

9bhXYW_Yb`G]Y`6Ua VYf[.`<]ghcf]gW\Yg
: `U]f`i bX`a U`Yf]gW\Y`@UbXgW\UZhYb`°

9bhXYW_Yb`G]Y`6Ua VYf[žY]bY`I B9G7C!K Y`h_i`hi fYfVY!
GhUXh]b`6UmYfbž`a]h`\]ghcf]gW\Yf`5fW\]hY`_hi fž
: `i gg`UbXgW\UZhYb`i bX`_i`hi fY`Yb`<Ò\Ydi b_hYb`"



6Ua VYf[ž`8Yi hgW\`UbX`!`6Ua VYf[žY]bY`WUfa UbhY`GhUXh]a
<YfnYb`j cb`6UmYfbž`YfZfYi h]g]W\`k UW\gYbXYb``hYfYggYg`VY]
FY]gYbXYb`Ui g`U`Yf`K Y`h`6Y`_Ubbh`Z0f`]\fY`[i h`Yf`U`hYbY`5`hghUXh
i bX`U`g`i B9G7C!K Y`h_i`hi fYfVY`nA`\`h]g]Y`ni`XYb`VYghYb`GhAXhYb
Z0f`Y]bYb`?`i fni f`Ui V`]b`8Yi hgW\`UbX`"8]Y`5`hghUXh`VYY]bXfi W_h
a]h]`\fYb`]\]ghcf]gW\Yb`6Ui hYbž`_Y]bYbž`j Yfk]b_Y`hYb`; UggYb`i bX
Yfa Ò[`]W\h`6Ygi W\Yfbž`[Ya Øh]W\`ni`gW\`YbXYfb`i bX`XYb`6`]W_
Ui ZX]Y`]Xm`]gW\Yb`:`ØggY`ni`[Yb]Y»Yb`"K Yf`@`gh`Ui ZY]bY
UVYbhYi Yf`]W\Y`9f`_i bXi b[`Uhž`_Ubb`Ub`6cchghci fYb`hY]`bY\`a Ybž
X]Y`Y]bY`hc`Y`DYfgdY`_hj`Y`Ui ZX]Y`GhUXh`V]YhYb`"

9]b`VYgcbXYfYg`<][`\\][`h]gh`XUg`k Y]h\]b`VY`_UbbhY`GW\`Yb`_Yf`Už
Y]b`F`Ui W\V]Yfž`XUg`a Ub`j`cf`C`fhi bVYX]b[`h`d`fc`V]YfYb`gc`hY`"5i`W\`

XYf'8ca 'Gh'DYhYf'i bX'Gh"; Ycf['jgh'Y]b'i bj Yfn]W\hVUFYf'HY]'XYf
6Ua VYf[Yf'6Ygi W\gYfZU\fi b['X]YgYg'VYY]bXfi W_YbXY'6Ui k Yf_
ghY_W'hj c`Yf'; YgW\]W\hY'i bX'nY]W\byh'g]W\Xi fW\ 'Y]bY
UhYa VYfUi VYbXY'5fW\]hY_hi f'Ui g"9VYbgc'Ya dZY\`Ybgk Yfh'gh
XUg'5'hY'FUh\Ui gž'XUg'a U'Yf]gW\ 'Ui ZY]bYf' ðgY''ja ': 'i gg'FY[b]hn
h\fcbh": Øf'BUhi f']YV\UVYf'V]YhYh'X]Y'l a [YVi b['6Ua VYf[g
gW\ÒbY'K UbXYf!'i bX'F UXk Y[Y'Ybh'Ub['XYf': 'ØggYž'X]Y']b'Y]bY
a U'Yf]gW\Y '@UbXgW\UZh'Y]bhUi W\Yb'i bX'dYfZY_hYg'5a V]YbhY'ZØf
5i gnY]hYb']b'XYf'BUhi f'gW\UZZYb"l bX'k Yf'@ gh'Ui ZY]bY
5V_Ø\`i b['\Uhž'Z]bXYh]b'XYf': 'i ggVUX'<Y]bVUXYghY`Y'Y]bYb
]XYU'Yb'D'Uhn'ni a 'GW\k]a a Yb"

; YgW\]W\hY'i bX'9fVY'6Ua VYf[g

6Ua VYf['V`]W_h'Ui ZY]bY''Ub[Y'; YgW\]W\hY'ni fØW_ž'X]Y'V]g']bg'ž\ f
%\$ \$+ 'fY]W\hž'U'g'X]Y'GhUXh'j cb'<Y]bf]W\ '='ni a 'G]hn'Y]bYg'6]ghi a g
YfbUbb'h'k i fXY' 'a]h'XYa 'N]Y'ž'Y]b' nk Y]hYg'Fca 'ni 'k YfXYb"'@
J Yf'Ui ZXYf'ž\ f\i bXYfhY'\Uh'g]W\ '6Ua VYf['ni 'Y]bYa
VYXYi hYbXYb'J YfV]bXi b[gdi b_h'nk]gW\Yb'XYb'g`Uk]gW\Yb
J Ò`_Yfbž'VYgcbXYfg'Dc'Yb'i bX'Dca a Yfbž'Ybhk]W_Y'h'"5V'XYa '%&"
ž\ f\i bXYfh'Yf'YVhY'X]Y'GhUXh'Y]bY'D\UgY'XYg[fØ» hYb
K c`\ghUbXgž'XYfYb'UfW\]hY_hcb]gW\Y'9]bZØggY'bcW\`Yi hY']b
BcfXXYi hgW\`UbX'i bX'l b[Ufb'ni 'Yf_YbbYb'g]bX"

8]Y'l B9G7C'UbYf_Ybbh'6Ua VYf['b]W\h'bi f'U'g'6Y]gd]Y''ZØf
Ui gXfi W_gghUf_Y'a]hhY'U'hYf']W\Y'6Ui _ØbghYž'gcbXYfb'Ui W\
k Y[Yb']\fYf'[i h'Yf\U'hYbYb'GhUXhghfi _hi fž'X]Y'gY]h'ž\ f\i bXYfhYb
VYk U\fh'gh'"8]Y'GhUXh'_Ubb'Ui ZY]bY'Ui » Yf[Yk Ò\ b`]W\Y
9f\U'hi b['XYf'\]ghcf]gW\Yb'; YVÀi XY'ghc`n'gY]b'i bX'VYg]hnh'gc[Uf
Y]b'_cbh]bi]Yf']W\Yg'F YghUi f]Yfi b[gdfc[fUa a 'XUg' 6Ua VYf[!
A cXY` "'8]YgYg'ZØfXYfh'XYb'GW\i hn'U'Yf'k]W\h][Yb'GhÀhYb'i bX
ghY`h'g]W\Yfž'XUgg'X]Y'bUhØf']W\Y'i bX'_i 'hi fY`Y' ðhY[f]hÀh'XYf
GhUXh'Ui ZfYW\hYf\U'hYb'V'Y]Vh'"6UmYf]gW\Y'; YgYhnY'[UfUbh]YfYb
XYb'GW\i hn'XYf'GhUXh'6Ua VYf[ž'k À\ fYbX'X]Y'GhUXh'gY'Vgh'XUg
A UbU[Ya Ybh'XYg'K Y'hYfVYg'j YfUbhk cfh]W\ 'VYhfYi h"

? i `hi fY`Y'9]bZØggY'i bX'X]Y'6YXYi hi b['ZØf

9i fcdU

9]bY`_fYUhj]Y`<cWVi f[`k Uf`6Ua VYf[`Ui Wk`]a `gdAhYb`%, "
 ¼\`f\i bXYfhž`U`g`X]Y`GhUXh`Y]b`NYbhfi a `XYf`5i Z`Àfi b[`]b
 GØXXYi hgWk`UbX`k i fXY" <]Yf`k]f`_hYb`VYXYi hYbXY`D\`]`cgcd`Yb
 i bX`GWf]ZhghY`Yf`k]Y`; Ycf[`K]`Y`a `: f]YXf]Wk`<Y[Y`i bX`9"H"5"
 <cZa Ubb"8]Y`GhUXh`]gh`b]Wk`h`bi f`U`g`i fVUbYg`NYbhfi a `j cb
 6YXYi hi b[ž`gcbXYfb`Ui Wk`U`g`?i `hi fYfVYž`XUg`X]Y`gh`]gh]gWkY
 9bhk]W`i b[`XYf`6Ui `i bgh]b`A]hhY`Yi fcdU`a U» [YV`]Wk
 VYY]bZi gghY"

8]Y`I B9G7C`U`h`6Ua VYf[`U`g`ni gUa a Yb`Ab[YbXYg
 GhUXhYbgYa V`Y`UbYf`_Ubbž`k cVY]`]\]ghcf]gWkY`9fgWkY]bi b[gV]`XYf
 i bX`X]Y`GhfU» YbUbcfXbi b[`]\fY`a]hhY`U`hYf`]WkYb`A Yf`_a U`Y
 VYk U`fh`\UVYb"9g`[]Vh`U`_hi Y``_Y]bY`bY[Uh]j Yb`5i gk]f`_i b[Yb
 Xi fWk`9bhk]W`i b[`cXYf`J YfbUWk`Àgg][i b[ž`k Ug`X]Y`fY]WkY`?i `hi f
 i bX`; YgWk]Wk`hY`XYf`GhUXh`bi f`bcWk`a Y`f`i bhYfghfY]Wk`h"

9[U`ž`cV`a Ub`g]Wk`ZØf`X]Y`]\]ghcf]gWkY`5fWk]hY`_hi f`]bhYfYgg]Yfhž`X]Y
 VY]XYb`: `ØggY`Yf`_i bXYb`cXYf`Y]bZUWk`bi f`VY]`Y]bYa `6]Yf`]b
 Y]bYa `XYf`nU`\fY]WkYb`6]Yf[`ÀfhYb`Yb`hgdUbbYb`a ØWk`hY`
 6Ua VYf[`V]YhYh`ZØf`YXYb`Yhk Ug"K Yf`X]Y`GhUXh`Y]ba U`VYgi Wk`h
 \Uhž`k]fX`gWk`bY``a Yf`_Yb.`<]Yf`hf]Zh; YgWk]Wk`hY`Ui ZWkUfa UbhY
 ; UghžfYi bXgWkUZh`i bX`Y]bY`ZUVY`\UZhY`?i `]ggY"

@YgYb`G]Y`a Y`f`ØVYf`X]Y`GhUXh`i bX`]`fY`_i `hi fY``Yb`5hhfU`_h]cbYb
 Ui ZXYb`GY]hYb`j cb`<c`]XUm7`YW`_i bX`I B9G7C`ž`cXYf
]bZcfa]YfYb`G]Y`g]Wk`ØVYf`X]Y`k Y]hYfYb`K Y`hYfVYgh`hhYb`]b`6UmYfb
 i bhYf`6UmYf]gWkYg`GhUUhga]b]ghYf]i a `ZØf`K]ggYb`gWkUZh
 i bX`?i bgh"

8YhU]`g	
C fh	6Ua VYf[ž8Yi hgWk`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "\c`]XUmWkYW`_XY • k \Wi bYgWk`cf[• k k k "gha k `_VUmYfb`XY

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh