgW`Y]XYb`_`ÖbbYbž`c`V
g]Y`XUg`?`]bc`VYgi`W`Yb`k`c`Yb`"8]Yg`]gh`[`YfUXY`]b`XYf`k`Ufa`Yb
»\`fYgnY]h`Y]b`[`fc»Yf`J`cfhY]`ž`k`]Y`Ui`W`Ub`XYfY`C`dYb!5]f!]?]bcg`]b
8Yi`hgW`Ub`Xž`k`]Y`XUg`**F`Y]gYfYdc`fhYf`ZYghghY`h"**

»a`Gca`a`Yf`YfZfYi`Yb`g]W`C`dYb!5]f!]?]bcg`[`fc»Yf`6Y`]YVh`Y]hž`i`bX
XUg`j`c``_ca`a`Yb`ni`F`YWX`h`G]Y`V]YhYb`b]W`h`bi`f`X]Y`A`Ö[`]W`_Y]hž
VY`]YVhY` :]`a`Y`ni`gW`Ui`Ybž`gcbXYfb`Ui`W`X]Y;`Y`Y[`Yb`Y]hž`X]Y
bUhØf`]W`Y`I`a`[`YVi`b[`ni`[`Yb]Y»Yb`"8]Y`Ub[`YbY`a`Yb
HYa`dYfUhi`fYb`i`bX`XUg`[`YgY``][`Y`Ni`gUa`a`Ybg]hnYb`a`UW`Yb
gc`W`Y`9j`Yb`hg`ni`Y]bYa`9f`YVb]gž`XUg`a`Ub`b]W`h`j`YfdUggYb`gc`hY"
K`Y]hYfY`VY`]YVhY`@c`WUh]cbg`ZØf` : fY]i`Zh_]bcg`]b`8Yi`hgW`Ub`X
Z]bXYb`g]W`]b`gc`VY`_`UbbhYb`Gh`X`hYb`k`]Y`A`ØbW`Ybž`6Yf`]b`c`XYf
8ØggY`XcfZž`X]Y`i`bhYfgW`]YX`]W`ghY` :]`a`Ub[`YVchY`i`bX`Y]b`UXYbXY
GbUW_g`c`ZYf]YfYb"

8 Ug`9j`Ybh`]b`DfYbn`Ui`]gh`ink`Uf`bi`f`Y]bYg`j`cb`j`]Y`Ybž`UVYf`X]Y
Y]ba`U`][`Y`J`cfZØ`fi`b[`j`cb``»9bXg`k`]h`\`I`g``Ua`(`"»`]`\`YVh
g]W`g]W`Yf`j`cb`XYf`A`UggY`UV`"?ca`a`hi`bX`[`Yb]Y»h`XUg
VYgcbXYfY`5a`V]YbhY``a`]h: fYi`bXYbž: Ua`j]Y`cXYf`Y]bZUW`U`g
fca`Ubh]gW`Yg`8UhY`°

8YhU]`g	
C fh	I W_Yfdca YbUXY`(*ž%+&- %`DfYbn`Ui ž 8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bcfX_i f]Yf"XY • k k k "dfYbn`Ui "Yi • k k k "fY]gYfYdcfhYf"XY

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh