

9`Y_hfca cV]`hÅh`]a `5i Zk]bX.
J Yf_Ui ZgnU\`Yb`gd fYb[Yb`F Y_c fXY`]b
8 Yi hgW\`UbX`

5i hc\YfghY`Yf`gYhnYb`Ui Z9`Y_hfca cV]`hÅh`V]g`&\$') /
5VgUhn`Ògi b[Yb`i bX`F Y]Wk Y]hYbUb[gh`V`Y]VYb`nYbhfU`Y
H\Ya Yb`"BYi \Y]hYb`i bX`<YfghY`YfghfUhY[]Yb`]a `: c_i g"



A ØbW\Ybž`8 Yi hgW\`UbX`!`8]Y`5i hca cV]`]bXi ghf]Y`ghY`h`Ua
6Y[]bb`Y]bYg`h]YZ[fY]ZYbXYb`K UbXY`g`"@Ui h`F Ya gnY]hi b[`d`UbYb
5i hc\YfghY`Yf`V]g`&\$') ž`Ui ggW\`]Y»`]W\`9`Y_hfcUi hcg`ni
j Yf_Ui ZYb`" ðgVYgcbXYfY`»[i Uf`\Uh`Zc_i gg]Yfhž`X]Y`DfcXi`_h]cb
j cb`J YfVfYbbi b[ga chcfYb`Y]bni ghY`Ybž`i bX`_ØbX][h`X]Y
9]bZØ\fi b[`XYg`Y`Y_hf]gW\Yb`A cXY`g`HmdY`\$\$`ZØf`XUg`bÅW ghY
»\f`Ub`"Hfchn`X]YgYg`: cfhgW\ f]hgh`V`Y]Vh`XYf`5VgUhn`Ub
Y`Y_hf]gW\Yb`: U\fnYi [Yb`\]bhYf`XYb`9fk Ufhi b[Yb`ni fØW`
]bgVYgcbXYfY`]b`XYb`k]W]h[Yb`A Åf_hYb`8 Yi hgW\`UbX`i bX
: fUb_fY]W"

8 Yf'5bhY]'fY]b'Y`Y_hf]gWkYf'5i hcg'Ub'XYb'BYi ni`Uggi b[Yb']b
9i fcdU`Y[h'XYfnY]h'VY]'ØVYf'% 'DfcnYbh"8cWk'j]Y`Y`<YfghY`Yf
gi WkYb'bUWk'ZYI]V`Yb'5`hYfbUh]j Yb'i bX`VYhcbYb'Y]bY'8]j Yfg]hÅh
XYf'HYWkbc`c[]Yb" 'Gc'Ài » Yfh'g]Wk'JK !7\YZ'C`]j Yf'6`i a Y
cdh]a]gh]gWk'ØVYf'Y]b'VfY]hYg'DfcXi _hdcfhZc`]cž'k Å\fybX
A YfWXYG!7\YZ'C`U'?À`Yb]i g'U'hYfbUh]j Y'5bhf]YVghYWkbc`c[]Yb
]bg'Gd]Y`Vf]b[h'

? i bXYbj YfhfUi Yb' i bX'hYWk b]gWk Y
< YfUi gZcfXYfi b[Yb

8 Ug'J YfhfUi Yb'XYf'J YfvfUi WkYf']b'X]Y'9`Y_hfca cV]'hÅh'V`Y]Vh`Ui h
XYa'9M9I dYfhYb'7cbghUb]b'; U`Y]b'nYbhfU`Yg'<]bXYfb]g"8]Y'9I
\Uhink Uf'X]Y'7C&!9a]gg]cbgn]Y`Y' [Y`cW_Yfhž'XUg'J Yfvch'Øf
BYi k U[Yb'a]h'7C&!9a]gg]cbYb'V`Y]Vh'YXcWk'Øf'&\$') `VYghY\Yb"
9g'VYghY\Yb'k Y]hYf\]b'i b_`Uf\Y]hYb'ØVYf'X]Y'Ni`Àgg][_Y]h]j cb
_]a UbYi hfU`Yb'9I: i Y`g'bUWk'X]YgYa'8Uhi a "

? Ui Z]bXYfb]ggY'Øf'9`Y_hfcUi hcg'i a ZUggYb'k Y]h]j YfvfY]hYhY
J cfi fhY]'Y`VYnØ[`]Wk'6UhhYf]Y`VYbgXUi Yfž'F Y]Wk k Y]hYž
@UXY]bZfUghfi _hi fž`c\Y'5bgWkUZZi b[g_cghYb' i bX'8Yg][ba Åb[Y`"
≠X]YgYa' ?cbhYi h'Yf'VYb'D'i [!]b!< mVf]XY`Y]b'7ca YVUW_ž'i a
X]Y'F Y]Wk k Y]hYbUb[gh'XYf'J YfvfUi WkYf'ni' j Yff]b[Yfb"8]Y
Bi hni b['j cb'F Ub[Y'9I hYbXYfž`_Y]bYb'J YfvfYb]bi b[ga chcfYb'ni f
Ghfca YfnYi [i b['Øf'9`Y_hfcUi hcgž'Z]bXYh']bgVYgcbXYfY']b'7\]bU
[fc» Yg'≠hYfYggY" 'J c`_gk U[Yb'd`Ubhž'X]YgYg'?cbnYdh]b]\fyb
Y`Y_hf]gWkYb': U\fnYi [Yb'ni']bhY[f]YfYb"

A Uf_hYb hk]W_`i b[`i bX'fY[]cbU`Y
I bhYfgWk]YXY

8 Yf'5VgUhn'j cb'9`Y_hfcUi hcg']b'8Yi hgWk`UbX'j YfnY]Wk bYh]a'5df]'
&\$&) `Y]bYb'g][b]Z_UbhYb'5bgh]Y[`i bX'bÅ\Yfh'g]Wk'ZUgh`%-
DfcnYbh" FUVUhhY'Ui Z'9`Y_hfc!A cXY`Y`ghY][Ybž'k Ug'XYb'5VgUhn
k Y]hYf'Ub_i fVY'b'_ØbbhY"8YbbcWk'k YfXYb'j]Y`Y
9`Y_hfcZU\fnYi [Y'U`g'k Yb][`gdUbbYbX'k U\f[Ybca a Ybž'k Ug'g]Wk
bY[Uh]j `Ui ZX]Y'J Yf_Ui ZgnU\`Yb'Ui gk]f_h"8]Y`VYj c fghY\YbXY'55

]b`A ØbWYb`k]fX`U`g`Y]bn][Ufh][Y`A`Ö[`]W_X]h`Ub[YgY\Ybž`bYi Y
 A cXY`Y`k]Y`XYb`A YfWXYg!6Ybn`7@5žX]Y`6A K ` B Yi Y`?`UggY
 i bX`XYb`J c`_gk U[Yb`=8"&j cfni ghY`Yb"

K Y`hk Y]h`nY][h`g]Wž`XUgg`XUg`HYg`U`A cXY`MXUg`a Y]ghj Yf_Ui ZhY
 5i hc`]ghž[YZc`[hij ca `HcmchU`F 5J (`i bX`XYa `HcmchU`7cfc`Užk]Y`
HU[YggWUi `VYf]W`hYh` `=8Yi hgW`UbX`g]bX`J cfVY\U`hY
 [Y[YbØVYf`9`Y`_hfcZU\fnYi [Yb`k Y]hj YfvfY]hYhž`cZha U`g`U`g
 ; Yfa Ub`5b[gh `VYnY]W`bYh`? f]h]_Yf`Uf[i a Ybh]YfYbž`XUgg`9!
 5i hcg`b]W`h`k]f`_]W`Ya]gg]cbgZfY]`g]bXž`XU`]\fY
 6UhYf]Y\YfghY`i b[`7C &!9a]gg]cbYb`j Yfi fgUW`h`8YbbcW`nY][h
 X]Y`2 _cV]`Ubn`j cb`9!5i hcgž`XUgg`X]YgY`ja `J Yf[`Y]W`ni
 J YfvfYbbYfb`J cfhY]Y`V]YhYbž`]bgVYgcbXYfY`k Ybb`XYf`Ghfca `Ui g
 YfbYi YfvUfYb`E i Y`Yb`ghUa`a`h"

8]Y`BUW`ZfU[Y`bUW`9`Y`_hfcZU\fnYi [Yb`Xca]b]Yfh]b`7\]bUž`k c`]a
 >U\`f`&\$&(`VYfY]hg`*) `DfcnYbh`XYf`k Y`hk Y]hYb`9`Y`_hfcUi hcg
 j Yf_Ui Zh`k i fXYb`"Dfc[bcgYb`ZØf`&\$&) `gW`ÀhnYbž`XUgg`XYf`5VgUhn
 Ui Z&&ž`A`]]cbYb`9`Y`_hfcUi hcg`UbghY][Yb`k]fXž`k cVY]`D`i [!]b!
 <mVf]XY`" - `DfcnYbh`XYf`9`Y`_hfcZU\fnYi [Y`Ui ga UW`Yb`_ØbbhYb`"
9bYf[mWca a Ybh`YVh`Yfj cfž`XUgg`X]Y`VY`YVhYghYb`A`Àf`hY`ZØf
 9`Y`_hfcUi hcgž`k]Y`>JdUbž`=bX]Yb`i bX`6fUg]Ybž`YXcW`bcW`j cf
 [fc>Yb`<YfUi gZcfXYfi b[Yb`ghY\Ybž`i a `Y]bY`g][b]Z`UbhY
 J YfvfY]hi b[`ni `YffY]W`Yb"

=bg[YgUa`h`V`Y]Vh`X]Y`G]hi Uh]cb`XYg`A Uf`hYg`ZØf`9`Y`_hfcUi hcg
 XmbUa]gW`ž`a]h`nU`fY]W`Yb`<YfUi gZcfXYfi b[Yb`i bX`7\UbW`b"
 8Yf`K UbXY`\]b`ni f`9`Y`_hfca cV]`]h`h`]gh`b]W`h`bi f`Y]b
 hYW`bc`c []gW`Yfž`gcbXYfb`Ui W`Y]b`_i `hi fY`Yf`DfcnYggž`XYf`NY]h
 i bX`J Yfgh`bXb]g`gY]hYbg`XYf`J YfvfUi W`Yf`YfZcfXYfh"

8YhU]`g	
C fh	A ØbWYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fYa gnY]hi b["XY • k k k "hU[YggWUi "XY • k k k "YbYf[mWca a Ybh"XY

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh