

< Ua Vi f['i bX`G< .`* \$\$\$`6Øf[Yf`Yf\ U`hYb
ØVYffUgW\ YbXY`Dcghj ca `5a h°

F i bX`* \$\$\$`<Ua Vi f[Yf`i bX`GW\`Ygk][!<c`ghY]bYf`Yf\ U`hYb
Dcgh`ni f`K c\bg]hmUbU`mgY` `HY]`XYf`j YfdZ]W\hYbXYb`NYbgi`g!
HYghd\UgY`&\$&) "



< Ua Vi f[ž`8Yi hgW\`UbX`!`Fi bX`* \$\$\$`DYfgcbYb`]b`< Ua Vi f[
i bX`GW\`Ygk][!<c`ghY]b`g]bX`ØVYffUgW\ YbX`Dcghj ca `GhUh]gh]_Ua h
BcfX`Yf\ U`hYbž`X]Y`g]Y`i a`5i`g_i bZiØVYf`]\fY`K c\bj Yf\`À`hb]ggY
V]hYh`8]YgY`A U» bU\`a Y`]gh`HY]`Y]bYg`HYghg`ZØf`Y]b`bYi Yg
J YfZU\`fYb`ni f`K c\bg]hmUbU`mgYž`XUg`ja`F U\`a Yb`Y]bYg`[fØ» YfYb
F Y[]ghYfnYbgi`g`Xi fW\ [YZØ\`fh`k]fX`"N]Y`]gh`Ygž`Xi fW\`X]Y
; Yk]bbi b[`j cb`&Zcfa Uh]cbYb`Ui`gj cf\`UbXYbYb`J Yfk U`hi b[g!
i bX`GhUh]gh]_ei Y`Yb`XYb`9f\`YVi b[gUi Zk UbX`ni`fYXi n]YfYb`i bX
X]Y`NU\`XYf`ni`VYfU[YbXYb`6Øf[Yf`ni`a`]b]a]YfYb`"8Yf`HYgh
`Ài Zh`]b`8Yi hgW\`UbX`j cb`> b]`V]g`5i [i gh`&\$&) ž`k]Y`ghUh]gh]_`"b fk
VYf]W\hYh`"

8]Y`i a`ZfU[Y`f]W\hYh]g]W\`]bgVYgcbXYfY`Ub`DYfgcbYb`a`]hi b`_UfYb

F Y[]ghYfXUHyb"6]g`Ub[] YgUa a Y`hY`bZcfa Uh]cbYb`Ui g
A Y`XYfY[]ghYfb`gck]Y`X]fY_h`VYZFU[hY`DYfgcbYb`UVYb`X]Y
6Yj Ò`_Yfi b[gnU`Yb`VY]a ``YhnhYb`NYbgi g`&\$&&`VYgh]a a h"8]Y
9f\YVi b[]a `U_hi Y``Yb`HYgh`gc``YXcW`YZZ]n]YbhYf`[YghU`hYh
k YfXYbž]bXYa `8UHyb`Ui hca Uh]g]Yfh`Ui g`j YfgW`YXYbYb`E i Y``Yb
ni gUa a Yb[YZØ\fh`k YfXYb"

J YfdZ`]W`hYbXY`HY]`bU`a Y`i bX`8UHyb`gW`i hn

8]Y`6YZFU[hYb`k YfXYb`Ui Z[YZcFXfhž`5i g_i bZh`ØVYf`\fYb
<Ui dhk c`bg]hn`ni a `Gh]W`hU[`%) "A U]`&\$&&`ni `[YVYb"8]Y
HY]`bU`a Y`Ub`XYf`I a ZFU[Y`]ghj YfdZ`]W`hYbXž`i bX`]a `: U``Y`Y]bYf
K Y][Yfi b[`Xfc`Yb`XfY]ghY``[Y`6i » [Y`XYf"8]Y`I a ZFU[Yž`X]Y
cb`]bY`Xi fW [YZØ\fh`k]fXž`XUi Yfh`Yhk U`ZØbZ`A]bi hYb`i bX`k]fX
]bg[YgUa h`%\$`"\$`\$`\$`DYfgcbYb`]b`8Yi hgW`UbX`ni f`J YfZØ[i b[
ghY`Yb"

8]Y`[YgUa a Y`hYb`8UHyb`k YfXYb`ghfYb[`j YfhfUi`]W`VY`UbXY`h
i bX`Ui ggW`]Y»`]W`ZØf`ghUUh`]W`Y`Nk YW`_Y`j Yfk YbXYh"8]Yg`ghY``h
g]W`Yfž`XUgg`X]Y`Df]j Uhgd`ĀfY`XYf`6YZFU[hYb`[Yk U`fh`V`Y]Vh`K]Y`
**a cdc`XY`Uba Yf_hž`]gh`Yg`nYbhfU`ZØf`X]Y`GhUh]gh]gW`Yb`Ÿa hYfž
U_hi Y``Y`i bX`d`fĀn]gY`8UHyb`ni`gUa a Y`bž`X]Y`XYb`ghY][YbXYb
5bZcFXfYfi b[Yb`Ub`NYbgi g!8UHyb`[YfYW`h`k YfXYb"**

<]bhYf[fi bX`XYf`K c`bg]hnUbU`mgY

8]Y`9bhk]W`i b[`i bX`a d`Ya Ybh]Yfi b[`XYg`F Y[]ghYfnYbgi g`]gh
Y]bY`FYU_h]cb`Ui Z`X]Y`ni bY`a YbXYb`5bZcFXfYfi b[Ybž`[YbUi YfY
i bX`U_hi Y``Yf`8UHyb`ni ``]YZYfbž`gck c`\`Ui Z`bUh]cbU`Yf`U`g`Ui W`
Ui Z`Yi fcdĀ]gW`Yf`9VYbY"K Ā`fYbX`XYf`Øb[ghY`NYbgi g`&\$&&`X]Y
6Yj Ò`_Yfi b[gnU`Yb`Xi fW`Y]bY`?ca V]bUh]cb`Ui g`A Y`XYfY[]ghYfb
i bX`X]fY_hYb`6YZFU[i b[Yb`Yfa]hY`hYž`n]Y`h`X]Y`K c`bg]hnUbU`mgY
XUfUi Z`UVž`X]Y`A Yh`cX]_ni`a cXYfb]g]YfYb`i bX`ni`j YfVYggYfb"

8i fW`XUg`5V[`Y]W`Yb`j cb`9]bhfĀ[Yb`Ui g`A Y`XYfY[]ghYfb`a]h
UbXYfYb`J Yf[`Y]W`gfY[]ghYfbž`k]Y`Yhk U`XYf`6i bXYgU[Ybhi`f`ZØf
5fVY]h`cXYf`XYf`[YgYh`]W`Yb`F YbYb]j Yfg]W`Yfi b[ž`gc``Y]bY
i a ZUggYbXYfY`8UHyb`VUg]g[YgW`UZZYb`k YfXYb"6Y]i b`_UfYb

Ni cfXbi b[Yb`k YfXYb) * &`DYfgcbYb`ni ZÅ`][`Ui g[Yk Å\`hi bX
gWf]Zh]W`_cbhU_h]Yfhž`i a `X]Y`8UhYb`ØW_Yb`ni `gW`Y» Yb"

⊖g[YgUa h`nY][h`X]YgY`⊖]h]Uh]j Yž`k]Y`k]W.h][`dfÅn]gY`ghUh]gh]gWY
9f\YVi b[Yb`ZØf`X]Y` ; YghU`hi b[`j cb`Dc`h]_`i bX`X]Y`D`Ubi b[
ÖZZYbh]W`Yf`8]YbghY`g]bX``8]Y`9f[YVb]ggY`XYg`NYbgi g`gc``Yb
_ØbZh][`Åi Z][Yfž`U_hi Y``Yf`i bX`fY[]cbU`XYhU]``YfhYf
VYfY]h[YghY``h`k YfXYbž`i a `X]Yb`6YXØfZb]ggYb`XYf` ; YgY``gW UZh
VYggYf`[YfYW`h`ni `k YfXYb"

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	<Ua Vi f[ž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "a cdc"XY• ghUh]gh]_"bfk

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh