

: `cf]Ub`K]fhn.`K YW\gY`ni`@] Yfdcc`
9]b][i b[` _i fn`VYj cf°

6UmYf`@Yj Yf_i gYb`i bX`@] Yfdcc`j Yf\UbXY`b`ØVYf`Y]bYb
FY_cfXhfUbgZYf`j cb: `cf]Ub`K]fhn`9]bY`9]b][i b[` _ØbbhY
VU`X`VYj cfghY\Yb"



@Yj Yf_i gYbž`8Yi hgW\`UbX`!`5a` , " ' † b] & \$ &) `VYZ]bXYb`g]W\`
6UmYf`@Yj Yf_i gYb`i bX`XYf: 7`@] Yfdcc`]b`]bhYbg]j Yb
J Yf\UbX`i b[Yb`ØVYf`XYb`K YW\gY`XYg`hU`Ybh]YfhYb`Gd]Y`Yfg
: `cf]Ub`K]fhn`8Yf`J YfY]b`Ui g`@Yj Yf_i gYb` \Uh`VYfY]hg`nk Y]
j cfUb[Y[Ub[YbY`5b[YVchY`Ui g`9b[`UbX`UV[Y`Y\bhž`XU`X]Y
[YZcfXYfhY`5V`ØgYgi a a Y`ZØf`K]fhn`VY]`Yhk U`%) \$`A]`]cbYb`9i fc
`Y[h`@] Yfdcc` g`nk Y]hYg`5b[YVchž`XUg`g]W\`Ui Zfi bX`%` \$
A]`]cbYb`9i fc`VY`YZž`fY]W\hY`b]W\h`Ui g`9]b`Xf]hYgž`Z]bU`Yg
5b[YVch`k]fX`XYfnY]hj cfVYfY]hYhž`XUg`j cfUi gg]W\h]W\`VY]`fi bX
%(\$`A]`]cbYb`9i fc`Y[Yb`k]fX`8]YgYg`5b[YVch`_ØbbhY`Ui g`Y]bYf
ZYghYb`5V`ØgYgi a a Y`gck]Y`fYU`]gh]gW\Yb`6cbi gnU\`i b[Yb
VYghY\Ybž`k cVY]`X]Y`8YhU`]g`X]YgYf`6cbi gnU\`i b[Yb`V]g`Ub[
i b`_Uf`g]bX`8]Y`J Yf\UbX`i b[Yb`j Yf`Ui ZYb`c`bY`<Y_h]_ž`XU`_Y]bY

XYf`VY]XYb`A UbbgW\UZhYb`Ub`XYf`VYj`cfghY\YbXYb`?`i`V!K`A
hY]`b]a`a`h`6Y]XY`GY]hYb`ghfYVYb`YXcW\UbžXYb`8YU`nY]hbU\
UVni`gW`Y>Yb`"@Ui`h`XYa`HfUbgZYf]bg]XYf`UVf]n]c`F`ca`Ubc
_ObbhY`VYfY]hg`]b`XYb`b`AW\ghYb`HU[`Yb`Y]bY`9]b][`i`b[`Yfn]Y`h
k`YfXYb`"

:`cf]Ub`K`]fhnžXYf`]b`XYf`j`Yf[`Ub[`YbYb`NY]h`a`]h`Y]bYf`
?b]Yj`Yf`Yhni`b[`ni`_`Åa`dZYb`\UhhYž`nY][`hY`g]W\]b`XYf`_`Øfn`]W\
ghUhh[`YŽ`bXYbYb`B`Uh]cbg`@YU[`i`Y`<U`VZ]bU`!DUfh]Y`[`Y[`Yb`Dcfhi`[`U`
]b[`i`hYf`:`cfa`"9f`Yfn]Y`hY`XUg`YfghY`Hcf`]b`Y]bYa`Gd]Y`ž`XUg`
8Yi`hgW\UbX`a`]h`&.`%`j`Yf`cf`"8]YgYg`A`UhW`k`Uf`K`]fhn`YfghY`DUfh]Yž`
bUW\XYa`@]Yfdcc``b`hYfYggY`Ub`Y]bYa`HfUbgZYf`j`cb`ØVYf`%\$-
A`j`]cbYb`DŽ`bX`ffi`bX`%(,`A`j`]cbYb`8c`Uf`VY`_i`bXYh`\UhhY`"GY]b`
Hcf`Z]Y`]b`XYf`(`,"A]bi`hY`bUW`Y]bYa`gW`ObYb`Ni`gUa`a`Ybgd]Y`
a`]h`æg`i`U`?]a`a`]W`i`bX`k`i`fXY`a`]h`Y]bYa`?`cdZVU`"]bg`fYW`hY`
9W`UV[`YgW`cgYb`"

K`]fhn`F`c`Y`i`bX`HfUbgZYfUa`V]h]cbYb`

8Yf`Gd]Y`Yf`k`]fX`j`cb`@]Yfdcc`U`g`dYfZY`_hYf`?`UbX]XUh`ZØf`X]Y`
Dcg]h]cb`XYg`Gd]Y`a`UW`Yfg`]b`5fbY`G`chg`(!&!`!%GmghYa`
Ub[`YgY\Yb`"K`]fhn`\Uh`9fZU\fi`b[`Yb`U`g`ZU`gW`Y`BYi`b`]b`Y]bYa`
(!&!(!GmghYa`[`YgUa`a`Y`hž`k`Ug`XYa`Gd]Y`gh`]j`cb`@]Yfdcc`]b`XYf`
`YhnhYb`GU]gcb`Å`bY`h`9f`ØVYfnYi`[`h`b]W`h`bi`f`U`g`Hcf`gW`ØhnYž`
gcbXYfb`Ui`W`U`g`_fYUh]j`Yf`A`]hY`ZY`Xgd]Y`Yf``b`XYa`VYgU[`hYb`
Gd]Y`[`Y[`Yb`Dcfhi`[`U`k`Uf`Yf`]b`XYf`C`ZYbg]j`Y`Ui`Z`XYf`]b`_Yb`GY]hY`
Y]bYf`8fY]YffY]\Y`d`Uhn]Yfh`i`bX`_`cbbhY`a`Y`fa`U`g`gY]b`
Gd]Y`a`UW`Yf!HU`Ybh`i`bhYf`6Yk`Y]g`ghY`Yb`"

K`]fhn`XYa`cbghf]YfhY`gY]bY`:`Å\][`_Y]hž`XUg`Gd]Y`j`cfUbni`hfY]VYbž`
i`bX`gcf[`hY`ZØf`nU\`fY]W`Y`7\UbW`bž`VYgcbXYfg`]b`5bVYhfUW`h`XYf`
5V[`Åb[`Y`k`]Y`XYa`j`cb`HfYbh`5`Yi`UbXYf!5fbc`X`Hfchn`XYf`
B]YXYf`U[`Y`V`]YV`K`]fhn`V]g`ni`a`9bXY`Ui`Z`XYa`D`Uhnž`gUa`a`Y`hY`
k`Yfh`j`c`Y`Gd]Y`nY]h`i`bX`nY][`hY`Ui`W`9]bgUhnVYfY]hgW`UZhž`]bXYa`Yf`
[`Y[`Yb`6YfbUfXc`G]j`U`Y]bY`[`Y`VY`?`UfhY`Yf\]Y`h`"

:`]bUbni]Y`Y`5gdY`_hY`XYg`HfUbgZYfg`

8 Yf`dchYbh]Y`Yf`HfUbgZYf`j cb`K]fhn`]gh`b]W`h`bi f`ZØf`X]Y
 VYhY`][hYb`J YfY]bY`j cb`6YXYi hi b[ž`gcbXYfb`_ØbbhY`Ui W`X]b`X]Y
 ; YgW`]W`hgVØW`Yf`XYf`[fØ» hYb`HfUbgZYfg`XYf`i » VU`[YgW`]W`hY
 Y]b[Y`Yb`" `b`Y]bYf` , VYfg]W`h`XYf` \ ØW`ghYb`HfUbgZYfYf`ØgY
 k Y`hk Y]h`k]fX`XYi h`]W`ž`XUgg`Gd]Y`Yf`k]Y`BYma Uf`i bX`? m]Ub
 A VUdd`Á`X]Y`Gd]hnY`UbZØ`fYb`" `Gc`hY`XYf`HfUbgZYf`j cb`K]fhn
 fYU`]g]Yfh`k YfXYbž`_ØbbhY`Yf`]b`X]Y`@]ghY`XYf`hYi YfghYb`HfUbgZYfg
 Y]bghY][Ybž`k Ug`XYb`A Uf`_hk Yfhi bX`X]Y`k]fhgW`UZh`]W`Y
 6YXYi hi b[`XYg`XYi hgW`Yb`i » VU`g`k Y]hYf`i bhYfghfY]W`h"

8]Y`6Ya Ø`i b[Yb`j cb`@]j Yfdcc`i bX`6UmYf`@]j Yf`_i gYb`i a`Y]bY
 9]b][i b[`]b`X]YgYf`5b[Y`Y[Yb`Y]h`_ØbbhYb`gW`cb`VU`X`i: fØW`hY
 hfU[Yb`" `6YcVUW`hYf`U`Yg`@`AbXYfb`k UfhYb`[YgdUbbh`Ui Z`X]Y
 9bhgW`Y]Xi b[`XYf`?`i Vgž`X]Y`a Ø[`]W`Yfk Y]gY`Y]bY`bYi Y`Y`fU`]b
 K]fhn`? Uff]YfY`Y]b`Ài hYb`_ØbbhY"

8 YhU]`g	
J c f Z U ``	Gc b g h][Y g
C f h	@]j Yf`_i gYbž`8 Yi hgW`UbX
E i Y`Y`Yb	<ul style="list-style-type: none"> • k k k "XYfk YghYb"XY • k k k "bmh]a Yg"W`a • k k k "hfUbgZYfa Uf`_h"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh