

: f]YXYbg[YgdfÅWY`]b`=ghUbVi`>`i`_fU]bY
i bX`Fi gg`UbX`hfYZZYb`g]WÅ`°

8]fY_hY`J Yf\UbX`i b[Yb`nk]gWYb`Fi gg`UbX`i bX`XYf`I`_fU]bY
]b`=ghUbVi`>`ØVYf`Y]bYb`K UZZYbgh]`ghUbX`g]bX`[YghUfhYh`
: cfXYfi b[Yb`i bX`5bgdfØWY`WUg\Yb"



=ghUbVi`ž`HØf_Y]`!`5a`>`&"'› b]`&\$&)`\UVYb`i]b`=ghUbVi`>`X]fY_hY
J Yf\UbX`i b[Yb`nk]gWYb`Fi gg`UbX`i bX`XYf`I`_fU]bY`ØVYf`Y]b
9bXY`XYg`? f]Y[Yg`VY[cbbYb`" `a` `7]fU[Ub!DU`Ugh`hfUZYb`g]WÅ
8Y`Y[Uh]cbYb`VY]XYf`GY]hYb`i bhYf`XYf`hØf_]gWYb`i: Ø\fi b["
HØf_]gWYf`5i » Yba`]b]ghYf`< U_Ub`i:]XUb`k]Yg`XUfUi Z`\]bž`XUgg`XY
; YgdfÅWY`XYf`?`Åfi b[] cb`6YX]b[i b[Yb`i bX`DYfgdY_h]j Yb`ZØf
Y]bYb`K UZZYbgh]`ghUbXž`XYb`5i ghUi gW`j cb`i: YZUb[YbYb`i bX`Y]b
VYj cfghY\YbXYg`i:]dZY`hfYZZYb`Ui Z`\ØW`ghYf`9VYbY`X]YbYb`gc`Yb`
6YfY]hg`ni j cf`\UhYb`VY]XY`GY]hYb`gYdUfUh`i: cfXYfi b[Yb
Zcfa`i`]Yfhž`X]Y`YXcW`ghUf`_j cbY]bUbXYf`UVk Y]WYb`"8]Y`I`_fU]bY
ZcfXYfh`Y]bY`]bhYfbUh]cbU`ØVYfk UW`hYž`VYX]b[i b[g`cgY`" \$!hÅ[] [Y
K UZZYbfi \Y`U`g`i: fi bX`U[Y`ZØf`i: f]YXYbgj Yf\UbX`i b[Ybž`VUg]YfYbX
Ui ZY]bYa`J cf gW`U[`XYf`I`G5"

F i gg`UbX`k]YXYfi a `j Yf_bØdZh`Y]bY`a Ò[`]WXY`K UZZYbfi \Y`a]h
_cb_fYhYb`6YX]b[i b[Ybž`X]Y`i bhYf`UbXYfYa `XYb`J Yfn]W h`XYf
I _fU]bY`Ui Zk Ygh]WXY`K UZZYb`Y]ZYfi b[Yb`i bX`X]Y`9]bghY`i b[
]\fYf`A cV]`a UW i b[`bUW`g]W`n]Y\Yb`"Fi gg`UbX`VYZØfW`hYhž`XUgg
X]Y`I _fU]bY`Y]bY`Yi YfdUi gY`bi hnYb`_ØbbhYž`i a `a `]hÅf]gW
ghÅf_Yf`ni `k YfXYb`"8]YgY`J Yf\UbX`i b[Yb`[Y`hYb`U`g`X]Y`nk Y]hYb
gY]h`A]hY`A U]/VY]a `YfghYb`HfYZZYb`k i fXY`XYf`[fØ» hY
; YZUb[YbYbUi ghUi gW`gY]h`6Y[]bb`XYg`?cbZ]_hg`j YfY]bVUfhž`a]h
`Yk Y]`g`%"\$\$\$`\$`b\UZh]YfhYb`"bZc`[Y`]bhYbg]j Yf
5i gY]bUbXYfgYhni b[Yb`j cf`XYb`J Yf\UbX`i b[Yb`_Ua `Yg`Ui Z
VY]XYb`GY]hYb`ni `Yf\YV`]WYb`CdZYfb`"

<]ghc f]gW Yf`? c b hYI h`XYf`J Yf\UbX`i b[Yb

8]Y`YfghYb`K UZZYbgh]`ghUbXgj Yf\UbX`i b[Yb`ni a `fi gg]gWYb
5b[f]Zg_f]Y[` [Y[Yb`X]Y`I _fU]bY`ZUbXYb`VYfY]hg`]a `: fØ`]\b[`&\$&&
ghUhhž`YbXYhYb`YXcW`c`bY`9f[YVb]g`"6]g`: YVfi Uf`&\$&) `[UV`Yg
_Y]bY`V]`UhYfU`Yb`: f]YXYbgj Yf\UbX`i b[Yb`"8cbU`X`Hfi a d
]b]h]YfhY`XUa U`g`bYi Y`J Yfa]h`i b[gVYa Ø\i b[Ybž`X]Y`ni bÅW gh
nk]gWYb`XYb`I Gi bX`Fi gg`UbX`ghUhhZUbXYbž`YXcW`c`bY`XYb
[Yk ØbgW`hYb`9fZc`["I bhYf`gUi X]gWYf`J Yfa]h`i b[`[UV`Yg`YfghY
[YgW`Y]hYfhY`; Ygd fÅW`Y`Ni XYa `U`h`X]Y`9I `]\fY`Fc`Y`]b`XYb
J Yf\UbX`i b[Yb`[YZcfXYfhi bX`d`UbhY]bY`J YfVYggYfi b[`XYf
J YfhY]X][i b[gZÅ\][_Y]h`"

5a `%, "A Åfn`&\$&) `k i fXY`X]Y`J YfhY]X][i b[`XYf`hYff]hc f]U`Yb
I bj YfgY\fh\Y]h`a `; fi bX[YgYhn`XYf`6i bXYgfYdi V`_`8Yi hgW`UbX
j YfUb`_Yfh`"b`XYf`Nk]gWYbnY]h`Å`h`X]Y`I _fU]bY`Ub`]\fYf
: cfXYfi b[`ZYghž`]\fY`ghUUh]WXY`Gci j YfÅb]hÅh`i bX`hYff]hc f]U`Yb
5bgdfØW`Y`ni `k U\fybž`k Ug`Ui W`X]Y`FØW_[Yk]bbi b[`U`Yf`j cb
Fi gg`UbX`VYgYhnhYb`; YV]YhYž`k]Y`?f]a ž`8cbYn`ž`@ \Ubg_ž
7\Yfgcb`i bX`GUdcf]gW`gW`Už`Y]bgW`]Y» h`"8]Y`I _fU]bY`ghfYVh
`Ub[Zf]gh][`Y]bY`B5HC!A]h[`]YXgW`UZh`Ubž`Ui W`k Ybb`g]Y`U`hi Y`
_Y]bY`5i gg]W`h`Ui Z`Y]bYb`6Y]hf]h`U`h`"

5_hi Y`Y`Y`[Ycdc`]h]gW Y`9bhk]W`_i b[Yb

8]Y`I G5`i bX`9i fcdU`i bhYfghØhnYb`YbhgW]YXYb`X]Y`Dcg]h]cb`XYf

I _fU]bY" 8]Y' I _fU]bY`VYghY\h`XUfUi Z`]b`X]fY_hY
 : f]YXYbg[YgdfÀWXY`Y]b[YVi bXYb`ni `k YfXYbž`k À\FYbX`Fi gg`UbX
 b]W\h`VYfY]h`]ghž`Ni [YghÀbXb]ggY`ni `a UWXYb`i bX`Y]bY`F`Ài a i b[
 XYf`VYgYhnhYb` ; YV]YhY`UV`Y`b`h`8]Y`<U`hi b[`Fi gg`UbXgž`X]Y`i bhYf
 UbXYfYa `j cb`XYf` : cfXYfi b[`XYf` 9bha `]hUf]g]Yfi b[`i bX
 9bhbUn]Z]h]Yfi b[`XYf`I _fU]bY` [YdfÀ[h]ghž`YfgW\k Yfh`X]Y
 ; YgdfÀWXY`Yf\YV`]W`"Ni XYa `Yfk UfhYh`X]Y`I G!FY[]Yfi b[`j cb`XYf
 I _fU]bY` [Yk]ggY`Ni [YghÀbXb]ggYž`i a `hYff]hcf]U`Y`J Yf`i ghY`ni
 j Yfa Y]XYb"

≠`XYb`YhnhYb`K cWXYb`k i fXYb`X]Y`?Àa dZY`nk Uf`]bhYbg]j]Yfhž
 YXcW\`cZ`h`X]Y`]bhYfbUh]cbU`Y` ; Ya Y]bgW\UZh`Ui Z`Y]bYb
 : cfhgW\f]h`i]b`XYb`Ui ZYbXYb`J Yf\UbX`i b[Yb`"9]b`GcbXYf[]dZY`
 XYf`9i fcdÀ]gWXYb`I b]cb`]gh`ZØf`XYb`*`"A`Àfn`Ub[YgYhnhž`i a `X]Y
 I bhYfghØhni b[`XYf`I _fU]bY`i bX` : fU[Yb`ni f`Yi fcdÀ]gWXYb
 G]WXYf\Y]h`ni ` _`ÀfYb`"8]Yg`_ØbbhY`Ui W`5i gk]f_ i b[Yb`Ui Z`X]Y
 J Yf\UbX`i b[Yb`]b`≠ghUbVi ` \UVYbž`X]Y`i bhYf`ghUf_Ya
]bhYfbUh]cbU`Ya `≠hYfYggY`ghY`Yb"

8YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	≠ghUbVi `ž`HØf_Y]
E i Y`Yb	<ul style="list-style-type: none"> • k k k "_ghU"XY • XY"k]_]dYX]U"c f[• k k k "hU[YggW\Ui "XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh