

9`cm'XY`æb[. '9]b` \YfnnYffY]» YbXYf 5VgWx]YX`j`cb`Gc` \b`A`]`cb

9`cm'XY`æb[`hfUi`Yfhi`a` `gY]bYb`j`Yfghc`fVYbYb`Gc` \b`A`]`cb`
8Yf`5fh]_Y` `VY`Yi` W`hYhgY]bY`Ya`ch]cbU`Yb`9f]bbYfi`b[`Yb`i`bX`
XUg`@YVYb`U`g`FY[`YbVc[`YbZJa`]`Y`"



I`hfYWx`hž`B`]YXYf`UbXY`!`9`cm'XY`æb[`ž`Y]b`ZYghYf`6YghUbXhY]`XYf`
XYi`hgWxYb`GWx`U[`YfgnYbY`i`bX`Y`Ya`U`][`Yf`GÅb[`Yf`XYf`6cm[`fci`d`
7Ui`[`\h]b`h`Y`5Wž`Xi`fWx`YVh`Y]bYb`Ya`ch]cbU`Yb`DfcnYgg`8Yf`
JYf`i`gh`gY]bYg`Gc` \b`Yg`A`]`cbž`XYf`ni`ZfØ` \`[`YVcfYb`k`i`fXY`i`bX`bi`f`
ZØbZGhi`bXYb`bUWx`XYf`;`YVi`fh`ghUfVž` \`]bhYf`Àggh`h]YZY`Gdi`fYb`]b`
gY]bYf`:`Ua`]`Y`"8Y`æb[`ž`(`+`↗`fY`U`hž`YVh`a`]h`gY]bYa`DUf`hbYf`æ`c`
f`(`Ł`i`bX`i` \fYf`HcWx`hYf`æ`Xmif`Ł`ni`gUa`a`Yb`"æ`Xmž`X]Y`&\$%`%`bUWx`
Y]bYf`_Øbgh]WxYb`6YZfi`Wx`hi`b[`[`YVcfYb`k`i`fXY`ž` \Uh`Y]bYb`
Nk`]`b[`gVfi`XYfž`XYggYb`JYf`i`gh`X]Y`:`Ua`]`Y`V]g` \Yi`hY`d`f`À[`h`"

8Yf`hfU[`]gWxY`J`cfZU` `ZUbX`]b`Y]bYa` `?`fUb`_Yb` \Ui`g`Ui`Z`Y]bYf`
_Uf]V]gWxYb`:`Yf]Yb]bgY` `ghU`hž`XUg`b]Wx`h`Ui`g`fY]WxYbX`Ui`g[`YghU`h`Y`h`
k`Ufž`i`a` `XUg`:`fØ` \WxYb`ni`fY`hhYb`"9`cm'XY`æb[`VY`gWx`fY]Vh`XYb`

J Yf'i gh'gY]bYg'Gc\bYg'U'g' i ba YbgW\]W i bX'ghY`h`_Ufz'XUgg
A]`cb`j`b`]\fYb`<YfnYb`k Y]hYf`YVh"5i Z`ghU[fUa `Yf]bbYfhY`Yf`Ub
gY]bYb`Gc\b`a]hY]bYa `6]`X`j`ca `; fUVz'XUg`X]Y`ghWf]Zi`A]`cb`", "
`b]`&\$%":`Øf`]a a Yf`VY]`i bg" `nY][h"»XYg`»\f`VYgi W`h`X]Y
: Ua]`Y`Ub`X]YgYa `HU[`gY]b`; fUV`i bX`[YXYb`_h`XYg`_`Y]bYb
`b [Ybž`XYf`b]W`h`VY]`]\bYb`V`Y]VYb`_cbbhY"

8 Ug`@YVYb`]b`Y]bYf`F Y[YbVc[YbZUa]`Y

9`cmiXY`æb[`i bX`gY]b`DUf`hbYf`æc`YVYb`]b`Y]bYf
F Y[YbVc[YbZUa]`Yž`X]Y`<YfUi gZcfXYfi b[Yb`i bX`VYgcbXYfYb
8mbUa]_Yb`[Y[YbØVYfghY`h`Ni gUa a Yb`a]h`]\fYf': fYi bX]b`æ`U
f((Ł[YghU`hYb`g]Y`XUg': Ua]`Yb`YVYb"»`ghXmik Y]»`j`cb`]\fYa
6fi XYf`i bX`U`h`XYb`K i bgW`[Y`Ai »Yfhz`Y]bYg`HU[Yg`Y]bYb`ž`b[Yb
ni `Y]fU`hYb"8]Y': Ua]`Y`U`h`Y]bY`[i hY`Cf[Ub]gUh]cbž`k Ug`X]Y
NY]hYb`VYhf]Zž`X]Y`ghXmiVY]`]\bYb`cXYf`]\fYf`A i hYf`æ`U`j`YfVf]b[h`
æ`U`k`c\b`h`bi`f`%)`A]bi hYb`Yb`hZ`Yfb`hž`i bX`X]Y': Ua]`Yb`Z]Yfb`j`]Y`Y
: YghY`[Ya`Y]bgUa "

F Y[YbVc[YbZUa]`Yb`k]Y`X]Y`j`cb`9`cmiXY`æb[`g]bX`]b
8Yi hgW`UbX`bcW`]a a Yf`fYW`h]W`Yb`i bX`gcn]U`Yb
<YfUi gZcfXYfi b[Yb`Ui g[YgYhnh"9g`[]Vh`_Y]bY`cZZ]n]Y`Yb
F Y[Y`i b[Yb`cXYf'; YgYhY`ni`f`i bhYfghØhni b[`XYf'; fØbXi b[
gc`W`Yf': Ua]`Ybž`k Ug`X]Y`G]hi`Uh]cb`ZØf`j`]Y`Y`DUUfY`b]W`h`Y]bZUW
a UW`h`C`Zh`g]bX`g]Y`8]g`_f]a]b]Yfi b[`i bX`J`cfi`fhY`]Yb`Ui g[YgYhnhž
k Ug`XYb`Ya`ch]cbU`Yb`8fi`W`_Yf`\`Ø`h"

Ni g`À`h`i]W`a i gg`X]Y': Ua]`Y`c`Zh`hf`ch`i`c`Yf`?`cghYb`ZØf`X]Y
; fØbXi b[`Xi`fW`5Xcdh]cb`cXYf`_Øbgh]W`Y`6Yzfi`W`hi`b[`a]h
GW`k]Yf][`_Y]hYb`fYW`bYbž`X]Y`XYb`Ni [Ub[`ni`gdYn]Z]gW`Yb
8]YbghY]ghi b[Yb`VYhfYZZYb"i`bhYfghØhni b[gUb[YV`chY`i bX
K`cf`_g`l`cdg`k`YfXYb`ni`bY`a`YbX`[YZfU[hž`i`a`XYb`5i`ghUi`gW`j`cb
9fZU`fi b[Yb`]b`gc`W`Yb': Ua]`Yb`ni`ZØfXYfb`i bX`<ØfXYb`ni
ØVYfk`]bXYb"

8Yf`J`Yf`i`gh`j`cb`A]`cb`k]fX`9`cmiXY`æb[`i bX`gY]bYf': Ua]`Y`bcW
`Ub[Y`VY[`Y]hYb"8Yf'; `Ui`VYž`XUgg`]\f`Gc\b`]a`<]a`a`Y`ØVYf`g]Y
k UW`h`ž`\]Zi`]\bYbž`XYb`J`Yf`i`gh`ni`j`YfUfVY]hYb`i bX`XYb`5`hU[`ni

VYk Ä`h][Yb"

K Y]hYfY' ðZcfa Uh]cbYb`XUni ` _ÖbbYb`Ui ZXYb`K YVgY]hYb`XYf
^k Y)] [Yb`5i hcfYb` [YZi bXYb`k YfXYb. ? Ö`bYf`GhUXh!5bnY)] [Yfž`
6i bhYž'i bX`> [YbXUa h!8Yi hgWÄ`UbX"

8YhU]`g	
J c fZU``	HcX
C fh	I hfYWÄ hž`B]YXYf`UbXY
E i Y``Yb	<ul style="list-style-type: none">• k k k "_ghU"XY• k k k "Vi bhY"XY• ĩ [YbXUa h!XYi hgWÄ`UbX"XY

6Ygi WÄYb`G]Y`i bg`Ui Z.`b!U["bYh