

8 YgW\ Ua dg`d`Ubh`i a ghY``i b[Yb.`8: 6!
HYUa `]b`Ghi hh[Ufh`i bhYf`8 fi W_°

: fUb_fY]W\g`HfU]bYf`8 YgW\ Ua dg`_ØbX][h`ÿbXYfi b[Yb`j cf
XYa `BUh]cbg!@YU[i Y!Gd]Y``[Y[Yb`8 Yi hgW`UbX`Ua `+"`đ b]
&\$&) `Ub"



Ghi hh[Ufh`ž`8 Yi hgW\`UbX`! : fUb_fY]W\g`BUh]cbU`hfU]bYf`8]X]Yf
8 YgW\ Ua dg`ghY`h`j cf`XYf`<YfUi gZcfXYfi b[ž`gY]bY`GhUfhY`Z`ZØf`XUg
UbghY`YbXY`BUh]cbg!@YU[i Y!Gd]Y``i a `D`Um`XfY][Y[Yb
8 Yi hgW\`UbX`i a ni VUi Yb``BUW`XYa `XfUa Uh]gW\Yb`<U`VZ]bU`gd]Y`
[Y[Yb`GdUb]Ybž`XUg`X]Y : fUbncgYb`a]h`(.) `j Yf`cfYb`UVYbž
ZY`Yb`]a `k]W\h][Y`Gd]Y`Yf.`Ci ga UbY`8 Ya V`Å`Ž`6fUX`Ym`6UfW`U
i bX`7`Åa Ybh`@Yb[`Yh]g]bX`U`YgUa hij Yf`Yhnh``8 YgW\ Ua dg
_ØbX][hY`Ubž`Ui Z[fi bX`XYf`_i fnYb`NY]h`nk]gW\Yb`XYb`Gd]Y`Yb
ÿbXYfi b[Yb`j cfbY`a Yb`ni `a ØggYb`i bX`ghY``hY`ZYghž`XUgg`g]W\
j]Y`Y`Gd]Y`Yf`ja `?UXYf`b]W\h`i]b`HcdZcfa `VYZ]bXYb``9g`k]fX
Yfk UfhYhž`XUgg`Yf`Ui W`GhUa a hcfk Ufh`A]_Y`A U][bUb`Y]bY`DUi gY
[ØbbYb`_ØbbhYž`XcW`Y]bY`YbX[Øh][Y`9bhgW\Y]Xi b[`ØVYf`X]Y
5i ZghY``i b[`U`h`Yf`bcW`b]W\h`i[YhfcZZYb``8 Ug`Gd]Y`Z]bXYh`Ua

GcbbhU[i a %) .\$\$'I \f]b'Ghi hh[Ufh'ghUhh'i bX'k]fX'j cb'FH@i bX
85NB'ØVYfhfU[Yb"

8YgWUa dg'Ài »YfhY'g]W'k Yb]['Ybh\i g]Ugh]gW'ØVYf'X]Y
6YXYi hi b['XYf'DUfh]Yž'VYhc bhY'YXcW'ž'XUgg'XUg'? fÀZhYa YggYb
a]h'8Yi hgW'UbX'ZØf'XUg'HfU]bYfhYUa ']b'XYf'U_hi Y''Yb'G]hi Uh]cb
bØh']W'gY]b'_ØbbhY''8]Yg'j YfXYi h']W'h'X]Y'Ub[YgdUbbhYb
6YX]b[i b[Ybž'i bhYf'XYbYb'X]Y'Gd]Y'Yf'i bX'HfU]bYf'U[]YfYb
a ØggYb''8Yf'8fi W'_Ui Z'X]Y'5h\YhYb'k ÀW'gh'b]W'h'bi f'ja '<]bV']W_
Ui Z'X]Y'VYj c'fghY\YbXYb'Gd]Y'Yž'gcbXYfb'Ui W'Xi fW'X]Y
Ub\U'hYbXY'8]g_i gg]cb'ØVYf'X]Y'_ØfdYf']W'Yb'i bX'a YbhU'Yb
6Y'Ughi b[Yb'ja 'a cXYfbYb': i »VU''"

6Y'Ughi b[gdfcV'Ya Uh]_]a 'DfcZ]!: i »VU''

8]Y'UbghY\YbXY'? 'i V!K Y'ha Y]ghYfgW'UZh'i]b'XYb'i G5ž'X]Y'X]fY_h
bUW'XYa 'BUh]cbg!@YU[i Y!:]bU'Y'VY[]bbhž'k]fZh'ni gÀh']W'Y
Gcf[Yb'Ui Z'@Ui h'6Yf]W'hYb'j cb'6]'X'k]fX'XUg'Hi fb]Yf'ØVYf'j]Yf
K cW'Yb'V]g'ni a '%''ž']XUi Yfb'i bX'i a ZUggh*' 'Gd]Y'Y']b'bi f'' \$
HU[Yb''8YgWUa dg'i bX'gY]b'XYi hgW'Yf'?c''Y[Y'æUW]ja '@Ok
Ài »Yfb'À\b']W'Y'Gcf[Yb'ØVYf'X]Y'\c\Y'6Y'Ughi b['ZØf'X]Y'Gd]Y'Yf'
@Ok ž'gY'Vgh'K Y'ha Y]ghYf!HfU]bYfž'\YVh'\Yfj c'fž'XUgg'X]Y'? 'i V!K A
Ui g'k]fhgW'UZh']W'Yf'G]W'h'k Yfhj c''gY]ž'YXcW'gd'cfh']W'
VYXYb_]W'ž'XU'X]Y'6Y'Ughi b[Yb'ZØf'Gd]Y'Yf'ni bY'a Yb'i bX'X]Y
J Yf'Yhni b[gUbZÀ''][_Y]h'ghY][h"

DfcZ]ggcf'K]\Y'a '6'cW'j cb'XYf'8Yi hgW'Yb'Gdcfh\cW'gW'i 'Y
'?Ø'b'k Ufbh'YVYbZU''g'j c'f'XYb''Ub[Z]gh][Yb'GW'ÀX][i b[Ybž'X]Y
Gd]Y'Yf'Xi fW'X]Y'ghYh]['k UW'gYbXY'5bnU\''Ub'Gd]Y'Yb'i bX'XYfYb
=bhYbg]hÀh'Yf'Y]XYb'_ØbbhYb''9f'\YVh'\Yfj c'fž'XUgg'X]Y
F Y[YbYfUh]cbgnY]hYb'nk]gW'Yb'XYb'Gd]Y'Yb'ni '_i fn'g]bX'i bX
_Ui a 'NY]h'ZØf'XUg'5i ZVUi hfU]b]b['V'Y]Vh''8]Y'bUh]cbU'Y'@[Ybž
]bhYfbUh]cbU'Y'K YhhVYk YfVY'i bX'@ÀbXYfgd]Y'Y'ZØ\Yb'XUni ž'XUgg
Hcd!Gd]Y'Yf'ja a Yf'k Yb][Yf'9f\c'i b[gd\UgYb'\UVYbž'k Ug'XUg
F]g]_c'j cb'J Yf'Yhni b[Yb'Yf'\Ø'h"

8]Y'Gd]Y'Yf'i bhYf'8fi W_

6Y]gd]Y`Y`k]Y`đ `)]zb`š`j UfYnž`XYf`]b`XYf`YhnhYb`GU]gcb`+)`Gd]Y`Y`
 UVgc`j]YfhYž`i bX`≡_Um;`ØbXc[Ubž`XYf`nk]gW`Yb`đ `)`&\$&&`i bX`đ `)`
 &\$&(`]bg[YgUa`h`%&-`Gd]Y`Y`VYghf]hž`VY`Y[Yb`X]Y`Ybcfa`Y`
 6Y`Ughi`b["6`cW`k`Y]gh`XUfUi`Z`]\bž`XUgg`X]Y`A`i`g_i`Uhi`f`bUW`
 Y]bYa`Gd]Y`j]Yf`V]g`ZØb`ZHU[Y`ni`f`9f`c`i`b[`VYb`Øh][hž`i`bX`k`Ufbhž`
 XUgg`c`b`Y`Ui`gfY]W`Yb`XY`F`Y[Yb`Yf`Uh]cbgnY]h`A`]_fc!GW`ÅX][i`b[Yb`
 ni`Y]b`Yf`Yf`Ø`h`Yb`j`Yf`Yhni`b[g[YZU`f`ZØ`f`Yb`_Øbb`Yb"

8]Y`G]hi`Uh]cb`k`]fX`Xi`fW`X]Y`ghYh][Y`9fk`Y]hYfi`b[`j`cb`
 K`YhhVYk`YfVYb`Xi`fW`l`9: 5`i`bX`:`≡`5`k`Y]hYf`j`YfgW`Åf`Zž`k`Ug`X]Y`
 6Y`Ughi`b[Yb`ZØf`X]Y`Gd]Y`Yf`bi`f`bcW`Yf`Ø`h`"8Yf`Ub[Ygd`UbbhY`
 Ni`ghUb`X`ZØ`f`h`X`Uni`ž`XUgg`gc[Uf`Gd]Y`Yf`k`]Y`F`c`Xf]`a`]h`GhfY]_g`
 Xfc`Yb`ž`gc`h`Y`g]W`Ub`XYf`U`hi`Y`Yb`G]hi`Uh]cb`b]W`hg`Åb`XYfb`"8]Y`
 Gd]Y`Yf[Yk`Yf`_gW`UZh: ≡`Dfc`Zcf`XYfh`a`Y`f`;`Ygi`bX`Y]hggW`i`hn`ZØf`
 X]Y`5`_hYi`fY"

8Yf`:`i`»`VU`VYZ]b`XYh`g]W`Ub`Y]bYa`_f]h]gW`Yb`Di`b`hž`i`bX`
 k`Å`f`Yb`X`X]Y`?`i`Vg`i`bX`j`YfV`Åb`XY`k`Y]hYf`]\b`]\fY`Dfc[fUa`a`Y`
 Ui`gk`Y]hYb`ž`V`Y]Vh`ni`c`ZYb`ž`XUgg`X]Y`6Y`XØf`Zb]ggY`i`bX`X]Y`
 ;`Ygi`bX`Y]h`XYf`Gd]Y`Yf`b]W`h`Ui`g`XYb`5i`[Yb`j`Yf`c`fYb`k`Yf`XYb`"≠`
 XYf`Ubgdfi`W`gj`c`Yb`K`Y`h`XYg`Dfc`Z]!:`i`»`VU`g`g]b`X`X]Y`NY]hf`Åi`a`Y`
 ni`f`9f`c`i`b[`j`cb`Yb`hgW`Y]X`Yb`XYf`6Y`XYi`hi`b[ž`i`a`X]Y`?`Uff]YfYb`
 XYf`5`h`Y`hYb`ni`g]W`Yfb"

8]Y`?`ca`V]b`Uh]cb`Ui`g`Yf`Ø`h`Yf`Gd]Y`Ub`nU`i`bX`VY[fYb`nhYf`
 F`Y[Yb`Yf`Uh]cbgnY]h`_Øbb`hY`VY`XYi`hYb`XY`Ub[Zf]gh][Y`:`c`[Yb`ZØf`X]Y`
 ;`Ygi`bX`Y]h`XYf`Gd]Y`Yf`UVYb`"8Ug`?`f`Å`ZhYa`YggYb`nk`]gW`Yb`
 :`fUb`_fY]W`i`bX`8Yi`hgW`Ub`X`k`]fX`ni`a`DfØ`ZghY]b`]b`Y]b`Yf`NY]hž`]b`
 XYf`X]Y`6Y`Ughi`b[`j`cb`5h`Y`hYb`a`Y`f`XYb`b`Y`]\b`hYf`ZFU[h`k`]fX"

K`Y]hYfY`≠`Zcfa`Uh]cb`Yb`Z]b`XYb`G]Y`]b`XYb`5fh]_Y`b`j`cb`K`YgYf`
 ?`i`f]Yf`ž`6]`X`i`bX`8K`"

8YhU]`g`	
C`f`h`	G`h`i`h`[`U`f`hž`8Yi`hgW`Ub`X`
E`i`Y`Y`b`	<ul style="list-style-type: none"> • k`k`k`"k`YgYf!`_i`f]Yf`"XY` • k`k`k`"V]`X`"XY`

8YhU]`g

• k k k "Xk "Wca

6Ygi WYb `G]Y `i bg `Ui Z. `b!U["bYh