

GdUf[Y`nUi VYf`]b`6YY`]hn. `* \$"\$\$\$ `: Y]YfYf VY]a `: Yghi a ni [`

6YY`]hn`ZY]Yfh`gY]b`GdUf[Y`ZYgh`&\$&) `a]h`fi bX`* \$"\$\$\$
6Ygi WYfbž: Yghi a ni [`i bX`Yf\`Ö`hYb
G]WYf\`Y]hga U» bU`a Yb`"9]bhf]hh`ZfY`



6YY`]hnž`8Yi hgW`U`bX`!`5a `j Yf[Ub[YbYb`K cWYbYbXY`ZUbX`]b
6YY`]hnž`6fUbXYbVi f[ž`XUg`hfUX]h]cbY`Y`GdUf[Y`ZYgh`ghUhhž`XUg`]b
X]YgYa `]`f`a Y`f`U`g`* \$"\$\$\$`6Ygi WYf`j YfnY]W`bYhY`"8]Y
JYfUbghU`hi b[ž`X]Y`j cb`: fY]hU[`V]g`GcbbhU[`XUi YfhYž`nc[
nU`fY]W`Y`A YbgW`Yb`Ui g`XYf`[Ub`nYb`fY`[]cb`Ub`"8UVY`]k i fXY
X]Y`ZYgh`]W`Y`5ha cgd`ĀfY`Xi fW`Y]bYb`VYY]bXfi W`YbXYb
: Yghi a ni [`Yf[Ābnhž`Ub`XYa `fi bX`) \$`JYfY]bY`i bX`Cf[Ub]gUh]cbYb
Ui g`6YY`]hn`hY`]bU`a Ybž`XUfi bhYf`GW`i `Ybž`?]bXYf[ĀfhYbž
I bhYfbY`a Ybž`Gdcfhj YfY]bY`i bX`GdUf[Y`\`ÖZ`"8]Y`GhĀbXY`i bX
6Ø`bYb`k UfYb`VYghYbg`VYgi W`hž`k Ā`fYbX`GW`U[YfghUfg`k]Y`X]Y
K YUH`Yf`;]f`g`i bX`H`ca Ug`5bXYfg`ZØf`a i g]_U`]gW`Y`<][`\\][`hg
gcf[hYb`"@Ui hY]bYa `GdfYW`Yf`k Uf`X]Y`Gh]a a i b[`Ui Z`XYa `: Ygh
Āi » Yfgh`Ui g[Y`UggYb`i bX`Zf`Ö`]W`

æa`JcfZY`X`XYf`JYfUbgHU`hi b[`k i fXYb`YXcW`Yf\`Ò\hY
G]W`Yf\Y]hgUi ZU[Yb`Ub[Y_ØbX][h"8]YgY`VY]b\U`hYhYb`j`Yfgh`Åf`hY
HUgW`Yb`cbhfc`Yb`Ub`XYb`9]b[`Àb[Ybž`i a`X]Y`G]W`Yf\Y]h`XYf
; `ÀghY`ni`[Yk`À\`f`Y]ghYb"JYfVchYb`k`UfYb`; `UgZUgW`Ybž`<]YV!`i bX
Gh]W`k UZZYb`gck`JY`8fc[Ybž`]bgVYgcbXYfY`7UbbUV]g"8]YgY
A U»bU`a`Yb`k`UfYb`HY`]Y]bYg`i a`ZUggYbXYb`G]W`Yf\Y]hg`cbnYd`hgž
XUg`g]W`Ub`XYb`[Ygh]Y[YbYb`5bZc`fXYfi b[Yb`cf]Ybh]YfhY`i bX
XUfUi Z`UVn]Y`hYž`Y]bYb`fY]Vi b[g`cgYb`5V`Ui Zni`[Yk`À\`f`Y]ghYb"
æhYfYggUb`hYfk`Y]gY`UhhY`X]Y`JYfUbgHU`hi b[`]a`Jcf`U\`f`VYfY]hg
) "\$\$\$\$`6Ygi W`Yf`Ub[Y`cW`h"

G]W`Yf\Y]hgj`cf`_Y`f`i b[Yb`i bX`a`i`g]_U`]gW`Yg
F`U`a`Yb`d`f`c[f`U`a`a`

8]Y`GhUXh`6YY`]hn`Yfk`UfhYh`VY]`gc`W`Yb`JYfUbgHU`hi b[Yb
hfUX]h]cbY`N`Y`b`hUi`gYbXY`6Ygi W`Yf"8Yg\U`V`[Y`hYb`Ui W`ZØf`XUg
GdUf[Y`ZYgh`ghfYb[Y`G]W`Yf\Y]hgj`cf`_Y`f`i b[Ybž`X]Y`Ua`i`fY]hU[`]b
?fUZh`hfUhYb"K`JY`]b`XYf`JYf[Ub[Yb\Y]h`Vch`XUg`Ygh`Y]bY`J]Y`nU\`
Ub`a`i`g]_U`]gW`Yb`8UfV]Yhi b[Ybž`XUfi bhYf`5i`Zh]hhY`j`cb`H\ca`Ug
5bXYfgž`GhY`ZUb`A`fcgg`i bX`8U[a`Uf`i`fYXYf]W`X]Y`XUg`Di`V`]i`a
VY[Y]ghYfhYb"5a`GcbbhU[`ZUbX`XYf[fc»Y`Yghi`a`ni`[`Xi`fW`X]Y
6YY`]hnYf`5`hghUX`hghUhhž`VY]`XYa`Ui W`X]Y`GdUf[Y`_Øb][`]b`a`]hj`cb
XYf`DUfh]Y`k`Uf"

9ggYbghYW`b]gW`k`i`fXYb`X]Y`6Ygi W`Yf`a`]hj`JY`Z`À`h][Yb
GdUf[Y`[Yf]W`hYb`j`Yfk`Ò\`b`hž`X]Y`X]fY`_h`Ui`g`Y]bYa`XYf
VY`_UbbhYghYb`5bVUi`[YV]YhY`ZØf`GdUf[Y`]b`6fUbXYbVi`f[
ghUa`a`hYb"8]Y`GdUf[Y`YfbhY`gY`Vgh`YbXYh`hfUX]h]cbY`Ua
æ\Ubb]ghU[ž`XYa`i`&(`"i`ž`b]ž`i`bX`XUg`Ygh`k`i`fXY`i`fgd`f`Øb[`]W`U`g
8Ub`_j`YfUbgHU`hi b[`ZØf`GU]gcbUfVY]hYf`]bg`@YVYb`[Yfi`ZYb"

8Yf`9]bhf]hh`ni`X]YgYa`VY`]YVhYb`9]Yb`h`k`Ufž`k`JY`]b`XYb`Jcf`U\`fYbž
ZfY]ž`k`Ug`ni`f`\c\Yb`6Ygi W`Yfa`Yb[Y`VY]hfi`[""8Ug`GdUf[Y`ZYgh]b
6YY`]hn`V`Y]Vh`gca`]h`Y]b`VYXYi`hYbXYg`_i`hi`fY`Yg`9fY][`b]gž`XUg
b]W`h`bi`f`X]Y`c`_U`Y`@UbXk`]fhgW`UZh`ZY]Yfhž`gcbXYfb`Ui W`Y]bY
D`UhhZcfa`ZØf`; Ya`Y]bgW`UZh`i`bX`i`fYi`XY`V]YhYh"

: Øf`k`Y]hYfY`æZcfa`Uh]cbYb`ØVYf`XUg`Yghi`bX`X]Y

G]WYf\Y]hgj cf_Y\fi b[Yb'VYgi W'hYb'G]Y'X]Y'5fh]_Y''j cb'
HU[Yggd]Y[Y'žb!hj 'i bX'6Yf']bYf'5VYbXV`Uhh"

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	6YY`]hnž'8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "hU[Yggd]Y[Y``XY• k k k "b!hj "XY• VYf`]bYf!UVYbXV`Uhh"XY

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["bYh