

J]Whcf]U`HYa d`]b`ZY]Yfh'a]h' .%!G]Y[`bUWX
hi fVi `YbhYf`GU]gcb°

8Yf`G7`J]Whcf]U`HYa d`]b`gW`Y»h`X]Y`@UbXYg`][U`a]h`Y]bYa
G]Y[`UVžZY]Yfh`XYb`HfU]bYfk YW`gY`i bX`d`Ubh`Y]bYb
BYi UbZUb["



HYa d`]bž`8Yi hgW`UbX`!`5a`'&&"' † b] &\$&) `VYYbXYh`XYf`G7
J]Whcf]U`HYa d`]b`bUWX`XfY]`š\`fYb`XUg`5VYbhYi Yf`@UbXYg`][U`a]h
Y]bYa`gci j Yf`ÅbYb`' .%!G]Y[`ØVYf`7cbW`cfX]U
6i W`ck`#K`U`Xg]Yj YfgXcfZ`'8]YgYb`YhnhYb`Gd]Y`hU[`bi hnhY`X]Y
A UbbgW`UZh`i a`g]W`a`]h`Y]bYa`c`ZZYbg]j Yb`GhUfh]b`X]Y`DUfh]Y`]b
X]Y`<YfnYb`XYf`: Ubg`ni`gd]Y`Yb"

6YgcbXYfg`Ya`ch]cbU`k`Uf`XYf`HU[`ZØf`HfU]bYf`A`Uf]c`<cddž`XYf
bUWX`j`]Yf`š\`fYb`k`Yfhj`c`Yf`Ni`gUa`a`YbUfVY]h`gY]bY`NY`hY`]b
HYa d`]b`UVVf]W`h`J`YfY]bgVcgg`@Ufg`F`]hhYf`i`bX`J`]nYWX`YZ`F`U`Z
@Yi`dc`h`VYXUb`_hYb`g]W`Y`f`n`]W`VY]`<cddž`XYf`ni`6`Ui`!K`Y]»
;`Ufhn`k`YW`gY`h`<cdd`Äi`»YfhY`g]W`ni`gY]bYb`XfY]`š\`fYb`VY]a
J`YfY]bž`X]Y`nk`Uf`j`cb`5Vgh]Y[`g`Ua`dZ[`Ydf`Ä[`h`k`UfYbž`Y`XcW`U`g

gW ÒbY`NY]h]b`9f]bbYfi b[`V`Y]VYb`k YfXYb"5i W`Gd]Y`Yf`A UW]Y ^
D]chf`7nmYk g_]j Yf`Àggh`XYb`7`i V`bUW`j]Yf`đ\`fYb`i bX`_cbbhY
g]W`]a`5VgW`i gggd]Y`a]h`Y]bYa`Hcf`Ui gnY]W`bYbž`XUg`X]Y
: Ø\`fi b[`V]g`ni f`DUi gY`g]W`YfhY"

9]b`Ui ZfY[YbXYf`5VgW`]YX

æ`ink Y]hYb`5VgW`b]hh`Yf\`Ø\`hY`6i W`ck`XYb`8fi W`ž`k Ug]b`XYf`*`%`
A]bi hY`ni a`%`%`ZØ\`fhY"l a`XYa`Gd]Y`bYi Yb`GW`k i b[`ni
j Yf`Y]\`Ybž`k YW`gY`hY`HYa`d`b[`Y]W`XfY]`Gd]Y`Yf`Y]b"8]YgY
9bhgW`Y]Xi b[`Yfk]Yg`g]W`U`g`[c`Xf]W`h][ž`XYbb`6YbbYh`GcVc`
`Y]ghYhY`XYb`5gg]gh`ZØf`@]Ua`<`cfbž`XYf`]b`XYf`*, "A]bi hY`XUg`&`%
Yfn]Y`hY"Bi`f`j]Yf`A]bi hYb`gd`ÀhYf`k Uf`Yg`@]Ua]b`đ`hUž`XYf`a]h
gY]bYa`Hcf`XUg`.`%`a Uf_]YfhY`i bX`XUa]h`gY]bYb`Y`hnhYb`HfY`ZYf
ZØf`J]W`cf]U`HYa`d`b`]b`XYf`@UbXYg`][U`Yfn]Y`hY"

B UW`XYa`Gd]Y`Y`Y» Yb`X]Y`: Ubg`a]h`XYf`A UbbgW`UZh`X]Y`GU]gcb
[YVØ\`fYbX`Ui g_]b[Yb"9]b`gW`ÒbYf`5VgW`i gg`ZØf`Y]bY`NY]hž`X]Y
j cb`<`Ø\`Yb`i bX`H]YZYb`[Ydf`À[h`k Uf`F`U`Z`@Yi dc`h`nc`hY`ni XYa
F`c`UbX`:`Y`Xa Ubb`F`YgdY`_hž`XYf`bUW`%)`đ\`fYb`U`g
GhUX]cbgdfYW`Yf`j YfUVgW`]YXYh`k i fXY"

9]b`6`]W`_`bUW`j`c`f`b`

8Yf`J`YfY]b`d`Ubh`bi b`XYb`l a`Vfi W`XYf`A UbbgW`UZh`a]h`Y]bYf
[Yn]Y`hYb`BUW`k i W`gUfVY]h"8]Y`ni _ØbZh][Y`5i ZghY`i b[`gc`Ui g
`Øb[YfYb`HU`YbhYb`VYghY\`Ybž`X]Y`XYa`7`i V`bYi Y`8mbUa]_
Vf]b[Yb"8]Y`J`YfdZ]W`hi b[Yb`j`cb`BYi`ni [`Àb[Yb`k]Y`A`U
6cW`a Ubb`f]`cb`G;`Ghcf`_ck`ž`i bX`UbXYfYb`Y][YbYb
đ`b]cfYb`gd]Y`Yfb`nY][Ybž`XUgg`J]W`cf]U`HYa`d`b`i b[f][`]gh`bUW`
bYi Yb`9fZc`[Yb"

5i ZX]Y`@[U`gY`Vgh`V`]W`_`YbXž`c`b`h`g]W`Y]b`_i`fnYf`6`]W`_]b`X]Y
Ghfi`_hi`f`XYg`XYi`hgW`Yb`:`i`»`VU`g"8]Y`8: `@fB`Yi`hgW`Y`:`i`»`VU`
@[U`ž`gd]Y`h`Y]bY`k`YgYbh]W`Y`F`c`Y`]b`XYf`C`f[Ub]gUh]cb`i`bX
J`Yfa`Uf`_hi`b[`XYg`XYi`hgW`Yb`D`fc`Z]ž`»`VU`gž`k`c`VY]`X]Y`9f`ÒgY`]b
XYf`GU]gcb`&`\$`&&`#`&`\$`&`fi`bX`)`ž`&`A`j`UfXYb`9i`fc`VYhfi`[Yb"9]b
VYUW`h]W`Yf`6YhfU[ž`XYf`j`cf`U`Ya`]b`XYf`%`6i`bXYg`][U

Yfk]fhgWkUZhYh:k]fXž:k c`Ui Wk`X]Y`[fc»Yb`A Āf_hY`ZØf`A YX]YbfYWk hY
i bX`K YfVi b[`Y]bY`F c``Y`gd]Y`Yb``9]b`H\Ya Už`XUg`ZØf`j]Y`Y
@UbXYg`][]ghYb`k]Y`HYa d`]b`j cb`6YXYi hi b[`gY]b`_ÖbbhYž`gc``hY
XYf`5i Zgh]Y[`]b`\Ö\YfY`@[Yb`[Y`]b[Yb`"

: Øf`X]Y`_ca a YbXYb`A cbUhY`V`Y]Vh`UVni k UfhYbžk]Y`g]Wk`J]Wħcf]U
HYa d`]b`Ybħk]W_Y`b`k]fX``8cWk`Y]bYg`ghY`hZYgh`A]h`XYa `Zf]gWkYb
K]bX`XYf`š [YbX`a i gg`a Ub`X]Y`HYa d`]bYf`]b`Ni _i bZh`Ui Z`XYa
F UXUf`\UVYb`"

8YhU]`g	
C fh	HYa d`]bž`8Yi hgWk`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "bcfX_i f]Yf"XY • j]Wħcf]U!hYa d`]b"Wč a • XY"ghUh]ghU"Wč a

6Ygi WkYb`G]Y`i bg`Ui Z.`b!U["bYh