

8 Yi hgW\`UbX`k]``@Ub[ghfYW_YbfU_YhYb
ZØf`X]Y`I _fU]bY`ZfY][YVYb`°

GYf[Ym@Uk fck`i bX`<U_Ub`i:]XUb`X]g_i h]YfYb`]b`A cg_Ui
ØVYf`I _fU]bY!`?cbZ]_hž`k Å\fybX`8Yi hgW\`UbX
@Ub[ghfYW_YbfU_YhYb!GhfUHY[]Yb`ØVYfXYb`_h`



A cg_Ui ž`F i gg`UbX`!`5a` `&+`"A U] &\$&) `ZUbX`]b`A cg_Ui `Y]bY
DfYggY`_cbZYfYbn`ghUhhž`X]Y`XUg`[Ycdc`]h]gW\Y`?`]a` U`nk`]gW\Yb
F i gg`UbX`i bX`XYa` `K` YghYb`k`Y]hYf`Ub`\\Y]nhY`"GYf[Ym@Uk fck`ž`XYf
fi`gg]gW\Y`5i`»Yba`]b]ghYfž`hfUh`ini`gUa` a`Yb`a`]h`XYa` `hØf`_]gW\Yb
5i`»Yba`]b]ghYf`<U_Ub`i:]XUb`Ui`Zi`bX`VYnc`[`]g]W\`XUVY]`i`Ui`Z
U_hi`Y`Y`9b`hk`]W`i`b`[Yb`]a` `I`_fU]bY!`?cbZ]_h`" `b`gVYgcbXYfY
8Yi hgW\`UbX`d`Ubhž`X]Y`6YgW\`fÅb`_i`b`[Yb`ZØf`XYb`9]bgUhn`j`cb
@Ub[ghfYW_YbfU_YhYb`XYg`Hmdg`HUi`fi`g`[Y`[Yb`Fi`gg`UbX
Ui`Zni`\\YVYb`"8]Yg`k`i`fXY`j`cb`XYa` `XYi`hgW\Yb`Dc`]h]_Yf`i: "A`Yfn
j`Yf`_ØbXYhž`XYf`Yf`_`ÅfhYž`XUgg`Yg`_Y]bY`9]bgW\`fÅb`_i`b`[Yb`a` Y`f`ZØf
X]Y`F`Y]W\k`Y]hY`j`cb`A`UfgW\Zi`[`_ØfdYfb`[YVYb`k`YfXY`"8]YgY
5i`ggU`[Y`k`i`fXY`YXcW\`j`ca` `XYi`hgW\Yb`J]nY`_Ubn`Yf`i`bX
J`YfhfYhYfb`XYf`6i`bXYgk`Y`f`XYa` Ybh]Yfhž`X]Y`_`UfghY`hYbž`XUgg

_Y]bY`gc`WXY`9bhgWXY]Xi b[`[`YhfcZZYb`k`cfXYb`gY]"

A Yfn`dF`An]g]YfhY`UbGw`Y]Y» YbXž`XUgg`gY]bY`Yi » Yfi b[`g]W`Ui Z
9bhgWXY]Xi b[`Yb`XYf`j`cf`Yf][`Yb`FY[`]Yfi b[`VYnc[`" `b`XYf
² ZZb`h]W`_Y]h`k`]fX`j`Yfa`i`hYhž`XUgg`gW`cb``Àb[`Yf`Y]bY`[`Y`Y]a`Y
Ni`gh]a`a`i`b[`ni``5b[`f]ZZYb`XYf`i`_FU]bY`Ui`Z`fi`gg]gW`Yg
<c`Y]hg[`YV]Yh`VYgh`Y`h`"8]Yg`Yb`hgd]f]W`h`Y]bYf`j`Yfgh`Àf`_hYb
8]g`_i`gg]cb`ØVYf`X]Y`9f`Ui`Vb]g`ZØf`X]Y`i`_FU]bY`ž`a`]`h`Àf]gW`Y`N]Y`Y
h]YZ]b`F`i`gg`Ub`X`Ubni`[`fY]ZYb`ž`VYj`cf`Df`Àg]XYb`h`K`c`c`Xma`mf
GY`Ybg`m^]b`X]Y`i`G5`fY]ghž`i`a`i`bhYfgh`Øhni`b[`ni``gi`W`Yb`"

F YU`_h]cb`Ui`Z`X]Y`9g`_U`Uh]cb

@Uk`fck``Ài`» YfhY`]b`gY]bYf`FYXYž`XUgg`:`fUb`_fY]W`]b`K`]f`_]W`_Y]h
?f]Y[`[`Y[`Yb`F`i`gg`Ub`X`ZØ`fhž`XU`Yg`@Ub[`ghfY`W`Yb`fU`_YhYb
VYfY]hghY`hž`X]Y`[`Y[`Yb`n]j`]`Y`N]Y`Y`Y]b[`YgY`hnh`k`YfXYb`":`fUbnc`gYb
k`]Y`5i`» Yba`]b]ghYf`>!B`"6Uffch`VYhc`bYb``]\b[`Y[`Yb`ž`XUgg`g]Y
`YX][`]W`X]Y`Gci`j`Yf`Àb]h`Àh`XYf`i`_FU]bY`i`bhYfgh`Øhni`b`i`b`X`b]W`h
[`Y[`Yb`F`i`gg`Ub`X`_Àa`dZYb`"9]b`k`Y]hYfYg`H`Y`a`Už`XUg`@Uk`fck
_f]h]g]YfhYž`]gh`XUg`[`YgY`hn`]W`Y`j`YfV`ch`XYf`fi`gg]gW`Yb`GdfUW`Y`]b
XYf`i`_FU]bY`ž`k`Ug`Yf`]a`F`U`a`Yb`XYf`A`Ybg`W`Yb`fY`W`hg`U[`Y
UbgdfUW`"

8]Y`9i`!`?ca`a`]ggUf]b`A`" `?cg`hY]`hY`a`]hž`XUgg`X]Y`i`_FU]bY`VYfY]h
gY]ž`b`j`Yf`Ub`X`i`b[`Yb`ni`a``9i`!6Y]hf]hh`Y]bni`hfY`hYb`ž`b`UW`XYa`g]Y
i`"U`X]Y`<`Yf`Ui`gZc`fXYfi`b[`XYg`GdfUW`j`YfV`chg`Ub[`Y[`Ub[`Yb`]gh`"8]Y
Ub`U`hYb`XY`i`bhYfgh`Øhni`b[`XYg`K`YghYbg`ZØf`X]Y`i`_FU]bY`k`]fX`]b
X]YgY`a``@]W`h`U`g`Yb`hgW`Y]XYb`X`VYhfUW`hYhž`k`À`fYb`X`XYf`?`f]Y[
]a`a`Yf`bc`W`U`g`Y]bY`5i`gY]bUb`XYfgY`hni`b[`[`YgY`Y`b`k`]fX`ž`XYfYb
5i`g[`Ub[`k`Y]hfY]W`Yb`XY`[`c`VU`Y`:`c`[`Yb``UVYb`_Øb`bhY`"

K UZZYbY]bgUhn`i`bX`ghfU`hY`[`]gW`Y

, VYf`Y[`i`b[`Yb

A]h`6`]W`_Ui`Z`a`Ò[`]W`Y`a`]h`Àf]gW`Y`A`U» bU`a`Yb`k`]fX`XUfUi`Z
`]\b[`Yk`]YgYb`ž`XUgg`X]Y`i`_FU]bY`ØVYf`Ghc`fa`G`UXck`#GW`d!
A`Ufg`W`Zi`[`_ØfdYf`j`YfZØ[`hž`X]Y`F`Y]W`k`Y]hYb`j`cb`Y`hk`U`&)`\$`_a

YffY]WYbž'i bX'5hUWā g!A i b]h]cbž'X]Y'ZØf'XUg' < A 5FG!GmghYa
[Ybi hnh'k YfXYb'_Ubb''8]Y'8]g_i gg]cb'i a'XYb'9]bgUhn'X]YgYf
K UZZYb']bhYbg]j]Yfh'g]Wž'VYgcbXYfg'XU'Y]b'5VgWāi gg'Ui g
[Yg]WYfhYb'; YV]YhYb']a' <]bhYf'UbX'YfZc'[Yb'k ØfXY''9]b'gc'WYf
GWf]h'ÖbbhY'a]]hÅf]gWY'9]b]f]Wāhi b[Yb']b'GhÅXhYb'k]Y'Fcgkck
i bX'K cfc bYgW'hfYZZYb'i bX'X]Y'@[]gh]_XYf'fi gg]gWYb'Hfi ddYb
Yf\YV']W'ghØfYb"

C V k c\`X]Y'I _fU]bY']b'XYf'YhnhYb'NY]h']\fY'J cffÅhY'Ub'Ghcfa
G\UXck #F_U_YhYb'fYXi n]Yfh'\Uhž'_ÖbbhY'Y]bY'; YbY\ a][i b['ZØf
h]YZY'GW'Å[Y[Y[Yb'Fi gg'UbX'YbhgWY]XYbXY'J cfhY]'Y'Vf]b[Yb"
9I dYfhYb'VYhcbYb'YXcWž'XUgg'ni j Yf'Àgg][Y'æZcfa Uh]cbYb
YbhgWY]XYbX'ZØf'XYb'9fZc'['gc'WYf'5b[f]ZZY'g]bX'i bX'XUgg
Fi gg'UbXg': Å\][_Y]hYb'ni f'Y'Y_hfcb]gWYb'?f]Y[gZØ\fi b[
a Ò[`]WYfk Y]gY'X]Y'9ZZY_h]j]hÅh'XYg' < A 5FG!GmghYa g
VYY]bhfÅWāh][Yb'_ÖbbhYb"

9]b'5i gV`]W_`Ui Z'XYb' ? cbZ']_h

8]Y'?cbZ']_hg]hi Uh]cb'V'Y]Vh'Ui Wā'j cf'XYa' <]bhYf[fi bX'XYf
9fk Ufhi b[Yb'Ub'X]Y'a]]hÅf]gWYb'A Ò[`]Wā_Y]hYb'XYg'K YghYbg
Ub[YgdUbbh''8]Y'B5HC' i bX'9I '\UhYb'i fgd fØb[`]Wā'X]Y
K]XYfghUbXgZÅ\][_Y]h'XYf'I _fU]bY'U'g'[Yf]b['Y]b[YgWā'Åhnh"
<]ghc f]gWā'VYhfUWā'hYhž'[UV'Yg'V]g'ni a'6Y[]bb'XYf
: Y]bXgY'][_Y]hYb'Y]bYb'VfY]hYb'?cbgYbg'[Y[Yb'K UZZYb']YZYfi b[Yb
Ub'X]Y'I _fU]bY''-a'BUWā\]bY]b'nY][h'X]Y'gY\ f'ghUf_Y'J YfhY]X][i b[
XYf'I _fU]bYž'XUgg'j]Y'Y'XYf'5bbU\ a Yb'ØVYf'XYb'?f]Y[gj Yf'Ui Z
ZY\`Yf\UZh'k UfYb"

8]Y'A Ò[`]Wā_Y]hYb'ni f'6Y YbX][i b['XYg'I _fU]bY_f]Y[g'g]bX
j]Y'ZÅ'h]['i bX'hfchnXYa' i b[Yk]gg''8Yf'?cbZ']_h'_ÖbbhY'Ybhk YXYf
Xi fWā'Y]bYb'a]]hÅf]gWYb'G]Y['Y]bYf'XYf'?cbZ']_hdUfhY]Ybž'Xi fWā
9fgWā'ÖdZi b['cXYf'gc[Uf'Xi fWā'Y]bYb'FY[]a Yk YWā'gY'']b'Fi gg'UbX
YbXYb''9]b'a]]hÅf]gWāYf'G]Y['Fi gg'UbXg'_ÖbbhY'ni 'a Ugg]j Yb
NYfghØfi b[Yb'ZØ\fybž'k Å\fybX'Y]b'5i gnY\fi b[g!'cXYf
J Yf\UbX'i b[gZf]YXYb'k c\`Yfgh'bUWā'k Y]hYfYf'9fgWā'ÖdZi b['VY]XYf
GY]hYb'YffY]WāVUf'k ÅfY''@Yhnh]Wā'V'Y]Vh'X]Y': fU[Yž'k]Y'XYf
K YghYb'Ui ZX]Y'k UWā'gYbXYb' < YfUi gZcfXYfi b[Yb'fYU[]YfYb'k]fX

i bX`k Y`W\Y`GhfUH[Y]Yb`Yb`hk]W_Y`h`k YfXYbž`i a `XYb`?cbZ]_h`ni
XYYg_U`]YfYb"

: Øf`k Y]hYfY` ðZcfa Uh]cbYb`_ÖbbYb`G]Y`X]Y`6Yf]W\hY`j cb`i **bgYf**
A]hhY`Yi fcdUž`N8: `i bX`VdV`_cbgi `h]YfYb"

| | |
|-----------|--|
| 8YhU]`g | |
| J cfZU`` | ?f]Y[|
| C fh | A cg_Ui ž`Fi gg`UbX |
| E i Y``Yb | <ul style="list-style-type: none">• k k k "i bgYf!a]hhY`Yi fcdU"Wca• k k k "nXZ"XY• k k k "VdV"XY |

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh