

: Ubbm'6i f_\UfX. '@YhnhY'7\UbW'j cf'XYa
Gdfi b['bUW' < cb[_cb[°

9f'YVYb'G]Y'X]Y'gdUbbYbXY'<UbX'i b['i a ' : Ubbm'6i f_\UfXž
X]Y']b'A ØbWYb'Y]bYb''YhnhYb'8YU']cf']\fYa 'I a ni ['bUW
<cb[_cb['UVgW']Y»Yb'a i gg"



A ØbWYbž'8Yi hgW'UbX'!K Ug'VYk Y[h'X]Y'I bhYfbY\ a Ybgk Y'h
a ca YbhUb]b'8Yi hgW'UbX3'8]Y': Ugn]bUh]cb'i a 'ZY]bX']WY
, VYfbU\ a Yb'ghY\h' [Ubni'cVYb'Ui Z'XYf'5[YbXU''9]b'6Y]gd]Y''XUZØf
]gh'XYf'bYi Y'Gd]Y'Z]'a ' : Ubbm'Ui g'XYa ' †\f'&\$%&žXYf'g]W'a]h
XYb'gdUbbYbXYb'8]a Ybg]cbYb'XYf'I bhYfbY\ a YbgØVYfbU\ a Y
Ui gY]bUbXYfgYhnh''8]Y'<Ui dhZ][i f': Ubbm'6i f_\UfXž'Vf']]Yfhi bhYf
XYa '7\Ufa Y'j cb'A Uf]Y'Y'A]'ck]hgW' i bX']gh'Y]bY'YfZc' [fY]WY
6YfUhyf]bžX]Y' [Ya Y]bgUa 'a]h'Fc'UbX'6YW'fl 'f]W'; YVUi YfŁ'Y]bY
I bhYfbY\ a YbgVYfUhi b[''Y]hYh''Æf'GdYn]U' [YV]Yh3'; YbUi ž
ZY]bX']WY':]fa YbØVYfbU\ a Ybž'Y]bY'A Uhyf]Yž'X]Y']b'XYb''YhnhYb
‡\fYb']a a Yf'\Äi Z][Yf']a '6']W'di b_h'ghY\h"

8cW'k Ug'ghYW_h'\]bhYf'XYa '6Y[f]Z'XYf'ZY]bX']WYb', VYfbU\ a Y3

@Ui h'k`k "XY`k]fX`XUVY]`X]Y`? Ud]hU`a Y`f\Y]h`Y]bYg
I bhYfbY\`a Ybg`c\`bY`Ni gh]a a i b[`XYg`J c fghUbXg`cXYf`XYf
6Y`Y[gW`UZh`Yfk c fVYb``C Zh[YgW`Y]h`X]Yg`gW`f]h`k Y]gY`zi a `X]Y
5i Za Yf`gUa _Y]h`ni `j Yfa Y]XYb`ži bX`XUg`Y`hnhY`5b[YV`ch`ž`XUg`XYb
j YfV`Y]VYbXYb`5_h]cb`ÅfYb`i bhYfVfY]h`Yh`k]fX`ž`]Y[h`a Y]gh`ØVYf
XYa `U`hi Y``Yb`6ØfgYb`_i fg"

: Ubbmg`5i ZhfU[`]b`A ØbW`Yb

⇒ a `:]`a `d`Ubh: Ubbm`Y]bYb`BYi UbZUb[`]b`<cb[_cb[ž`XcW`ni j cf
a i gg`g]Y`Y]bYb`Y`hnhYb`_f`ÅZh`nY`fYbXYb`8YU``]b`A ØbW`Yb`i bhYf
8UW`i bX`: UW`Vf]b[Yb``9]b`W`]bYg]gW`Yg`i bhYfbY\`a Yb`\Uh`Y]b
5i [Y`Ui Z`Y]bY`_Y]bY`XYi hgW`Y`Gd]Y`Y]Z]fa U`[Yk cfZYb```f`5i ZhfU[.
⇒ Zcfa Uh]cbYb`ØVYf`Y]b`[Y\Y]a Yg`6fYhgd]Y`XYg
I bhYfbY\`a YbgVYg]hnYfg`VYgW`UZZYb``8Ug`6YgcbXYfY3: Ubbm`\Uh
Y]bY`5VbY][i b[`]Y[Yb`Gd]Y`Y`ž`k Ug`\fY`A]gg]cb`b]W`h`[YfUXY
Yf`Y]W`hYfh`

8cW`X]Y`<UbX`i b[`ghY`h`b]W`h`b`i f`ghY``j YfhfYhYbX`ZØf: Ubbmg
dYfgØb`]W`Y`<YfUi gZcfXYfi b[Yb``G]Y`gd]Y[Y`h`k]XYf`ž`k]Y`Xi fW
ZY]bX`]W`Y` , VYfbU\`a Yb`Ui W`[Ub`nY`:]fa Yb`_i `hi fYb`]bg`K Ub`_Yb
[YfUhYb`_ØbbYb``<]ghcf]gW`VYhfUW`hYh`g]bX`ZY]bX`]W`Y
, VYfbU\`a Yb`]b`8Yi hgW`UbX`gW`cb`Ub[Y`Y]b`H`Ya U``6Y]gd]Y`Y
k]Y`X]Y` , VYfbU\`a Y`j cb`A UbbYga Ubb`Xi fW`J cXUZcbY`ghY`Yb
bcW`\Yi hY`]a `_c``Y`_h]j Yb`; YX`ÅW`hb]g"

8]Y`Vfi hU`Yb`: c `[Yb`ZY]bX`]W`Yf

, VYfbU\`a Yb

8]Y`F`YU`]h`h`]gh`cZh`YfbØW`hYfbX``: Y]bX`]W`Y` , VYfbU\`a Yb`_ØbbYb
ni `Y]bYa`5VVUi `j cb`? UdUn]h`ÅhYb`ž`A]hUfVY]hYfYb`h`Uggi b[Yb`i bX
gc[Uf`ni f`GW`]Y`» i b[`[Ub`nYf`GhUbXcfhY`ZØ`fYb``8Ug`\UVYb`X]Y
Øb[ghYb`: Å`Y`_`Uf`[YnY][h`⇒ a `; Y[YbgUhn`XUni `dfcZ]h]YfYb
?`Y]bU`_h]cb`ÅfY`\`Åi Z][`j cb`ghUV]Yb`cXYf`ghY][YbXYb
5_h]Yb`_i fgYb`ž`Ui W`k Ybb`XUa]h`XUg`F]g]_c`j cb`? i fgj Yf`i ghYb
Y]b\Yf[Y`h`ž`k]Y`_Ub`n`Y]!\`YfZi`f`hbYf`XY`Y]bXfØW`_]W`Yf`_`Åfh`

I bhYfbY\ a Yb'gYhnYb'XU\Yf'Ui Z'5Vk Y\ fghfUhY[]Ybž'i a 'g]W\ j cf
i bUb[Y_ØbX][hYb', VYfbU\ a Yb'ni 'gW\ØhnYb"'8Uni '[Y\ ÒfYb
A U» bU\ a Yb'k]Y'XYf'?Ui Z'UbXYfYf':]fa Yb'cXYf'XUg'9]b'Y[Yb'j cb
;]Zhd]'Yb' ' ?Ud]hU'Yf\ Ò\i b[Ybž'X]Y'XYb', VYfbU\ a YdfY]g]b
X]Y' < Ò\Y'hfY]VYb"

≠'XYf'K Y'h'XYf'I bhYfbY\ a YbgØVYfbU\ a Yb'k]fX'b]W'h'bi f'a]h
; Y'Xž'gcbXYfb'Ui W\ a]h'WYj YfYb'GhfUhY[]Yb'i bX'DgmW\Y' [Ygd]Y'h"
8]Y'?ca a i b]_Uh]cb'a]h'XYb'5_h]cbÅfYb'k]fX'ni a 'GW\ØggY'ž'i a
5b[f]ZYb'k Å\fybX'Y]bYf'ZY]bX'W\Yb', VYfbU\ a Y'X]Y'Gd]hnY'ni
bY\ a Yb"

I bX'k Å\fybX': Ubbm]b']\fYa 'bYi Yb':]a 'a]h'XYb
<YfUi gZcfXYfi b[Yb'XYf'ZY]bX'W\Yb', VYfbU\ a Y'_Åa dZž'nY][h
g]W\ž'XUgg'Ui W\X]Y'fYU'Y'; YgW\ÅZhgk Y'h'ghYhg']a 'K UbXY'']gh"
I a gc'gdUbbYbXYf'V'Y]Vh'Ygž'X]Y'9bhk]W_ i b[Yb']b'XYf
I bhYfbY\ a Ybg'UbXgW\UZh'ni 'j YfZc'[Yb'i bX'g]W\XUfUi Z
j cfn' VYfY]hYbž'k Ug'U'g'BÅW\ghYg'_ca a Yb'a U["K Yf'Y]b'[i hYg
< ÅbXW\Yb'\Uhž'XYb_h]j cfUi ggW\Ui YbX'i bX'V']W_h'Ui Z'X]Y
7\UbW\ bž'X]Y'\]bhYf'XYf'bÅW\ghYb'?i fj Y'k UfhYb'_ØbbhYb"

: Øf'k Y]hYfY' ≠Zcfa Uh]cbYb'ni 'ZY]bX'W\Yb', VYfbU\ a Yb'i bX'XYfYb
5Vk Y\fa YW\Ub]ga Yb'c\bh'g]W\Y]b'6']W_ Ui Z'X]Y'i a ZUggYbXYb
⇒YYb'i bX'GhfUhY[]Yb'Ui Z'k `k "XY'gck]Y'_Ub'n'Y]!\YfZi fhbYf"XY"

8YhU]`g	
C fh	A ØbW\Ybž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "UfXa YX]Uh\Y_"XY • k k k "k `k "XY • _Ub'n'Y]!\YfZi fhbYf"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["bYh