

9\Ya U`][Y`5gg]ghYbh]b`VYgWk i`X][h`8]XXm
gYI i Y`Yb`A]ggVfUi Wk`]a`DfcnYgg`

⇒ a`DfcnYgg`[Y[Yb`GYUb` 8]XXm`7ca Vg`VYf]Wk`hYb
Y\Ya U`][Y`A]hUfVY]hYf]bbYb`j cb`gWk`k YfYa`A]ggVfUi Wk`i bX
?cbhfc`Y`7ca Vg`VYghfY]hYh`X]Y`J cfk ØfZY`



I G5`!`8Yf`DfcnYgg`[Y[Yb`XYb`VYfØ\`a`hYb`F UddYf`GYUb` 8]XXm
7ca Vg`k]fZi`Xi b`_Y`GWk`UhhYb`Ui Z`gY]bY`? Uff]YfY`"5_hi Y`ghY\Yb
gWk`k YfY`J cfk ØfZY`]a`F Ui a`žX]Y`]\a`[fi bX`Y[YbXY`GhfUZhU`hYb
k]Y`gYI i Y`Yb`A]ggVfUi Wk`i bX`cf[Ub]g]YfhY`?f]a`]bU`]hÅh
j cfk YfZYb`"9]bY`nYbhfU`Y`5i ggU[Y`]a`J YfZU`fYb`ghUa`a`hj`cb
gY]bYf`Y\Ya U`][Yb`5gg]ghYbh]bž`X]Y`i bhYf`XYa`DgYi Xcbma`A]U
Ui Zhf]h`" @Ui`h`XYb`6Yf]Wk`hYb`j cb`HU[Yggd]Y[Y`UVY`g]Y`7ca Vg
?cbhfc`k U\b`i bX`X]Y`gmghYa`Uh]gWk`Y`5i ggd]cb]Yfi b[`gY]bYf
Y\Ya U`][Yb`fYi bX]bž`7Ugg]Y`J Ybhi fUž`YbhV`Ò» h`

A]Už`X]Y`nk]gWk`Yb`&\$-\$`-`i bX`&\$%+`ZØf`7ca Vg`UfVY]hYhY`ž`gWk`]`XYfh
X]Y`Ub[YgdUbbhY`G]hi`Uh]cbž`]b`XYf`g]Y`YVhY`"G]Y`VYf]Wk`hYhY`ž`XUgg
7ca Vg`a`Y`fZUWk`HY`YZcbY`j cb`]\f`i bX`J Ybhi fU`[Yghc`\`Yb`i bX

C fhi b[g[YfÅhY]b`J Ybhi fUg`5i hc`]bghU`Yfh\UVY"8]Y`?cbhfc`Y
ØVYf`]\fY`dYfgØb`]WXYb`i bX`VYfi Z]WXYb`; YgW]W hYb`gW]Yb
U`i a ZUggYbX`ni`gY]b"8]YgY`9fZU\fi b[Ybž`gc`A]Už`UVYb`g]Y`ØVYf
\fY`hfUi a Uh]g]Yfhi bX`XUg`a]ggVfÅi W`]WXY`J Yf\Å`hb]g`\UhhY
k Y]hfY]WXYbXY`dgmW]gWXY` : c`[Yb`ZØf`g]Y"

GWk YfY`J cfk ØfZY`i bX`dYfgØb`]WXY GW]`XYfi b[Yb

a`@Ui ZY`]\fYf`5i ggU[Y`VY`fÅZh][hY`A]Už`XUgg`g]Y`k Å`fYbX`]\fYf
6YgWÅZh][i b[`k]YXYf\c`h`gYI i Y`Yf`i bX`_ØfdYf`]WXYf
A]gg\UbX`i b[`Xi fW`7ca Vg`Ui g[YgYhnh`k Uf"9]b`J cfZU`ž`XYb`g]Y
VYgWf]YVž`VY]b\U`hYhY`Y]bY`gYI i Y`Y` , VYf[f]Zž`VY]`XYa`7ca Vg
g]W`Ui Z]g]Y`Y[hY`i bX`j cb`]f`j Yf`Ub[hYž`gh]`ni`V`Y]VYb"9g`k Uf
j Yfk]ffYbXž`VYgWÅa YbX`i bX`VYÅb[gh][YbX`ž`gU[hY`g]Y`]b`]\fYf
5i ggU[Y`Gc`WXY`9f`YVb]ggY`VY[Øbgh][Yb`Ui h`9i dYfhYb
`Ub[Zf]gh][Y`J Yfk]ffi b[`Ui Z`c[b]h]j Yf`i bX`Ya`ch]cbU`Yf`9VYbY"
J]Y`Y` , VYf`YVYbXY`gc`WXYf`9fZU\fi b[Yb`\UVYb`GWk]Yf][_Y]hYbž
]\fY`Y][YbYb`; fYbnYb`ni`Yf`_YbbYbž`k Ug`ni`h]YZb`dgmW]gWXYb
DfcV`Ya Yb`ZØ`fYb`_Ubbž`k]Y`Y]bY`5bU`mgY`j cb`**bYi fc`c[Yb!i bX!
dgmW]UhYf!]a`!bYhn"cf[`Ui ZnY][h`**

8]Y`GW]`XYfi b[Yb`j cb`A]U`VYhcbYb`Ui W`X]Y`d`mg]gWXY`; Yk U`hž
XYf`g]Y`Ui g[YgYhnh`k Uf"G]Y`VYgWf]YVž`XUgg`7ca Vg`b]W`h`bi`f
j YfVU`U[[fYgg]j`k Ufž`gcbXYfb`g]Y`Ui W`_ØfdYf`]W`UhhUW_]YfhYž
]bXYa`Yf`8]b[Y`bUW`]f`k UfZ`cXYf`g]Y`[Y[Yb`K`ÅbXY`i bX`]b`Dcc`g
k UfZ"8YfUfh][Y`; Yk U`hU`hY`g]bX`hmd]gWXYfk Y]gY`HY]`j`cb
A]ggVfUi W`gXmbUa]_Ybž`X]Y`XUg`CdZYf`]b`Y]bYa`ghÅbX][Yb
Ni ghUbX`XYf`5b[gh`i bX`l`bg]WXYf\Y]h`U`hYb"

8]Y`Dcg]h]cb`j`cb`7Ugg]Y`J Ybhi fU

@Ui h`A]U`nY][hY`Ui W`7ca Vg`Y`Ya`U][Y` : fYi bX]b`7Ugg]Y`J Ybhi fU
g]W`hVUfY`J Yf`Ymi b[Ybž`X]Y`Ui Z`A]gg\UbX`i b[Yb`\]bk Y]gYbž`k]Y
Ui Zd`UhhY`@]ddYb`i bX`V`Ui Y`5i [Yb"9g`[UV` : Å`Yž]b`XYbYb
J Ybhi fU`Ui g`5b[gh`i a`]f`@YVYb`i a`<]ZY`VY]`A]U`VUh"8]Yg
a UW`h`XYi h]W`ž`XUgg`XUg`l`a ZY`X`i a`7ca Vg]j`cb`5b[gh`i bX

; Yk U`h[YdfÅ[higWXY]bhžk Ug`k Y]hYfY : fU[Yb`ØVYf`X]Y`5fh'gY]bYf 6Yn]Y\i b[Yb`Ui Zk]fZh"

7ca Vg`VYghfY]hYh`U`Y`5bgWxi`X][i b[Yb`j Y\Ya Ybhi bX`d`ÅX]Yfh Ui Zb]W`higWxi`X]["6Y]`Y]bYf`Yj Ybhi Y`Yb`J Yfi fhY]i b[`ÖbbhY`Yf a]h`Y]bYf`YVYbg`Ub[Yb`<UZghfUZy`fYW`bYb"8Yf`DfcnYgg`_ÖbbhY g]W`ØVYf`a Y\fYfY`K cW`Yb`\]bn]Y\Yb`i bX`j`b`XYb`_ca a YbXYb HU[Yb`k]fX`Yfk UfhYhž`XUgg`k Y]hYfY`NYi [YbUi ggU[Yb`i bX 6Yk Y]gY`dfÅgYbh]Yfhk YfXYbž`X]Y`gck c`\`X]Y`J cfk ØfZY`U`g`Ui W` X]Y`J YfhY]X][i b[gghfUhy []Y`VY`Yi W`hYb"

8]Y` ; YgW`Y\`b]ggY`\UVYb`b]W`h`bi f`ZØf`5i ZgY\Yb`[Ygcf[hž`gcbXYfb Ui W`X]Y`8]g`_i gg]cb`ØVYf`dgmW`]gW`Y` : c`[Yb`j cb`A]ggVfUi W`žk]Y Yhk U`b]YXf][Yg`GY`Vghk Yfh[YZØ\`ž`çgc`Uh]cb`i bX`GW`k]Yf][_Y]hYb VY]a`J YfhfUi Yb`ni`UbXYfYb`A YbgW`Ybž`bYi`YbhZUW`h"8]Y `Ub[Ub`U`hYbXYb`?cbgYei YbnYb`gYI i Y`Yb`A]ggVfUi W`g`g]bX [fUj]YfYbX`i bX`fY]W`Yb`cZi`ØVYf`X]Y`i ba]hY`VUFYb`9fZU\fi b[Yb \]bUi gžk Ug`ni`Y]bYa`j Yfnk Y][hYb`BYhnk Yf`_Ub`dgmW`]gW`Yb 6Y`Ughi b[Yb`ZØ\`fYb`_Ubb"

8YhU]`g	
J c fZU`	GYI i U`XY`_hY
C fh	I G5
J Yf`Y hnhY	&
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hU[Yggd]Y[Y`"XY • k k k "k Uhgc b"W` • k k k "bYi fc`c [Yb`!i bX`!d gmW`]UhYf!]a`!bYhn"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh