

8 Yi hgWx`UbX. `Ghfca dfY]gY`YI d`cX]YfYb`
F Y[]Yfi b[`d`Ubh`bi f`HY]`Ybh`Ughi b[Yb`°

8 Yi hgWx`UbX`\ Uh`X]Y`ZØbZ`ÒW`ghYb`Ghfca dfY]gY`k Y`hk Y]h"
Hfchn`[Yd`UbhYf`9bh`Ughi b[Yb`V`Y]VYb`j]Y`Y`J YfVfUi WXYf
i bni Zf]YXYb"



8 Yi hgWx`UbX`!`8 Yi hgWx`UbX`ž`Y]b`@UbX`ž`XUg`b]W`h`bi`f`ZØf`gY]bY
k]fhgWx`UZh]W`Yb`9fZc`[Y`VY`_Ubh]ghž`\ Uh`Ui W`X]Y`GW`UhhYbgY]hY
XYf`\`ÒW`ghYb`Ghfca dfY]gY`k Y`hk Y]h"K`À`fYbX`X]Y`Ghfca dfY]gY]b
XYf`6i bXYgfYdi V`_]`k Y]hYf`]b`X]Y`<`Ò`Y`gW`JY» Ybž`a`UW`h`X]Y
6i bXYgfY[]Yfi b[`5bghU`hYbž`VY]`XYb`9bYf[]YdfY]gYb
Y]bni [fY]ZYb" `@Ui h`Y]bYf`U`_hi Y`Y`Yb`5bU`mgY`j`cb`J`Yf]j`cl`Y[h`XYf
Xi fW`gW`b]h]W`Y`Ghfca dfY]g]b`8 Yi hgWx`UbX`VY]`' , `7Ybhidfc
?]`ck`Uhhghi bXY`f`_K` \`Ł`i bX`VY`Y[h`XUa`]h`XYb`ZØb`ZhYb`D`Uhn`i`bhYf
%(` `@`À`bXYfb" `Bi`f`]b`6Yfa`i`XUž`6Y`[]Ybž`#`UbX`i`bX`8`À`bYa`Uf`_
nU`Yb`J`YfVfUi`WXYf`a`Y`f`ZØf`\`fYb`Ghfca`ž`k`JY`A`Yf`_i`f`VYf]W`hYh"

? UVi ZY`h`XUg`K`UggYf`a` `Ghfca`_fY]g3`9]b`6`]W`_Ui`ZX]Y
9bhk`JW`_i`b[`Yb`nY][`hž`XUgg`X]Y`DfY]gY]b`8 Yi hgWx`UbX`gY]h`&\$&%

i a '%-`DfcnYbh[Ygh]Y[Yb'g]bX"K Å\fybXXYggYb'g]bX'X]Y
Ghfca dfY]gY`j]b`UbXYfYb`@ÅbXYfb`ja`[`Y]WXYb`NY]hfUi a`ja
8i fWgWb]hh'i a`&-`DfcnYbh[Ygh]Y[Yb"9]b`8f]hhY`XYg
Ghfca dfY]gYg`\\Yfni`UbXY`YbhZÅ`hVYfY]hg`Ui Z`BYhnYbh[Y`hYž
I a`U[Yb`i bX`GhYi Yfbž`k Ug`X]Y`Z]bUbn]Y`Y`6Y`Ughi b[`ZØf
<Ui g\U`hY`i bX`I bhYfbY\ a Yb`k Y]hYf`Yf\Ø\h"

F Y[]Yfi b[`d`Ubh`9bh`Ughi b[

⇒ a`?cU`h]cbgj YfhfU[`XYf`6i bXYgfY[]Yfi b[`]gh`Y]bY`9bh`Ughi b[
j cb`a`]bXYghYbg`ZØbZ`7Ybh`dfc`_K` \`ZØf`I bhYfbY\ a Yb`i bX
<Ui g\U`hY`j cf[YgY\Yb"8cW`XUg`@]W`h`Ua`9bXY`XYg`Hi bbY`g
gWY]bh`hfØV.`8Yf`bYi Y`GD8!:]bUbna`]b]ghYf`@Ufg`?`]b[VY]`d`Ubh
_Y]bY`[YbYfY`Y`GYb`_i b[`XYf`Ghfca`ghYi Yf`ZØf`U`Y`J YfVfUi WXYf`
GhUhhXYggYb`gc`Yb`bi f`XUg`dfcXi n]YfYbXY`; Yk YfVY`i bX
`UbXk`]fhgW`UZh]WXY`6Yhf]YVY`j cb`b]YXf][YfYb`GhYi YfUbg`ÅhnYb
dfcZ]h]YfYb"8]Yg`fi Zh`b]W`h`bi f`VY]`XYf`C`ddcg]h]cbž`gcbXYfb`Ui W
VY]`J YfVfUi WXYfgW`ØhnYfb`i bX`B`F`K`!A`]b]ghYfd`f`Åg]XYbh`<YbXf]_`
K`Øgh`gW`UfZY`?f]h]_`Yfj`cf"

K]Y`_Ubb`Yg`gY]bž`XUgg`df]j UhY`<Ui g\U`hY`j cb`XYb
9bh`Ughi b[ga`U»bU\`a Yb`Ui g[YgW`cggYb`k YfXYb3`8]Y
6Y[fØbXi b[`XUZØf`g]bX`X]Y`Ub[YgdUbbhYb`<Ui g\U`hg`U[Yb"': Øf
j]Y`Y`V`Y]Vh`Yg`i bj Yfgh`ÅbX`]W`ž`XUgg`i bhYf`XYb`[Y[YVYbYb
I a`gh`ÅbXYb`b]W`h`Y]bY`VfY]hYfY`9bh`Ughi b[`ZØf`U`Y`J YfVfUi WXYf
Ub[YghfYVh`k`]fX" `A`]h`6`]W`_`Ui Z`X]Y`[Yd`UbhYb`A`U»bU\`a Yb`ni f
GYb`_i b[`XYf`9bYf[]YdfY]gY`\\Uh`X]Y`6i bXYgfY[]Yfi b[`YXcW
_cb`fYhY`GW`f]hhY`ja`5i [Y"

A U» bU\ a Yb`ni f`9bh`Ughi b[`UV`&\$&*

K]Y`Ui Z`XYf`GY]hY`XYf`6i bXYgfY[]Yfi b[`j Yf_ØbXYh`k`i fXYž
gc`Yb`UV`\\Jbi Uf`&\$&`*`XfY]`nYbhfU`Y`A`U»bU\`a Yb`i a [YgYhnh
k YfXYb.

- 8]Y`5VgW`UZZi b[`XYf`; UggdY]WXYfi a`U[Y"
- 8]Y`: cfhgYhni b[`XYf`FYXi n]Yfi b[`XYf`Ghfca`ghYi Yf`ZØf`
dfcXi n]YfYbXY`; Yk YfVY"

- 9]bY`hY]`k Y]gY :]bUbn]Yfi b[`XYf
 , VYfhfU[i b[gbYhnYbh[Y`hY`Ui g`XYa `<Ui g\U`h"

8]YgY`GWf]hhY`g]bX`bchk YbX][ži a `b]W\h`bi f`df]j UhY`<Ui g\U`hYž
 gcbXYfb`Ui W\`X]Y`K]fhgW\UZh`ni `Ybh`UghYb``8]Y
 ; UggdY]W\Yfi a `U[Y`k]fX`XUVY]`V]g`ni `Y]bYa `6YhfU[`j cb`Yhk U`` ž(
 A]`)]UfXYb`9i fc`Ui g`XYa `?`]a U!`i bX`HfUbgZcfa Uh]cbgZcbXg
 Ui g[Y[`]W\Yb``B]YXf][YfY` ; UgdFY]gY`k YfXYb`j cfUi gg]W\h`]W\`Ui W\
 X]Y`?cghYb`ZØf`X]Y`Ghfca dfcXi _h]cb`]b` ; Ug_fUZhk Yf_Yb`gYb_Ybž
 k Ug`g]W\`dcg]hj] `Ui ZX]Y`Ghfca dfY]gY`Ui gk]f_Yb`_ÒbbhY"

8]YgY`j cf[YgW\`U[YbYb`Y`bXYfi b[Yb`k YfXYb`XYa bÅW\gh]a
 6i bXYghU[`VYfUhYb``8]Y`YfghY`8]g_i gg]cb`ghY`h`5bZUb[`š``]Ubž
 k Å\fybX`X]Y`YbX[Øh][Y`J YfUVgW\]YXi b[`XYg`<Ui g\U`hg`ZØf`&\$&)
]a `GYdhYa VYf`Ui ZXyf`5[YbXU`ghY`h`Ni bÅW\gh`a ØggYb`X]Y
 fYW\h]W\Yb` ; fi bX`U[Yb`ZØf`X]Y`9bYf[]YdfY]ga U»bU\`a Yb
 [YgW\UZZYb`k YfXYbž`VY] cf`X]Y`Ni gh]a a i b[`XYg`6i bXYgfUhg`i bX
 X]Y`I bhYfnY]W\bi b[`Xi fW\`XYb`6i bXYgdfÅg]XYbhYb`YfZc`[Yb"

8]Y` : fU[Y`V`Y]Vhž`cV`X]YgY`A U»bU\`a Yb`hUhgÅW\`]W\`ni `Y]bYf
 gdØfVUfYb`9bh`Ughi b[`ZØf`X]Y`J YfVfUi W\Yf`ZØ\fyb``a a Yf\]b`nY][h
 Y]b`6`]W\`Ui ZX]Y`]bhYfbUh]cbU`Yb`J Yf[`Y]W\Yž`XUgg`8Yi hgW\`UbX
 a]h`XYb`k Y`hk Y]h`ZØbZi`\ÒW\ghYb`Ghfca dfY]gYb`ni `Åa dZYb`\Uh"
 Bi f`#U`]Yb`i bX`Y]b][Y`UbXYfY`@ÅbXYf`i bhYf`XYb` ; &\$`UVYb
 \Ò\YfY`DfY]gYž`k Ug`X]Y`Gcf[Y`i bhYf`XYb`J YfVfUi W\Yfb`j YfghÅf`hž
 XUgg`X]Y`\c`Yb`?cghYb`Ui W\`k Y]hYf\]b`VYghY`Yb`V`Y]VYb`k YfXYbž
 k]Y`Gd]Y[Y``ni gUa a YbZUggh"

8YhU]`g	
C fh	8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "Vi bXYgfY[]Yfi b["XY • k k k "gd]Y[Y`"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh