

K U`XVfUbX[YZU\ f`]b`6fUbXYbVi f[.
< ÒW ghY`K Ufbghi ZY`[YZÀ\ fXYh`B Uhi f°

K U`XVfUbX[YZU\ f`]b`6fUbXYbVi f[`ghY][h`Ui Z`K Ufbghi ZY`) "
; fØbXY`g]bX`YI hfYa Y`HfcW_Yb\Y]hi bX`\c\Y`HYa dYfUhi fYb
]a` <Uj Y`UbX"



6fUbXYbVi f[ž`8 Yi hgW`UbX`!`#`6fUbXYbVi f[`]gh`X]Y
K U`XVfUbX[YZU\ f`]b`XYb`Y`h`Yb`HU[Yb`XfUa`Uh]gW`[`[Ygh]Y[Yb`"
8Yf`@UbXYgVYhf]YV`:`c fgh`\Uh`VY`Ub`bh`[Y[YVYbž`XUgg`gY]h`XYa
j Yf[Ub[YbYb`GUa`ghU[`X]Y`\ ÒW ghY`K Ufbghi ZY`) `]a` <Uj Y`UbX
[`]h`8]YgY`K Ufbghi ZY`gd]Y[Y`h`X]Y`YI hfYa Yb`6YX]b[i b[Yb`k`]XYfž
X]Y`Xi fW`k`cW`Yb`Ub[Y`HfcW_Yb\Y]hi bX`\c\Y`HYa dYfUhi fYb
j Yfi fgUW`h`k`YfXYb`" `#`a`Y`fYfYb`UbXYfYb`@UbX_fY]gYbž`XUfi b`hYf
6Ufb]a`ž`A`Àf_]gW`!CXYf`UbXž`CXYf!GdfYY`i bX`Dc`hgXUa`!
A`]hY`a`Uf_ž`\YffgW`h`X]Y`K Ufbghi ZY` (ž`k`À\ fYbX`X]Y`fYgh`]W`Yb
@UbX_fY]gY`6fUbXYbVi f[g`U`_hi`Y`Ui`Z`K Ufbghi ZY`" `Y]b[Yghi`Zh
g]bXž`Y]bgW`\Y»`]W`XYf`I`W_Yfa`Uf_ž`X]Y`YVYbZU`g`K Ufbghi ZY`
YffY]W`h`\Uh`" fV V & (`VYf]W`hY`hž`XUgg`VYfY]hg`V]g`9bXY`A`U]`&\$&)
X]Y`:`Yi`Yfk`Y`f`ni``%&) `K U`XVf`ÀbXYb`Ui`gfØW_Yb`a`i`gghY`"

6YgcbXYfg'U`Ufa]YfYbX`]gh`XYf`l a ghUbXž`XUgg`6fUbXYbVi f[`ØVYf
Y]bY`K U`XZÅWY`j cb`fi bX`%ž%A]`cbYb`<Y_hUf`j YfZØ[hž`k Ug
[Ubny`' +`Dfcnybh`XYf`@UbXYgZÅWY`Ui ga UW`h`@Ui h
≠Zcfa Uh]cbYb`XYg`l a k Y`ha]b]ghYf]i a g`6fUbXYbVi f[`g]bX
a YbgW`]WY`5_h]j]hÅhYb`ZØf`a Y`f`U`g`- \$`Dfcnybh`U`Yf
K U`XVfÅbXY`j YfUbhk`cfh]W`ž`i bX`gY`Vgh`6`]hngW`À[Yž`X]Y`U`g
bUhØf`]WY`NØbXi fgUWY`[Y`hYbž`gd]Y`Yb`Y]bY`i bhYf[YcfXbYhY
F`c`Y`"CfXbi b[gk]Xf][_Y]hYbž`X]Y`XUg`K U`X[YgYhn`j Yf`YhnYbž
_ØbbYb`hYi Yf`k YfXYb.`; Y`XVi »Yb`j cb`V]g`ni `&\$"\$\$\$`9i fc`g]bX
a Ò[`]W`" `A @9I J `a U\bhini f`9]b\U`hi b[`j cb
J cfg]W`hga U»bU\`a Ybž`i a `XUg`F]g]_c`j cb`K U`XVfÅbXYb`ni
a]b]a]YfYb"

K YhhYfdfc [bcgY`i bX` ; YZU\ fYbdchYbn]U`

8]Y`VYj c fghY\YbXYb`K YhhYfVYX]b[i b[Yb`hfU[Yb`ni f`Vf]gUbhYb
@U[Y`VY]. `8 Ug`K cWYbYbXY`Vf]b[h`ni bÅW`gh`\Y]»Y`HYa dYfUhi fYb
j cb`V]g`ni ` `%; fUXž`[YZc`[hij cb`a Ò[`]WYb` ; Yk]hhYfb`Ua
GcbbhU[ž`X]Y`ZØf`Y]bY`nY]hk Y`]] [Y`9f`Y]W`hYfi b[`gc f[Yb`_ØbbhYbž
`YXcW`Ui W`X]Y`6fUbX[YZU\`f`k Y]hYf`VY]bZi ggYb`_ØbbhYb" `5a
A cbhU[`k]fX`k]YXYf`hfcW_YbYg`K YhhYf`a]h`\c\Yb`HYa dYfUhi fYb
Yfk UfhYh`fVV&(`U`h`X]Y`9bhk]W`i b[` [YbUi `j YfZc`[hž`XU
6fUbXYbVi f[`X]Y`\ØW`ghY`K U`XVfUbX[YZÅ\`fXi b[`]b`8Yi hgW`UbX
Ui Zk Y]gh" ; fØbXY`\]YfZØf`g]bX`X]Y`Ui g[YXY\`bhYb`?]YZYfbk Å`XYfž
XYf[Yf]b[Y`B]YXYfgW`U[`gck]Y`X]Y`Y]W`hYb`GUbXVØXYbž`X]Y`XUg
: Yi Yf`VY[Øbgh][Yb`_ØbbYb"

8Yf`HfYbX`XYf`K U`XVfUbX[YZU\`f`\U`h]g]W`]b`XYb`Y`hnhYb`d\`fYb
j YfÅbXYfh`Nk]gWYb`%- - %i bX`&\$%+ [UV`Yg`Y]bY`g][b]Z]_UbhY
5VbU\`a Y`XYf`K U`XVfUbXZÅWYb`]b`8Yi hgW`UbX" `5`YfX]b[g
gh]Y[Yb`X]Y`NU\`Yb`]bZc`[Y`Yi hfYa Yf`<]hnY`i bX`HfcW_Yb\Y]h`&\$%,
i bX`&\$%- `Ubž`k Ug`j cf`U`Ya `X]Y`bcfXØgh]WYb`6i bXYg`ÅbXYf
ghUf`_`hfUZ" ≠`6fUbXYbVi f[`g]bX`X]YgY`k]hhYfi b[gVYX]b[hYb
<YfUi gZcfXYfi b[Yb`VYgcbXYfg`fY`Yj Ubhž`i bX`X]Y`Bchk YbX][_Y]h
k Y]hYfYf`DfÅ]Ybh]cbga U»bU\`a Yb`]gh`a Y`f`XYbb`Y` [Y[YVYb"
**I a k Y`hVi bXYgUa h`\YVh`\Yfj cfž`XUgg`]bgVYgcbXYfY`]b
_f]h]gWYb`A cbUhYb`X]Y`K U`XVfUbX[YZÅ\`fXi b[`Xi fW`XYb
?`]a Uk UbXY`ni b]a a h`i bX`ghYh][Y`J YfVYggYfi b[Yb`]b`XYf**

6fUbXVY_Àa dZi b['bÒh]['g]bX"

8]Y`6i bXYgfY[]Yfi b['i bX`X]Y`ni ghÀbX][Yb`6Y\ÒfXYb`g]bX
[YZcfXYfhž`XUg`ÒZZYbh]WXY`6Yk i gghgY]b`VYnØ[`]WXYf
K U`XVfUbX[YZU`fYb`ni `gWÀfZYb`i bX`X]Y`DfÀj Ybh]cbga U» bU`a Yb
k Y]hYf`ni `cdh]a]YfYbž`i a `Y]bY`a Ò[`]Wgh`g]WXYfY`l a [YVi b[`ZØf
X]Y`BUhi f`i bX`X]Y`A YbgWXYb`]b`6fUbXYbVi f[`ni `[Yk À`f`Y]ghYb"

8YhU]`g	
C fh	6fUbXYbVi f[ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• a `Yi j "VfUbXYbVi f["XY• k k k "i a k Y`hVi bXYgUa h"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh