

8 fc\Ya U]`g`Ub`GWX i`Yb.`5V]hi fdfØZi b[Yb]b` ; YZU\ f°

5V]hi fdfØZi b[Yb`b`8Yi hgWX`UbX`k YfXYb`j cb
6ca VYbXfc\i b[Yb`i bX`GYf]Yb`j cb`8fc\ a U]`g`Ub`GWX i`Yb
ØVYfgWX UhhYhž`k Å\ fYbX`Dc`nY]`Yfa]hh`h"



8Yi hgWX`UbX`!`#`8Yi hgWX`UbX`gcf[Yb`U`hi Y`Y
6ca VYbXfc\i b[Yb`Ub`GWX i`Yb`ZØf`[fc»Y`6Ygcf[b]g"
5V]hi fdfØZi b[Yb`Ui ZYb`dUfU`Y`ž`k Å\ fYbX`Y]bY`GYf]Y`j cb
8fc\ a U]`g`Ui ZX]Y`GWX i`Y]hYf`XYf`FYdi V`_`b]YXYf[Y\h`#`6UXYb!
K ØfhYa VYf[`U`Y]b`k i fXYb`%, \$`[`Y]WX`Ui hYbXY`A U]`g
Ya dZUb[Yb`"5i WX`b`F`Y]b`UbX`!DZU`n`\UVYb`a]bXYghYbg`) \$
GWX i`Yb`6Yf]WX`hYb`ni Zc`[Y`8fc\gWX`fY]VYb`Yf\U`hYb`ž`k Å\ fYbX
H\Øf]b[Yb`" *`VYhfcZZYbY`GWX i`Yb`a Y`XYhY`" #`6fUbXYbVi f[`i bX
6Yf`b`a Y`XYhYb`&&VYn]Y\i b[gk Y]gY`%` `GWX i`Yb`YbhgdFYWX`YbXY
8fc\ a U]`g`8Ug`@UbXYg`_f]a]bU`Ua hi`6UXYb`!K ØfhYa VYf[`gWX`Åhnhž
XUgg]b`XYb`Y`hnhYb`HU[Yb`Y]bY` i b`hYfY`XfY]ghY`][Y`NU\` `Ub
8fc\ a U]`g`Y]b[]b["`8]Y`Dc`nY]`\Uh`YXcWX`V]g\Yf`_Y]bY
5b\U`hgdi b`hY`ZØf`_cb`_fYhY` ; YZU\ fYb`[YZi bXYb`ž`gc`Y]b

Dc`nY]gdfYWX Yf"

8]Y`9fa]hh`Yf`j Yfa i hYbž`XUgg`Yg`g]W`i a `Y]bY`Vi bXYgk Y]hY
5_h]cb`UbXY`hž`X]Y`a Ò[`]W`Yfk Y]gY`]b`X]fY`hYa `Ni gUa a Yb`Ub[
a]h`XYb`nY]h[`Y]W`ghUhhZ]bXYbXYb`5V]hi fdfØZ] b[Yb`ghY`h`8]Y
À\b`]W`Yb`b`U`hY`XYf`A U]`g`XØfZhYb`Ui ZY]bY`[Yn]Y`hY`?Ua dU[bY
`]bk Y]gYb`"5i » YfXYa `Yf`Y]h`Ui W`Y]bY`J]Y`nU`j`cb
6]Xi b[gY]bf]W`hi b[Yb`]b`2 ghYffY]W`ØVYf`) \$`8fc`gW`fY]VYb`]b
XYb`Y`h`hYb`HU[Ybž`k Ug`X]YgY`VYi bfi `][YbXY`K Y`Y`j`cb
8fc`i b[Yb`]b`hYfbUh]cbU`j Yfgh`f`h`

6i bXYgk Y]hY`9fa]hh`i b[Yb

5i Z[fi bX`XYf`VYgcf[b]gYffY[YbXYb`G]hi Uh]cb`k YfXYb
i a ZUggYbXY`9fa]hh`i b[Yb`Y]b[Y`Y]hYh`9i dYfhYb`[Y`Yb`XUj`cb
Ui gž`XUgg`X]Y`U`hi Y`Yb`8fc`a U]`g`HY]`Y]bYg`[fØ» YfYbž
Vi bXYgk Y]hYb`D`À`bca Ybg`g]bX`"@Ui h`ØGd]Y[Y`Qg]bX`gc`W`Y
8fc`i b[Yb`[Y[Yb`6]`Xi b[gY]bf]W`hi b[Yb`]W`h`bYi `"]G]Y`ghY`Yb
b]W`h`bi`f`]b`8Yi hgW`UbXž`gcbXYfb`k`Y`hk`Y]h`Y]b`VYXYi hYbXYg
DfcV`Ya `XUf`"b`XYb`U`Yb`&\$\$&`i bX`&\$&`k`i fXYb`k`Y`hk`Y]h
a Y`f`U`g`*"\$\$\$`5b[f]ZY`Ui Z`6]`Xi b[gY]bf]W`hi b[Yb`fY[]ghf]Yfž
X]Y`GW`Ø`Yfž`@Y`f`f`À`ZhY`gck]Y`GW`i`[YV`Ài XY`VYhf]Zh`8]YgY
5b[f]ZY`fY]W`Yb`]cb`a`]h`f]gW`Yb`6YgYhni b[Yb`ØVYf
FY`fi h]Yfi b[Yb`]cb`?]bXYfb`V]g`]\b`ni`[Yn]Y`hYb`5hhUW`Yb`Ui Z
A`À`W`Ybž`i`a`XYfYb`Ni [Ub[`ni`6]`Xi b[`ni`j`Yfk`Y`fYb`"

8]Y`J`YfY]bhYb`B`Uh]cbYb`U`VYb`XYb`-`"GYdhYa`VYf`ni`a
b`hYfbUh]cbU`8`Um`hc`DfchYWh`9Xi`W]h]cb`Zfca`5hhUW`Yf`_`À`fhž`i`a
Ui`ZX]Y`B`ch`U[Y`j`cb`A`]cbYb`]cb`?]bXYfb`]b`_`cbZ]_`hVYhfc`ZYbYb
@`AbXYfb`Ui`Za`Yf`gUa`ni`a`UW`Yb`"N]Y`j]gh`Ygž`XUg`FYW`h`Ui`Z
6]Xi b[ž`XUg`U`g`A`YbgW`Yb`fYW`h]a`5fh]_`Y`&`*`XYf`5`[Ya`Y]bYb
9f`_`À`fi b[`XYf`A`YbgW`Yb`fYW`hY`ZYgh[YgW`f]YVYb`]ghž`ni`gW`Ø`hnYb
i bX`k`Y`hk`Y]h`]b`_`i`g]j`Y`6]`Xi b[gY]bf]W`hi b[Yb`]ni`gW`UZYb`"8]Y
[`cVU`Yb`B`UW`U`h][`_Y]hgn]Y`Y`XYf`J`YfY]bhYb`B`Uh]cbYb`Zc`fXYfbž
V]g`&\$`\$`g]W`YfY`6]`Xi b[gc`fhY`ZØf`U`Y`?]bXYf`ni`[Yk`À`f`Y]ghYb`"

8]Y`U`_`hi`Y`Y`8fc`k`Y`Y`Ub`GW`i`Yb`gcf[h`b]W`h`bi`f`ZØf
J`Yfi`bg]W`Yfi`b[`i`b`hYf`GW`Ø`Yfb`i`bX`@Y`f`f`À`ZhYbž`g]Y`_`À`ggh`Ui`W`

: fU[Yb'ni 'XYb'G]WXYf\Y]hgj cf_Y\fi b[Yb'i bX'XYa 'GWi hn'XYg
6]'Xi b[gk YgYbg'Ui Z_ca a Yb''8Yf'Ni gUa a Yb\Ub['a]h'XYb
'Ui ZYbXYb'5V]hi fdfØZ b[Yb'_ØbbhY'X]Y'8f]b['W_X]hYf\Ø\Ybž
i ba]ggj YfghÅbX'WXY'A U» bU\ a Yb'ni 'Yf[fY]ZYbž'i a 'X]Y'G]WXYf\Y]h
]b'GWi 'Yb'ni '[Yk Å\f'Y]ghYb'i bX'XYfUfh][Y'J cfZÅ''Y'b'Ni _i bZ'ni
j Yf\]bXYfb"

8YhU]`g	
J cfZU``	6ca VYbXfc\i b[Yb
C fh	8Yi hgW_X'UbX
E i Y''Yb	<ul style="list-style-type: none"> • Vbb"XY • k k k "gd]Y[Y'"XY • k k k "XYghUh]g"XY

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["bYh