

: cfhi bU`? Ò`b. `F ØW_gWx `U[`]b `XYf
F Y[]cbU``][U` `Gd]Y`Yf`_f]h]g]Yfh°

8Yf`? Ò`bYf`GhUXh!5bnY][Yf`VY`Yi Wx.hYh: cfhi bU`? Ò`bg
\YfUi gZcfXYfbXY`GU]gcb`&\$&) `]b`XYf`F Y[]cbU``][U`K Yghž
]b_`i g]j Y`J Yf`Yhni b[gdfcV`Ya Yb`i bX`HfU]bYfUbdUggi b[Yb"



? Ò`bž`8Yi hgWx`UbX`! : cfhi bU`? Ò`b`gWx`cgg`X]Y`GU]gcb`]b`XYf
F Y[]cbU``][U`K Ygh`Ua` `&, "A U] &\$&) `Ui Z`Y]bYa` `Ybhh`Ài gWxYbXYb
gYWxghYb`D`Uhn`UV"BUWxXYa` `X]Y`A`UbbgWxUZh`j`]Y`j`YfgdfYWxYbX`]b
X]Y`GU]gcb`[YghUfhYh`k`Uf`i`bX`ni`f`K`]bhYfdUi`gY`gc[`Uf`Ui`Z`XYa
nk`Y]hYb`F`Ub[``U[`ž`hfUhyb`]b`XYf`F`ØW`fi`bXY`DfcV`Ya`Y`Ui`Z`X]Y`X]Y
@Y]ghi`b[`gZ`A`][`_Y]h`ghUf`_`VYY]bhf`ÀWx`h][`hYb`"Df`Àg]XYbh`<`Ubbg!`&O`f[
K`YghYbXcfZ`Ài`»`YfhY`bUWx`XYa` ``YhnhYb`Gd]Y`gY]bY`?`f]h]_ž
]bgVYgcbXYfY`]a` `<`]bV`]W`_Ui`ZXUg`<c`_YddY`!Gd]Y`ž`k`cVY]`Yf
`YX][`_]Wx`XUg`Gd]Y``[`Y[`Yb`5`Ya`Ubb]U`5UWxYb`U`g`dcg]h]j
\Yfj`cf`cV`"8]Y`J`Yf`Yhni`b[`gdfcV`Ya`Uh]_`Yfk`]Yg`g]Wx`U`g`nYbhfU`Yf
: U`_hcf`ZØf`XYb`F`ØW`ZU``XYf`A`UbbgWxUZh"

; `Y]Wx`a`Y`fYfY`GWx`ØggY`gd]Y`Yf`Z]Y`Yb`]b`XYf`Yb`hgWxY]XYbXYb

D\UgY`XYf`FØW_fi bXY`Ui gž`k Ug`XUg`HYUa`Ybcfa`gWk`ÅW`hY`
8Uni`[Y\`ØfhYb`i bhYf`UbXYfYa`6UfbY`DYfbchž`Gh]dY`6UhUf`cž
<YbXf]_`A`]hhY`gh`ÅXhž`GYma`ci`f`:`Øb[`Yfž`A`U`i`:`]gW`Yf`i`bX`8`ca`]b]_`
9fbgh`K`YghYbXcfZ`k`]Yg`ni`XYa`Ui`Z`X]Y`gi`Vcd]a`U`Y`D`U`hng]hi`Uh]cb
i`bX`Y]bY`i`bni`fY]W`X`YbXY`K`]bhYfj`cfVYfY]hi`b[`\]b`";`Ygdf`ÅW`Y`a`]h
XYf`GhUXh`?`Ò`b`ØVYf`U`hYfbUh]j`Y`HfU]b]b[`ga`Ò[`]W`_Y]hYb`g]bX`bi`b
]a`i`Ub[`Yž`i`a`X]Y`J`cfUi`ggY`hni`b[`Yb`ZØf`X]Y`b`ÅW`ghY`GU]gcb`ni
j`YfVY`ggYfb`"

J`Yf`Y`hni`b[`gdfcV`Y`a`Uh]_`i`bX`hU`_h]gW`X`Y`
5bdUggi`b[`Yb`

8]Y`ni`bY`a`YbXY`@]ghY`XYf`J`Yf`Y`hnhYb`nk`Ub[`]HfU]bYf`A`Uh\`]Ug
A`]b`ž`hU`_h]gW`X`Y`5bdUggi`b[`Yb`j`cfni`bY`a`Ybž`i`a`X]Y`5i`gZ`Å`Y`ni
_ca`dYbg]YfYb`"8]YgY`J`Yf`ÅbXYfi`b[`Yb`hfi`[`Yb`ni`[`]Y]W`ni`f
l`bVYgh`ÅbX][`_Y]h`XYg`HYUa`g`VY]"8]Y`↑`b[`Y`i`bX`dYfgcbY`
Ui`g[`YXØb`bhY`A`UbbgW`UZh`nY][`hY`d`UgYbk`Y]gY`j`\`f`DchYbn]U`ž
_cbbhY`Y`XcW`]b`XYb`Y`bhgW`X]Y`bXYb`A`ca`YbhYb`b]W`h`_cbghU`b`h
[`Ybi`[`]ØVYfnYi`[`Yb`"8Ug`GU]gcbZUn]h`Z]Y`gca`]h]bg[`YgUa`h
YfbØW`hYfbX`Ui`gž`hfc`hn`XYf`Ub`U`hYbXYb`9]bgU`hnVYfY]hgW`UZh`i`bX
@Y]XYbgW`UZh`XYf`Gd]Y`Yf`"

9]b`6Y]gd]Y`ZØf`X]Y`<`YfUi`gZc`fXYfi`b[`Yb`k`Uf`XUg`Øb[`ghY`Gd]Y`
[`Y[`Yb`X]Y`GdcfhZfYi`bXY`@chhYž`XUg`Ua`&)`"Gd]Y`hU[`]Ui`g[`YhfU[`Yb
k`i`fXY`":`cfhi`bU`?`Ò`b`Yfn]Y`hY`ZfØ`Y]b`Hcf`Xi`fW`<`YbXf]_`
A`]hhY`gh`ÅXh]b`XYf`&`A`]bi`hYž`XcW`X]Y`A`UbbgW`UZh`_cbbhY`X]Y
:`Ø]fi`b[`]b]W`h`Ui`gVUi`Yb`i`bX`j`Yf[`UV`a`Y`fYfY`k`Y]hYfY`7`U`bW`b`"
9]b`i`a`ghf]hhYbYf`9`Za`YhYf`ZØf`@chhYž`XYf`]b`XYf`(`,`"A`]bi`hY`Xi`fW`
?`Ud]h`Åb`9`Yn]j`Yfk`UbXY`h`k`i`fXYž`gcf[`hY`ZØf`Y]bYb`F`ØW`gW`U[`ž
bUW`X`Ya`i`cfhi`bU`Ub`?`cbhfc`Y`i`bX`Ghfi`_hi`f`]a`Gd]Y`j`Yf`cf`"8Ug
Gd]Y`YbXYhY`a`]h`Y]bYa`i`bYbhgW`X]Y`b`j`cb`%`%ž`k`Ug`X`Yb
F`ØW`ghUbX`Ui`Z`HUVY`YbZØ`fYf`8i`]gVi`f[`]Ui`Z`bi`ba`Y`f`n`Y`b
Di`b`_hY`j`Yf[`fØ»`YfhY`"

9]b`6`]W`_]b`X]Y`Ni`_i`bZh`

A`]h`XYa`5i`g`_`Ub[`]XYf`GU]gcb`V`]W`h`i`cfhi`bU`?`Ò`b`bi`b`]b`X]Y`

Ni _i bZn" DfÄg]XYbhK YghYbXcfZ\ Uh`VYfY]hg`gY]bY`Gcf[Yb
 \]bg]W h]W X`Yf`9]bghY`i b[`Y]b][Yf`Gd]Y`Yf`[YÄi » Yfhž`X]Y`U`g`b]W h
 Ui gfY]W YbX`VYk YfhYh`k i fXY"i a `XYb`< YfUi gZcfXYfi b[Yb`]b`XYf
 bÄW ghYb`GU]gcb`VYggYf`VY[Y[bYb`ni ` _ÖbbYbž`]gh`Yg`i bYf`Ägg`]W ž
 X]Y`HfU]b]b[gVYX]b[i b[Yb`ni `j YfVYggYfb`i bX`X]Y`? UXYfd`Ubi b[
 ni `cdh]a]YfYb"J Yf`Yhni b[Yb`]a `@Y]ghi b[gZ » VU`ž`k]Y`g]Y`Ui W `]b
 XYf`FY[YbgVi f[!Ghi X]Y`h\Ya Uh]g]Yfh`k YfXYbž`g]bX`Y]b
 YbhgW Y]XYbXYf`5gdY`hž`XYf`VY]`XYb`ni _ØbZ][Yb`J cfVYfY]hi b[Yb
 VYfØW_g]W h][h`k YfXYb`a i gg"K Y]hYfY`8YhU]`g`ni f
 J Yf`Yhni b[gdfÄj Ybh]cb`g]bX`]b`XYf`Ghi X]Y`ni `Z]bXYbž`X]Y`Ui ZXYf
 K YVg]hY`XYg`8Yi hgW Yb`i » VU`!6i bXYg`ni f`J YfZØ[i b[`ghY`h"

8YhU]`g	
J cfZU`	Gcbgh][Yg
I fgUW Y	J Yf`Yhni b[gdfcV`Ya Yž`gW`YW`hY D`Uhng]hi Uh]cbž`i bni fY]W YbXY K]bhYfj cfVYfY]hi b[
C fh	? Ö`bž`8Yi hgW`UbX
J Yf`YhnhY	*
E i Y`Yb	<ul style="list-style-type: none"> • k k k "_ghU"XY • k k k "fi bXgW Ui !cb`]bY"XY • k k k "XZV"XY

6Ygi W Yb`G]Y`i bg`Ui Z.`b!U["bYh