

: UggUXYbUVf]gg`]b`6UVYb\Ui gYb.
9j U_i]YfhY`6Yk c\bYf`k UfhYb`Ui Z
F ØW_Y\ f

8Yf`5Vf]gg`XYf': UggUXY`XYg`9f`cW!<cW\Ui gYg`]b
6UVYb\Ui gYb`k]fX`j cfUb[Yhf]YVYb"?'bUdd`%- \$`6Yk c\bYf
V`Y]VYb`Yj U_i]Yfh"



6UVYb\Ui gYbž`8Yi hgW`UbX`!`†`6UVYb\Ui gYb`#8Ufa ghUXh!
8]YVi f[`Ui Zyb`X]Y`5Vf]ggUfVY]hYb`Ub`XYf`N]Y[Y`ghY]bZUggUXY`XYg
\cW[YZ\`fXYhyb`9f`cW!<cW\Ui gYg`a]h`<cW`Xfi W`_k Y]hYf"K]Y`
**cd!cb`]bY`VYf]W`hYhž`k]fX`X]Y`6Ui ghY`Y`Ui W`ØVYf`DZ]b[ghYb
ZcfW]Yfhž`i a`g]W`hVUfY': cfhgW`f]hY`ni`Yfn]Y`Yb"5a
: fY]hU[j cfa]hU[`_cbbhYb`VYfY]hg`HY]Y`XYf': UggUXY`]a`A]hY`hY]
XYg`nY\bhYb`GhcW`k Yf_g`YbhZfYb`h`k YfXYbž`k cVY]`bUW`k]Y`j cf
bUW`hYf`6Yhcb`ni a`J cfgW`Y]b`_ca a`h`8YbbcW`[]Vh`Yg
GW`k]Yf][_Y]hYbž`XU`Y]b][Y': UggUXYb`hY]Y`ZYghg]hYbž`k Ug`X]Y
5fVY]hYb`j Yf`Ub[gUa`h"**

I a `XYb`5Vf]gg`ni `VYgW`Yi b][Ybž`UhiX]Y`?fY]gj Yfk U`hi b[
ni g`Àh`W]WY` ; Yf`Àh`i bX`A UgW]bYb`[YcfXYfh`8]Y`5fVY]hYb`gc`Yb
V]g`ni f`A]hhY`XYf`b`ÀW`ghYb`K cWY`UV[YgW`cggYb`gY]b`"DUfU`Y`
XUni `Z]bXYb`VY[`Y]hYbXY`6Y[Y`i b[Yb`a]h`Y]bYa `DfØZ]b[Yb]Yi f
ghUhhž`i a `X]Y`VUi `]WY`G]hi Uh]cb`ni `VYi fhY]Yb"

9j U_i]Yfi b[`XYf`6Yk c`bYf`i bX
]bhYf]a]gh]gWY`i bhYfVf]b[i b[

8Yf`6YXUfZbUW`gc`W`i a ZUb[fY]WYb`A U» bU`a Yb`YbhghUbX
bUW`Y]bYa `J cfZU`ž`XYf`g]W]b`XYf`BUW`h] cb`GcbbhU[`Ui Z
A cbhU[`YfY][bYhY`"9]b`Yhk U`&\$`V]g`&) `E i UXfUha`YhYf`[fc» Yg
: UggUXYb`hY]`k Uf`UV[YghØfnhž`k Ug`ni f`gcZcfh][Yb`9j U_i]Yfi b[
j cb`%, +`6Yk c`bYfb`ZØ`fhYž`k]Y`HU[YggW`Ui `VYf]W`hYh"
6Yk c`bYf`UhhYb`bi f`ZØbZV]g`nY`b`A]bi hYb`NY]hž`i a `]fY
K c`bi b[Yb`ni `j Yf`UggYb"

5_hi Y`k YfXYb`Yhk U`, \$`XYf`Yj U_i]YfhYb`DYfgcbYb`]b`XYf
GhUXh`U`Y`j cb`6UVYb`U`i gYb`i bhYf[YVfUW`h`8]YgY`X]Ybhi`U`g
Bchei Ufh]Yf`i bX`V]YhYh]`bYb`GW`UZd`ÀhY`Ui Z: Y`XVYhhYb"
I bhYfghØhni b[`_ca`a`h`XUVY]`j cb`A`cb]_U`<Y]b`Y]bž`XYf
Cfhgj cfghY`Yf]b`i bX`J`cfg]hnYbXYb`XYg`Gcn]U`Ui ggW`i ggYgž`X]Y
<]`ZY`]b`X]YgYf`?f]gYbg]hi Uh]cb`UbV]YhYh"

6Ui fYW`h`]WY`9]bgW`Àhni b[Yb`i bX
G]WY`Yf`Y]hgd`fØZi b[Yb

9]b`nYbhfU`Yf`Di b`_h`V`Y]Vh`X]Y`VUi fYW`h`]WY`9]bgW`Àhni b[`ni f
K]YXYfVYni [ga`Ò[`]W`_Y]h`XYg` ; YV`Ài XYgž`X]Y`V]g`ni f`A]hhY`XYf
b`ÀW`ghYb`K cWY`Yfk UfhYh`k]fX`"?bUdd`%-`\$`Yj U_i]YfhY`6Yk c`bYf
_ØbbYb`V]g`XU`]b`b]W`h`ni fØW`_Y`fYb`"6Øf[Yfa`Y]ghYf`8ca`]b]_
GhUX`Yf`VYhcbhY`ni XYa`ž`XUgg`XYf`Ghfca`]a` ; YV`Ài XY`b]W`h
UV[YgW`U`hYh`k`i`fXY`i`bX`Yb`hgd`fYW`YbXY`G]WY`Yf`Y]hga`U» bU`a`Yb
k`Y]hYf`]b`VYghY`Yb"

J`XGž`a`]h`UbYf`_UbbhYb`GUW`j`Yfgh`ÀbX][Yb`ZØf`DfØZi`b[Yb`bUW
[YgYh`]WY`b`J`cf[UVYbž`i`bhYfghØhnh`X]Y`9]b`U`hi`b[`XYf

VUi fYWXh]WYb'5bZcfXYfi b[Ybžk]Y'g]Y'ni a '6Y]gd]Y`X]Y
 G]WYfghY`i b['Y]bYg'cd]a U`Yb`VUi `]WYb`6fUbXgWxi hnYg
 i a ZUggYb"8]Y`Bchk YbX][_Y]hij cb'fY[Y`a Å»][Yb'DfØZ b[Yb'j cb
 g]WYf\Y]hghYW.b]gW'fY`Yj UbhYb'5b`U[Yb']gh'Y]b`nYbhfU`Yf
 6YghUbXhY]'XYf'6Ui Ui Zg]W'hž'i a 'ni _ØbZh][Y'; YZU\ fYb'k]Y'ja
 9f`cW!<cW\Ui g'ni 'j Yfa Y]XYb"8]Yg'i a ZUggh'Ui W'X]Y
 , VYfdfØZ b['j cb`VUi `]WYb`6fUbXgWxi hna U»bU\ a Yb'gck]Y'j cb
 GhY`d`ÀhnYb`ZØf': Yi Yfk Y\fi bX`FYhhi b[gk Y[Yž'X]Y`ZØf'X]Y
 9f\U`hi b['XYf'; YVÀi XYg]WYf\Y]hij cb'[fc»Yf'6YXYi hi b['g]bXž
 k]Y'X]Y`ϕZcfa Uh]cbYb`Ui Zj Xg"XY'j YfXYi h]WYb"

8YhU]`g	
J cfZU``	BchZU``
I fgUWXY	: UggUXYbgWÅXYb
C fh	6UVYb\Ui gYbž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "cd!cb`]bY"XY • k k k "hU[YggWUi "XY • j Xg"XY

6Ygi WYb`G]Y'i bg`Ui Z.`b!U["bYh