

J UbXU`]ga i g`]b`6fUbXYbVi f[. Ni bY\ a YbXY`5b[f]ZZY`Ui Z 6Y\ ÒfXYb[YVÀi XY°

J UbXU`]ga i g`]b`6fUbXYbVi f[.`5b`_U[Y`[Y[Yb`HÀhYf`bUW
GW`ÀXYb`Ub`@UbXYgVY\ ÒfXYb" `Dc`]nY]`gi W`h`NYi [Yb`ZØf
k Y]hYfY`9fa]h`i b[Yb"



A U[XYVi f[Yf`GhfU» Yž`6fUbXYbVi f[ž`8Yi hgW`UbX`!`†`XYb
`YhnhYb`K`cW`Yb`]gh`]b`A U[XYVi f[`Y]b][Yg`c`g`[Yk YgYb" `8 Ug
@UbXYgVY\ ÒfXYbnYbhf`i a`]b`XYf`A U[XYVi f[Yf`GhfU» Y`]gh`N]Y`
k]YXYf`c`hYf`J UbXU`]ga i g!`5hhUW`Yb`[Yk`cfXYb" `9g`k`i`fXY`a`]h
[Y`VYf`:`UfVY`VYgW`a`]Yfhž`i`b`X`X]Y`GW`Y]VYb`XYg`ghUUh`]W`Yb
GW`i`Ua`hYg`\UVYb`Xi`fW`GhY]bk`ØfZY`a`Ugg]j`GW`UXYb
[Ybca`a`Yb" `6YgcbXYfg`XfY]gh`:`YbghYf`]a`YfghYb`i`bX`nk`Y]hYb
C`VYf[YgW`cgg`XYg`GW`i`Ua`hYg`k`i`fXYb`gc[Uf`a`]h`GhU`\`_i [Y`b
VYgW`cggYb" `8]Y`Dc`]nY]`VYf]W`hY`hž`XUgg`X]Y`HÀhYf`j`Yfa`i`h]W
j`cb`XYf`A U[XYVi f[Yf`GhfU» Y`Ui`g`ni`K`Yf`_Y`[]b[Yb"

8 Ug`5i ga U» `XYf`6YgWÅX)[i b[Yb` \Uh`VYfY]hg`X]Y`?f]a]bU`dc`nY]
]b`5_h]cb`j YfgYhnh"8]YgY`Yfa]hY`hi bX` \Uh`Gdi fYb`[Yg]WÅYfhž
k Å\ fYbX`g]Y`[`Y]WÅnY]h][`X]Y`6Yj Ò`_Yfi b[`i a `A]h\`ZY`V]hhYh"K Yf
Yhk Ug`[YgY` \Yb` \Uh`cXYf`<]bk Y]gY`ni `XYb`HÅhYfb`[YVYb`_Ubbž
k]fX`[YVYhYbž`g]WÅ`VY]`XYf`Dc`nY]]bgdY_h]cb`6fUbXYbVi f[`Ub`XYf
<Uj Y`i bhYf`XYf`Bi a a Yf`\$`'`%) *\$!\$`ni `a Y`XYb"5`hYfbUh]]
VYghY`h`X]Y`A Ò[`]WÅ`_Y]hž`Y]b`<]bk Y]gZcfa i `Uf`Ui Z`XYf`K YVgY]hY
XYf`Dc`nY]`ni `bi hnYb"

A U[XYVi f[g`_f]a]bY`Y`<]bhYf[fØbXY

5i Z`XYf`UbXYfYb`GY]hY`a i gg`a Ub`gU[Ybž`XUgg`A U[XYVi f[`b]WÅh
[YfUXY`U`g`g]WÅYfghY`GhUXh`8Yi hgWÅ`UbXg`[]h" @Ui h`XYa
6i bXYg_f]a]bU`Ua h[Y\ Òfh`X]Y`GhUXh`ni `XYb`nY`b`[YZÅ`f`]WÅghYb
]b`8Yi hgWÅ`UbX" **HU[&(`VYf]WÅhYhž`XUgg`X]Y`Dc`nY]**hÅ[`]WÅ
Ui gfØW_hž`i a `ZØf`FYWÅh`i bX`CfXbi b[`ni`gc f[Yb"8]Y
?f]a]bU`]hÅhg fUH`]gh`\Yf`gY`f`\`cWÅ`i bX`i a ZUggh`gck c`\`_Y]bY
8Y`_hY`k]Y`J UbXU`]ga i g`i bX`8fc[Yb` \UbXY`U`g`Ui WÅ
gWÅk Yfk]Y[YbXY` ; Yk U`hhUhYbž`XUfi bhYf`j Yfgi WÅhYf`Hc hgWÅ`U[
i bX`A cfX"

8]Y`U_hi Y`Y`G]hi Uh]cb`k]fZh`i fU[Yb`Ui Z`C Vk c`\`X]Y`Dc`nY]]WÅY
?f]a]bU`ghUh]gh]_fD?GŁ`j cb`Y]bYa `F ØW_[Ub[`XYf`?f]a]bU`]hÅhi a
%ž+`i`]a `š\`f`&\$&(` [Y[YbØVYf`XYa `J cf`U`f`VYf]WÅhYhž`gdØfYb
j]Y`Y`6Øf[Yf`XYb`bcWÅ`Y]bY`Ni bU`a Y`j cb`GhfUZhUhYbž`X]Y`\f
G]WÅYf\Y]hg[YZØ`\`VYY]bhfÅWÅh][Yb" @Ui h`**GhUh]ghU`V`Y]Vh`X]Y**
8]g_fYdUb`n`nk]gWÅYb`XYb`cZ]n]Y`Yb`NU`\Yb`i bX`XYa
hUhgÅWÅ`]WÅYb`G]WÅYf\Y]hg[YZØ`\`XYf`6Yj Ò`_Yfi b[`Y]b`gdUbbYbXYg
H\Ya U"

8]Y`NU`\`Yb`gd fYWÅYb`6ÅbXY

≠g[YgUa hij YfnY]WÅbYhY`X]Y`D?G`]a `š\`f`&\$&(`fi bX`) ž (A
]`cbYb` : Å`Yž`k cVY]Y]b`F ØW_[Ub[` \Ui dhgÅWÅ`]WÅ`Ui Zk Yb][Yf
7UbbUV]g!8Y`_hY`Ui Z[fi bX`XYf`HY]`Y[U`]g]Yfi b[`UV`XYa`%`5df]
&\$&(`ni fØW_ni ZØ\ fYb`]gh"Ni a]bXYgh]a `6YfY]WÅ`XYf
9][Ybhi a gXY`_hY`k]fX`YXcWÅ`Y]b`XYi h]WÅYg`i b[`Y]WÅ[Yk]WÅh
g]WÅhVUf" Gc`nÅ`\`Yb`8]YVghÅ`\`Y`i bX`6Yhfi [gXY`_hY`ni `XYb

\Äi Z[ghYb`GhfUZhUhYbžk Ä\fybX`J YfvfYWYb`[Y[Yb`XUg`@YVYbž
k]Y`A cfX`i bX`HchgW`U[ž`YX][`]W`\$ž%i `XYf`Ä`Y`Ui ga UW`hYb`

9]b`]bhYfYggUbhYg`8YhU]`VYn]Y`hig]W`Ui Z`X]Y`CdZYfnU`Yb`" `a` `]U\ f
&\$&' `[UV`Yg`&,) `A cfXcdZYfž`%(`k Yb][Yf`U`g`]a` `]U\ f`ni j cf`
8YbbcW`V`Y]Vh`X]Y`5bnU`XYf`fY[]ghf]YfhYb`GYI`i U`ghfUZhUhYb`a`]h
Yhk U`(&`, \$\$`XYf`\ÖW`ghY`GhUbX`gY]h`&\$&(`"8Yf`5i Zk ÄfhghfYbX`Ub
b]W`hXYi hgW`Yb`HUhj YfXÄW`h][Yb` `a`]hh`Yfk Y]`Y`VY]`(%ž`i` `]gcf[h
ni XYa` `ZØf`8]g_i gg]cbYb`i bX`ZcfXYfh`X]Y`Dc`]nY]`gck]Y`X]Y
; YgY`gW`UZh`YfUi`g`

A U[XYVi f[`ghY`h`U`gc`[Yk`]gg`i bhYf`8fi W`ž`i bX`Ui W`k Ybb`Yg`Ub
XYf`C`VYfZÄW`Y`Y]bYb`F`ØW`[Ub`[`]Vhž`V`Y]Vh`XUg`G]W`Yf`Y]hg[YZØ`
XYf`6Yj`Ö`_Yfi b[`Ui Z`XYf`GhfYW`_Y`"8]Y`bYi YghYb`J`UbXU`]ga`i`gZÄ`Y
g]bX`Y]b`k`Y]hYfYg`6Y]gd]Y`XUZØfž`k`]Y`U`_i`h`X]Y`?`f]a`]bU`]hÄh`]b
X]YgYf`GhUXh`]gh`

8YhU]`g`	
C fh	A U[XYVi f[Yf`GhfU» Yž`6fUbXYbVi f[ž 8Yi hgW`UbX`
E i Y`Yb`	<ul style="list-style-type: none">• dc`]nY]"VfUbXYbVi f["XY• k k k "hU[&("XY• XY"ghUh]ghU"Wča

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh