

Ga Ufh`GdYU_Yf`fYj c`i h]cb]YfYb`XYb
A i g]_a Uf_h` `Ghi X]Y`nY][h`gdUbbYbXY
HfYbXg°

: cfgWxi b[`XYf`l b]`<Ua Vi f[`nY][h`Ga Ufh`GdYU_Yf
VYY]bZi ggYb`A i g]__cbgi a `i bX`GhfYUa]b[j Yf`U`hYb`]b
8Yi hgW`UbX`a U» [YV`]W`"



I b]j Yfg]hÅh`< Ua Vi f[ž`&\$%(*`< Ua Vi f[ž`8Yi hgW`UbX`!`9]bY
U_hi Y`Y`Ghi X]Y`j cb` : cfgWYbXYb`XYf`l b]j Yfg]hm`cZ`< Ua Vi f[
6i g]bYgg`GW`cc``VYgW`ÅZh][h]g]W`Y]b[Y`YbX`a]h`Ga Ufh
GdYU_Yfb`i bX`XYfYb`9]bZi gg`Ui ZXYb`A i g]_a Uf_h`<Ui dhUi hcf
@Yj Ybh`l mUf`i bX`gY]b`HYUa `VYZFU[hYb`%)`%` `DYfgcbYb`Ui g
8Yi hgW`UbX`ni `]`fYb`< Òf[Yk c`b`Y]hYb`i bX`df`ÅgYbh]YfhYb
]bhYfYggUbhY`9f`_Yb`hb]ggY`ØVYf`XYb`l a [Ub[`a]h`iga UfhYb
@Ui hgdfYW`Yfb`ž`k]Y`XYa `5a Uncb`9W`c"

8]Y`9f[YVb]ggY`nY][Ybž`XUgg`Bi hnYf`j cb`Ga Ufh`GdYU_Yfb`a Y`f
A i g]_`cbgi a]YfYb` `ØVYf`&\$`Ghi bXYb`dfc`K cW`Y`ja `JYf[`Y]W`

ni `Yhk U`%* `Ghi bXYb `VY]`Bi hnYfb `c`bY`gc`WXY ; YfÅhY" `5i » YfXYa
`UVYb`+` i `XYf`Ga Ufh`GdYU`Yf!`Bi hnYf`_cghYbdZ]WKh][Y
GhfYUa]b[!5VcbbYa Ybhgž`k Å`fYbX`X]Yg`bi f`ZØf` - i `XYf`Bi hnYf
c`bY`Ga Ufh`GdYU`Yf`[]`h" `8]YgY`6]bXi b[gYZZY`hY`nk]gWXYb
; YfÅhYb`i bX`GhfYUa]b[X]YbghYb`_ØbbhYb`X]Y
K YhhVYk YfVgXmbUa]_]a `A i g]_ghfYUa]b[!A Uf`h`Yf`YV`]W
VYY]bZi ggYb"

Ni bY`a YbXY`6Y`]YVh`Y]h`XYf`Ga Ufh`GdYU`Yf

Ga Ufh`GdYU`Yf`Z b[]YfYb`b]WKh`bi f`U`g`A i g]_ei Y`Yž`gcbXYfb
Ui W`U`g`nYbhfU`Y`GW`b]hhghY`Y`ZØf`Ga Ufh!`ca Y!`HYW`bc`c []Yb" `G]Y
Yfa Ø[`]WXYb`X]Y`GhYi Yfi b[`i bX`5i hca Uh]g]Yfi b[`j YfbYhnhYf
; YfÅhY" `@Ui h`GhUh]ghU`VYg]hnYb`Yhk U`&) i `XYf`8Yi hgWXYb`Y]bYb
Ga Ufh`GdYU`Yfž`k cVY]`X]Y`5a Uncb`9W`c!GYf]Y`X]Y`VY`]YVhYghY
Cdh]cb`XUfghY`h` `+\$i `XYf`Ga Ufh!`GdYU`Yf!`6Yg]hnYf`bi hnYb`X]YgYg
A cXY`" `8Yf`YfghY`Ga Ufh`GdYU`Yfž`XYf`5a Uncb`9W`cž`k i fXY`&\$%)
Y]b[YZØ`fh`i bX`U`h`X]Y`@UbXgW`UZh`XYf`I bhYf`U`hi b[ghYW`b]_
fYj c`i h]cb]Yfh"

9VYbZU`g`YfUi gni Z]bXYb`k Ufž`XUgg`Ga Ufh`GdYU`Yf`ni bY`a YbX
_`Ugg]gWXY`A i g]_Ub`U[Yb`YfgYhnYb" `ϕgVYgcbXYfY`VY]
` [YbX`]WXYb`]a `5`hYf`j cb`%&`V]g`%- `X`fYb`VYg]hnh`bU`Yni `YXYf
j]YfhY`Y]bYb`Ga Ufh`GdYU`Yf" `8]YgY ; YfÅhY`]bhY[f]YfYb`VY]`XYf
Bi hni b[`GdfUW`Ugg]ghYbhYb`k]Y`5a Uncb`5`YI Už`k Ug`X]Y
ϕbhYfU`_h]cb`bcW`Y]bZUW`Yf`[YghU`hYh"

A Uf`hYb`hk]W`_i b[`i bX`5i gV`]W`_

8Yf`A Uf`h`ZØf`Ga Ufh`GdYU`Yf`k]fX`dfc[bcgh]n]Yfhž`V]g`&\$` &
g][b]Z]_Ubh`ni `k UW`gYb" `@Ui h`XYf`5bU`mgY`j cb` : c fhi bY`6i g]bYgg
=bg][`hg`k i fXY`XYf`[`cVU`Y`A Uf`h`&\$&(`Ui Z`%`ž`+%`A]`])UfXYb
I G8`[YgW`Åhnh`i bX`gc`" `Ui Z`&-`ž`%` `A]`])UfXYb`I G8`ghY][Yb" `8Yf
ni bY`a YbXY`9]bgUhm`U`[Ya`Y]b`i bX`X]Y`ϕhY[fUh]cb`[YbYfUh]j Yf
?`=]b`GdfUW`Ugg]ghYbhYb`g]bX`YbhgW`Y]XYbXY` : U`hcfYbž`X]Y`_ØbZh][
bYi Y`A Uf`hW`UbW`b`gW`UZZYb"

8Yf`5bgh]Y[`j cb`A i `h]!Fcca`!`i bX`A i `h]! gYf!I bhYfghØhni b[`k]fX

YVYbZU`g`U`g`HfY]VYf`ZØf`XUg`A Uf_hk UW`ghi a `VYgW`f]YVYb"
 G]W`Yf\Y]hg!`i bX`8UhYbgW`i hnVYXYb_Yb`_ØbbhYb`YXcW`
 <Ya a b]ggY`XUfghY`Yb"8YbbcW`k]fX`Yfk UfhYhž`XUgg`XYf`]C G!
 VUg]YfhY`A Uf_h`Ua`gW`bY`ghYb`k UW`gYb`k]fXž`i bX`X]Y`?cdd`i b[
 j`cb`Ga Ufh`GdYU_Yfb`a]h`€H!; Yf`ÅhYb`V]YhYh`bYi`Y`]bbcj`Uh]`Y
 5bg`ÅhnY"

⊖g[YgUa h`\UVYb`Ga Ufh`GdYU_Yf`XUg`DchYbn]U`ž`nYbhfU`Y
 D`UhhZcfa Yb`ja`A`i`g]_ghfYUa]b[!A Uf_h`ni`k YfXYbž`X]Y`b]W`h`bi`f
 XUg`Bi`hnYfj`Yf\U`hYb`j`Yf`ÅbXYfbž`gcbXYfb`Ui`W`X]Y`GhfU`hY[]Yb`XYf
 GhfYUa]b[X]YbghY`VYY]bZi`ggYb"Ni`_ØbZh[Y`c`fgW`i`b[Yb`gc`Yb
 _`ÅfYbž`k]Y`X]YgYf`K`UbXY`X]Y`A Uf_hghfi`_hi`fi`bX`X]Y`J`Y`ZU`h`XYf
 5b[YVchY`VYY]bZi`ggYb`k]fX"

8YhU]`g	
J`c`f`ZU``	G`c`b`g`h][`Y`g
C`f`h	I`b]j`Y`f`g]h`Å`h`<`U`a`V`i`f[`ž`&`\$`%(`*`<`U`a`V`i`f[`ž` 8`Y`i`h`g`W`U`b`X
E`i`Y`Y`b	<ul style="list-style-type: none"> • k`k`k`"i`b]!\`U`a`V`i`f[`"XY • XY"ghUh]ghU"W`Ł`a • k`k`k`"Z`c`f`h`i`b`Y`V`i`g]b`Y`g`g]b`g][` \`h`g"W`Ł`a

6Ygi W`Y`b`G]Y`i`b`g`U`i`Z`b`!`U[`"b`Y`h