

9bYf[]Yk YbXY. 'C`UZ'@]Yg'k Ufbh'j cf
VYfZcfXYfi b['XYf'6Øf[Yf']b
BcfXXYi hgWÅ`UbX

B]YXYfgUWÅgYbg'A]b]ghYfdFÅg]XYbh'C`UZ'@]Yg'VYhcbh'X]Y
9bYf[]Yk YbXY'i bX'X]Y'F c`Y'BcfXXYi hgWÅ`UbXg'VY]
YfbYi YfVUfYb'9bYf[]Yb"



GUbXYž'8Yi hgWÅ`UbX '!B]YXYfgUWÅgYbg'A]b]ghYfdFÅg]XYbh'C`UZ
@]Yg'\Uh'X]Y'VYgcbXYfY'J YfUbhk cfhi b['BcfXXYi hgWÅ`UbXg'VY]'XYf
9bYf[]Yj Yfgcf[i b['\Yfj cf[Y\cVYb"'#b'Y]bYa 'U_hi Y`Yb'; YgdfÅWÅ
VYhcbhY'Yfž'XUgg'XYf'5i gVUi 'YfbYi YfVUfYf'9bYf[]Yb'b]WÅhini
Y]bYf', VYf'Ughi b['XYf'6Yj Ò_Yfi b['ZØ\fyb'XUfZ'@]Yg'd`ÀX]Yfh'ZØf
Y]bY'Ui g[Yk c[YbY'9bhk]W_`i b['ja '9bYf[]YgY_hcf'i bX'k Ufbh'j cf
Y]bYf', VYf_cbnYbhfUh]cb'j cb'6Y'Ughi b[Yb"'8]Yg'_ÖbbhY
VY]gd]Y`gk Y]gY'Xi fWÅ'XYb'['Y]WÅnY]h[Yb'5i gVUi 'j cb
K]bXYbYf[]Y'i bX': fY]'Y]hi b[Yb'[YgWÅY\Ybž'k Ug'X]Y'5_nYdhUbn']b
XYf'6Yj Ò_Yfi b['[YZÅ\fxYb'k ØfXY"'l a 'XYa 'Ybh[Y[Ybni k]f_Ybž
gYhnh'Yf'Ui Z'9fXj Yf_UVY'i b['ZØf'Ghfca hfUggYb"

5`g`Y\Ya U`][Yf`K]fhgW\UZhg!`i bX`9bYf[]Ya]b]ghYf`\Uh`Yf`g]W\`
]bhYbg]j`Z0f`X]Y` : 0fXYfi b[`j cb`K]bX!`i bX`Gc`UfYbYf[]Y`gck]Y`XYb`
5i ZVUi `j cb`@B; !HYfa]bU`g`Y]b[YgYhhh" `b`X]YgYa `?cbhYi h`Ai » Yfh`
@]Yg`Nk Y]Z`Ua ` [Yd`UbhYb`?c`\`YUi ggh]Y[`V]g`&\$' \$`i bX`g]Y`h`X]Y`
HYfa]bU`g`U`g`, VYf[Ub[g`0gi b[`ni `_]a UbYi hfU`Yb`; UgYb" `I a`
XYb`?c`\`YUi ggh]Y[`ni `VYgW`Yi b][Ybž`ZcfXYfh`Yf`ni g`Ah`]W\`XYb`
fUgW\Yb`6Ui `j cb`; Ug`fUZhk Yf`_Ybž`X]Y`Ui Z`K UggYfghc`ZZi a f0ghVUf`
g]bX" `8 UVY]`]gh]`a `k]W\h][ž`XUgg`_Y]bY`bchk YbX][Yb`?fUZhk Yf`_Y`
UV[YgW\U`hYh`k YfXYb"

B c f X X Y i h g W \ U b X ` i b X ` X] Y ` Y f b Y i Y f V U f Y b` 9 b Y f [] Y b`

@]Yg `K c\bcfhž`GUbXY`VY]`K]\Y`a g\Uj Ybž`]gh`VYfY]hg`Y]b`NYbhfi a`
Z0f`@B; !bZfUghfi `_hi`fi bX`K]bXYbYf[]YUb`U[Yb" `Hfchn`gY]bYf`
dYfg0b`]W\Yb`B`A\Y`ni `XYb`YfbYi YfVUfYb`9bYf[]Yb`Yf`_Ybbh`Yfž`
XUgg`X]Yg`b]W\h`Ui gfY]W\hž`i a `X]Y`6Yj 0`_Yfi b[`j cb`XYfYb`5i gVUi`
ni `0VYfnYi [Yb" `9bhgW\Y]XYbX`]gh`Ui h`@]Ygž`XUgg`X]Y`6Y`Ughi b[Yb`
[`Y]W\ a `A»][`j YfhY]`h`k YfXYbž`i a `X]Y`5`_nYdhUn`Z0f`YfbYi YfVUfY`
9bYf[]Yb`]b`XYf`VfY]hYb`6Yj 0`_Yfi b[`ni `Yf\0\Yb"

8Yf` : cfhgW\ f]hh`VY]a `5i gVUi `YfbYi YfVUfYf`9bYf[]Yb`]b`
8Yi hgW\`UbX`k]fX`Xi fW\`j YfgW\]YXYbY`GhUh]gh]_Yb`VY`Y[h" `@Ui h`
XYa `I a k Y`hVi bXYgUa`h`gh]Y[`XYf`5bhY]`YfbYi YfVUfYf`9bYf[]Yb`
Ua `6fi hnc!9bXYbYf[]Yj YfVfUi W\`ja `š\`f`&\$&(`Ui Z`&&ž(`DfcnYbž`
Y]b`5bgh]Y[`i a `ž` `DfcnYbhdi b`_hY]a `JYf[`Y]W\`ni a `Jcf`U\`f" `6]g`
&\$' `\$gc``X]YgYf`5bhY]`Ui Z(`%DfcnYbh[YghY][Yfh`k YfXYb" `a `š\`f`
&\$&(`k i fXYb`Ui g`YfbYi YfVUfYb`E i Y`Yb`) %+ `A fX" `_K ` \ `9bYf[]Y`
VYfY]h[YghY`hž`k cVY]`)) `DfcnYbh`Ui g`XYf`Ghfca`dfcXi`_h]cb`
ghUa a Yb"

K]W\ h][Y `YfbYi YfVUfY`E i Y`Yb`

8]Y`k]W\h][ghYb`YfbYi YfVUfYb`9bYf[]Yhf`A[Yf`]b`8Yi hgW\`UbX`
&\$&(`g]bX.

9bYf[]Yhf`A[Yf`

5bhY]`fi `Ł



6]ca UggY	(+l
K]bXYbYf[]Y	&+l
D\chcj c`hU]_	%* l
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: Ych\Yfa]Yž! a k Y`hk Āfa YŁ	

8 Yf`[f0» hY`6Y]hfU[`ni f`Ghfca YfnYi [i b[`_Ua `&\$&' `j cb`XYf
K]bXYbYf[]Y`a]h`%` , ž-`A fX" `_K \``8]Y`bghU``YfhY`@Y]ghi b[`gh]Y[
i a ``"\$&+`A K žk Ā\fybX`]b`XYf`D\chcj c`hU]_`Y]b`5bgh]Y[`Ui Z+(ž%
A fX" `_K \``ni `j YfnY]WbYb`k Uf" `5i W`i]a `K Āfa YgY`_hcf`bU\`a `XYf
5bhY]`YfbYi YfVUfYf`9bYf[]Yb`ni žk Ug`ni a `FØW_[Ub[`XYf
HfY]V\Ui g[UgYa]gg]cbYb`VY][YhfU[Yb`\Uh" `a `đ\`f`&\$&(`_cbbhYb
]bg[YgUa h`&) *`A]`]cbYb`HcbbYb`7C `!Ÿei]j U`YbhY`j Yfa]YXYb
k YfXYbžk cj cb` , \$`DfcnYbhXi fW`YfbYi YfVUfY`Ghfca YfnYi [i b[
Yfn]Y`hk i fXYb"

: Øf`k Y]hYfY` ðZcfa Uh]cbYb`ni `XYb` : cfhgW`f]hYb`XYf
9bYf[]Yk YbXY`]b`8Yi hgW`UbX`i bX`U`_hi Y``Yb`GhUh]gh]_Yb``UggYb
g]W`X]Y`i a ZUggYbXYb`8UhYb`Ui ZXYb`GY]hYb`j cb`K Y`hž`9W`bghcf
i bX`I a k Y`hVi bXYgUa h`Y]bgY\Yb"

8 YhU]`g	
C fh	GUbXYž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "k Y`h"XY • k k k "YW`bghcf"Yi • k k k "i a k Y`hVi bXYgUa h"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh