

6fYa Yb`]bj Ygh]Yfh`%&, `A]c" `9i fc. `A Y\ f
VYnU\`VUFY`K c\bi b[Yb`ZØf`Ā b[Y`@Yi hY`

6fYa Yb`]bj Ygh]Yfh`%&, `A]`cbYb`9i fc`]b
K c\bfUi a ZØfXYfi b[ži a `VYnU\`VUFYb`K c\bfUi a `ZØf`Ā b[Y
A YbgW\Yb`ni `gW\UZZYb"



6fYa Yb`ž8Yi hgW\`UbX`!`8]Y`K c\bi b[gZfU[Y`\Uh]b
8Yi hgW\`UbX`Ub`8f]b[`]W\`_Y]h[Yk cbbYbž]bgVYgcbXYfY`ZØf`Ā b[Y
A YbgW\Yb" `ě 6fYa Yb`k]fX`Yhnh]Yb`k Y]hYfYf`GW\ f]hh
i bhYfbca a Ybži a `X]Y`G]hi Uh]cb`ni `j YfVYggYfb" `8]Y`GhUXhighY`h
ØVYf`%&, `A]`cbYb`9i fc`ZØf`K c\bfUi a ZØfXYfi b[`i bX
6YghUbXga cXYfb]g]Yfi b[`VYfY]hž`Y]b`GW\ f]hž`XYf`j ca `6fYa Yf`GD8!
6Ui dc`h]_Yf` : U`_`K U[bYf`U`g`NY]W\Yb`ZØf`gcn]U``[YfYW\ hY
GhUXhYbhk]W`_i b[`VYnY]W\ bYh`k]fX" `8Ug`bYi Y
K c\bfUi a ZØfXYfdfc[fUa a `k i fXY`j cb`XYf`6Ui XYdi hUh]cb
VYgW\`cggYb`i bX`n]Y`h`XUfUi ZUVž`XYb`gcn]U`Yb`K c\bi b[gVUi
j cfUbni hfY]VYbž`hfch`n`XYf`U`_hi Y``[Ygh]Y[YbYb`6Ui `_cghYb"

A]h`XYa `Dfc[fUa a `gc``Yb`]bgVYgcbXYfY`* \$\$`dfY]g[YVi bXYbY

K c\bi b[Yb[YgW\UZZYb`k YfXYb"Ni XYa`k]fX`]b`XYb`6Ui`j cb
K c\b\Y]a Yb`Z0f`Ghi X]YfYbXY`i bX`5i gni V]`XYbXY`]bj Ygh]Yfh`k Ug
X]Y`5hhfU_h]j]h`h`XYf`GhUXh`Z0f`f` b[Y`A YbgW\Yb`Yf\0\Yb`gc`""8 Ug
YfghY`6fYa Yf`5ni V]!K c\b\Y]a`gc`"VYfY]hg`]a`GYdhYa VYf`]b
6Yhf]YV`[Y\Yb"8]Yg`]gh`VYgcbXYfg`k]W`h][`z`XU`X]Y`B UW`ZfU[Y
bUW`VYnU\`VUFYa`K c\b fUi a`k Y]hYf\]b`XUg`5b[YVch`0VYfghY][`h`z
j cf`U`Ya`Z0f`A YbgW\Yb`a`]h`b]YXf][`Yb`i bX`a`]h`YfYb`9]b`ca`a Yb"

6i bXYgk Y]hY`< YfUi gZcfXYfi b[Yb`VY]a

K c\bi b[gVUi

8]Y`DfcV`Ya Y`Ua`K c\bi b[ga Uf_h]g]bX`b]W`h`bi`f`]b`6fYa Yb
gd0fVUfz`gcbXYfb`VYhfYZZYb`[Ubn`8Yi hgW`UbX`"K]Y`X]Y`
6i bXYgnYbhfU`Y`Z0f`dc`]h]gW`Y`6`]Xi b[`VYf]W`hYh`z`Z\`Yb
Vi bXYgk Y]h[i h`) "\$\$\$`K c\bi b[Yb"8Yf`5bgh]Y[`XYg
K c\b fUi a VYXUfZg`]ghj cf`U`Ya`Ui ZX]Y`c\Y`Ni k UbXYfi b[`]b
XYb`Y`h`h`Yb`]U`f`Yb`ni f0W`ni Z0f`Yb";`Y]W`nY]h][`g]bX`X]Y
BYi VUi hYb`f0W`Ai Z][`i bX`j]Y`Y`K c\bi b[Yb`ghY\Yb`YYf"

8]Y`A]YhdfY]gY`]b`; fc» ghAXhYb`ghY][`Yb`XfUa`Uh]gW`"@Ui`h
GhUh]gh]gW`Ya`6i bXYgUa`h`Y`V`h`Yb`]a`]U`f`&\$&'`) &i`XYf
A YbgW\Yb`]b`8Yi hgW`UbX`ni f`A]YhY"8]YgY`NU\`"]gh`]a
]bhYfbUh]cbU`Yb`J Yf[`Y]W`Ui ZÅ`][`c`W`z`Y`h`k`U`]a`J Yf[`Y]W`ni
: fUb_fY]W`a`]h`" `i`i`i`bX`GdUb]Yb`a`]h`&) `i`"8]Y
Xi fW`gW`b]h`]W`Yb`A]YhdfY]gY`]b`GhAXhYb`k]Y`?0`b`i`bX`A 0bW`Yb
nY][`Yb`z`k]Y`ghUf`_X]Y`6Y`Ughi b[`Xi fW`c\Y`A]YhYb`[`Yk`cfXYb`]gh"

: 0fXYfdfc[fUa`a`Y`ni`f`6Y`_A`a`dZi`b[`XYg

K c\b fUi a`a`Ub[`Y`g

I a`XYa`K c\b fUi a`a`Ub[`Y`Ybh[`Y[`Ybni`k]f`_Yb`z`V]YhYh`XUg
6i bXYga`]b]ghYf]i a`Z0f`K c\b Yb`z`GhUXhYbhk]W`i b[`i`bX
6Ui`k`YgYb`f6A`K`G6E`j`YfgW`]YXYbY`: 0fXYfdfc[fUa`a`Y`Ub"8]YgY
Dfc[fUa`a`Y`i`bhYfgh0hYb`X]Y`GW`UZZI`b[`j`cb`gc]U`Ya
K c\b fUi a`z`_]a`UgW`cbYbXYa`BYi VUi`i`bX`X]Y`I`a`k`UbX`i`b[`j`cb
;`Yk`YfVY`]b`K c\b fUi a`"J`cb`&\$&&`V]g`&\$&,`ghY`h`XYf`6i`bX
]bg[`YgUa`h`&%z`) `A`]"`UfXYb`9i`fc`Z0f`gc]U`Yb`K c\bi b[gVUi

VYfY]h" ðgVYgcbXYfY [YZÒfXYfh'k YfXYb'A]Yhk c\bi b[Ybž
Ghi X]YfYbXYbk c\b\Y]a Y'i bX'5ni V]!K c\bi b[Ybž'gck]Y
i a ZUggYbXY'GUb]Yfi b[Yb'XYf'6YghUbXg]a a cV]`Yb'6A K G6"

Hfchn'XYf'VY\ÒfX`]WXYb`l bhYfghØhni b[`g]bX`X]Y
<YfUi gZcfXYfi b[Yb'Yf\YV`]W`" <c\Y'6Ui n]bgYb'i bX
A UhYf]U`Yb[dÀggY'gck]Y`Ub[Y; YbY\ a] [i b[gj YfZU\fyb'\Ya a Yb
XYb': cfhgWf]hh]a `K c\bi b[gVUi "`BYi YfY'6Yf]W`hY'nY][Ybž'XUgg
X]Y'6i bXYgfY[]Yfi b[`nk Uf'd`Ubhž`À\`]W` ("\$\$\$\$BYi VUi hYb'ni
fYU`]g]YfYbž'UVYf'&\$&'`hUhgÀW`]W`bi f'&- ("(\$\$K c\bi b[Yb
ZYfh][[YghY`h'k i fXYb"8]Y`Dfc[bcgY'ZØf'&\$&) `g]Y\h'gc[Uf'bi f
%) "\$\$\$\$V]g'&\$\$\$UV[YgW`cggYbY'K c\bi b[Yb'j cf"

ð'5bVYhfUW`h'X]YgYf`l a ghÀbXY`]gh'Yg'Yb hgW`Y]XYbXž'X]Y' ð]h]Uh]j Y
]b'6fYa Yb'U'g'Y]bYb'GW`f]hh]b'X]Y`f]W`h][Y`F]W`hi b[`ni
VYhfUW`hYb"8]Y`Ua V]h]cb]YfhYb'D`ÀbY`_ØbbhYb'b]W`h'bi f'† b[Yb
A YbgW`Yb'\Y`ZYbž'gcbXYfb`Ui W`X]Y`@U[Y`Ui Z'XYa `Ub[YgdUb`bhYb
K c\bi b[ga Uf_hj YfVYggYfb"

8YhU]`g	
I fgUW`Y	[Ygh]Y[YbY'6Ui n]bgYbž'DfY]gghY][Yfi b[Ybž VY[fYb`nhY`J YfZØ[VUf_Y]hj cb'6Ui `UbXž A UhYf]U`Yb[dÀggYž'@]YZf_YhhYbdfcV`Ya Yž I _fU]bY!`?cbZ]_h
C fh	6fYa Ybž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "k YgYf!_i f]Yf"XY• k k k "Va k gV"Vi bX"XY• k k k "VdV"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh