

DZY[Y\Y]a !G_UbXU`. '9I !DZY[Yf`k Y[Yb h0X`]W\ Yf`A]gg\ UbX`i b[`j Yfi fhY]`h°

9]b`Y\Ya U`][Yf`DZY[Yf`Ui g`K]hhghcW_`k i fXY`ni `ZUgh`*
›\fYb`<UZh`j Yfi fhY]`hž`bUW\XYa `Yf`Z0f`XYb`HcX`Y]bYf
6Yk c\bYf]b`j YfUbhk cfh]W\`k Uf"



K]hhghcW_ž`8Yi hgW\`UbX`!`8 Ug`@UbX[Yf]W\h`BYi fi dd]b`\Uh`Ua
&"› b]`&\$&) `Y]bYb`Y\Ya U`][Yb`DZY[Yf`Y]bYg`K]hhghcW_Yf
DZY[Y\Y]a g`k Y[Yb`XYg`HcXYg`Y]bYf`6Yk c\bYf]b`ni `) `›\fYb`i bX
%\$`A cbUhYb`<UZh`j Yfi fhY]`h"Ni XYa `k i fXY`Y]b`Z0bZ\`f][Yg
6Yfi Zgj YfVch`[Y[Yb`XYb`&+!›\f][Yb`Ui g[YgdfcW\Yb`"8 Ug`; Yf]W\h
ghY`hY`ZYghž`XUgg`XYf`A Ubb`Z0f`X]Y`A]gg\ UbX`i b[`i bX`XYb`HcX`XYf
DZY[Y\Y]a VYk c\bYf]b`j YfUbhk cfh]W\`]ghž`X]Y`[Y]gh][Y`i bX
_0fdYf`]W\Y`9]bgW`fAb`_i b[Yb`\UhY"

8Yf`J cfZU`YfY][bYhY`g]W\`9bXY`›Jbi Uf`&\$&(``8Yf`5b[Y_`U[hY
\UhY`X]Y`: fUi ž`X]Y`i bhYf`]bhYbg]j Yf`6YhfYi i b[`Yf\`Y`hž`VY]
YI hfYa Yb`HYa dYfUhi fYb`]b`9]gYg_`hY`i bX`bi f`ja `Dm`Ua U`Ui ZX]Y
HYffUggY`[YgYhnh`Ni j cf`\UVY`Yf`g]Y`ni XYa `a Ugg]j ` [YgW\`U[Yb

i bX`]\f`Y]bY` , VYfXcg]g]j cb`A YX]_Ua YbhYb`j YfUVfY]W`h`8Yg
K Y]hYfYb`k]fX`j Yfa i hYhž`XUgg`Yf`g]Y`_U`h`UV[YXi gW`h`\Uhž
k cXi fW`g]Y`5b[gh`Ybhk]W`_Y`hY`i bX`GW`k]Yf][_Y]hYb`\UhhYž`g]W`
ni`VYfi`\][Yb"

9f`YV`]W`Y`[Ygi bX`Y]h`]W`Y` : c`[Yb

8 Ug ; Yf]W`hj Yfi fhY]`hY`XYb`5b[Y`_U[hYb`b]W`h`bi f`k Y[Yb
? ÒfdYfj Yf`Yhni b[ž`gcbXYfb`Ui W`k Y[Yb`5i ggYhni b[`a]h
HcXYgZc`[Y`"a`f`U`a Yb`XYf`A]gg`UbX`i b[`Yf`]hh`X]Y`6Yk c`bYf]b
F]ddYbVfØW`Y`i bX`X]Y`? ÒfdYfhYa dYfUhi f`Z]Y`Ui Z
VYgcf[b]gYffY[YbXY`&*` ; fUX`"Nk Y]`HU[Y`bUW`XYa`J`cfZU`"ghUfV
g]Y`Ub`Y]bYf`@ b[YbYbhmØbXi b[ž`X]Y`Xi fW`X]Y`i bhYf`Ø`\`i b[
Ui g[Y`Ògh`k i fXY`"Cvk c`\`XYf`[YbUi Y`HUh`Yf[Ub[`b]W`h
j c`gh`bX][`fY`_cbghfi]Yfhk YfXYb`_cbbhYž`VY`Y[hYb`j]Y`Z`h][Y
6Yk Y]gY`X]Y`GW`i`X`XYg`DZY[YdYfgcbU`g"

6Yf]W`hY`ØVYf` ; Yk U`h]b`XYf`DZY[Yž`]bgVYgcbXYfY`j cf`XYa
<]bhYf[fi bX`XYf`\c`Yb`5fVY]hgVY`Ughi b[ž`nY][Ybž`XUgg`gc`W`Y
J`cfZ`"Y`_Y]b`9]bnY`ZU`"g]bX`"b`Y]bYf`6YZFU[i b[`j`cb`ghU]cb`ÅYb
9]bf]W`hi b[Yb`]b`<YggYb`i bX`B`cfXf`Y]b!K`YghZU`Yb`k`YbXYhYb`+&
i`XYf`DZY[Y_f`ÅZhY` ; Yk U`h[Y[Yb`]\fY`GW`Øh`]b[Y`Ub`"8UfØVYf
\]bUi g`Yf`YVhYb` , \$`i`XYf`DZY[Y_f`ÅZhY`]bbYf`U`V`Y]bYg`š`lfYg
 ; Yk U`hž`\Ui dhg`ÅW`]W`]b` : cfa`j`YfVU`!`i bX`_ÒfdYf`]W`Yf
 , VYf[f]ZYž`gc` : cfi a`J`Yf`U["

I fgUW`Yb`i bX`Df`Åj`Ybh]cb

8]Y`i fgUW`Yb`ZØf`gc`W`Y` ; Yk U`hhUhYb`g]bX`j]Y`Z`h]["GhfYggž
 , VYf`Ughi b[`i bX`ZY`\YbXY`?ca`dYhYbnYb`XYf`DZY[Y_f`ÅZhY`hfU[Yb
Yf`YV`]W`ni`Y]bYa`?`]a`U`VY]ž`]b`XYa` ; Yk U`h`YbhghY`h`Ni`XYa
g]bX`a`Y`fYfY` : cfa`Yb`j`cb` ; Yk U`h]b`XYf`DZY[Y`Xc`_i`a`Ybh]Yfh
d`mg]gW`Y` ; Yk U`hhUhYb`ž`dgmW`]gW`Y` , VYf[f]ZY`i bX`Ui`W`
Z]bUbn]Y`Y`5i`gVYi`hi`b[`g]bX`\`Åi`Z][Y`D`Åbca`YbY`"NE D`VYhcbh`X]Y
6YXYi`hi`b[`XYg`A`Y`XYbg`j`cb` ; Yk U`h]`cfZ`"Yb`i bX`X]Y
B`chk`YbX][_Y]h`ZØf`Df`Åj`Ybh]cb`Xi`fW`[Yn]Y`hY
GW`i`i`b[ga`U`»`bU`a`Yb"

l a 'X]Y'; Yk U`h]b'DZY[YY]bf]W h i b[Ybž'k]Y'ja : U``XYg
 K]hghcW_Yf'DZY[Y\Y]a gž'ni 'fYXi n]YfYbž'gc``hYb'fY[Y`a Å»][Y
 : cfhV]'Xi b[Yb'i bX': YYXVUW_!; YgdFÅWY`ZØf'DZY[Y_fÅZhY
 Xi fW [YZØ\fh'k YfXYb""8]Y`æ d`Ya Ybh]Yfi b['j cb`GhfUhY[]Yb'ni f
 8YYg_U`Uh]cb'j cb'?cbZ]_hYb']ghYVYbZU`g'j cb'6YXYi hi b[ž'i a`Y]b
 g]WYfYg'i bX'fYgdY_hj c``Yg'l a ZY`X`ZØf'DZY[Y_fÅZhY'i bX
 !VYXØfZh][Y`ni 'gW UZZYb"

8Yf': U``XYg`Y\Ya U`][Yb'DZY[Yfg'nY][h'Y]bXfØW_]W ž'k]Y'k]W h][
 Yg']ghž'Ui ZXUg`K c``'j cb'DZY[YVYXØfZh][Yb'ni 'UW hYb'i bX'; Yk U`h
]b`XYf'DZY[Y`YbhgW]YXYb`Ybh[Y[Ybni hfYhYb""8 Ug'l fhY]'XYg
 @UbX[Yf]W hg`BYi fi dd]b']gh'Y]b`_Y]bYf`GW f]hh'j b`F]W h i b[
 ; YfYW h][_Y]h'ZØf`X]Y`C dZYf'gc`W Yf'[fUi gUa Yb`HUhYb"

8YhU]`g	
J c fZU``	? ØfdYfj Yf`Yhni b[
l fgUWY	A]gg\UbX'i b[ž'5i ggYhni b[ž A YX]_Ua YbhYbØVYfXcg]g
C fh	K]hghcW_ž'8Yi hgW`UbX
J Yf`Y hnhY	%
: YghbU\ a Yb	%
E i Y``Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "Zcfi a !j Yf`U["WŁa • k k k "ned"XY

6Ygi WYb`G]Y'i bg`Ui Z.`b!U["bYh