

<]`ZY`ZØf`đ [YbX`]WXY.`K]Y`9`hYfb
Gi]n]X[YXUb_Yb`Yfbgh`bY\ a Yb`_ØbbYb

8]Y`C ghgYY`NY]hi b[`]bZcfa]Yfh`ØVYf`GY`Vgha cfx[YXUb_Yb
VY]`đ [YbX`]WXYbž`dfÄj`Ybh]j Y`A U» bU\ a Yb`i bX
dfcZYgg]cbY`Y`<]`ZY`]b`8Yi hgW`UbX"



GW`ØbVYf[ž`8Yi hgW`UbX`!`đ`8Yi hgW`UbX`g]bX
Gi]n]X[YXUb_Yb`i bhYf`đ [YbX`]WXYb`Y]b`YfbghYg`DfcV`Ya ž`XUg
\Äi Z][`]b`XYb`<]bhYf[fØbXYb`i bVY_Ubbh`V`Y]Vh" ? Øfn`]W`k i fXY
Y]b`VYa Yf_Ybgk YfhYf` : U`Y]bYf`%) !`Ä\ f][Yb`Ui g`GW`ØbVYf[
di V`_ž`X]Yž`Ui h`\fYb`9`hYfbž`VYfY]hg" , `Gi]n]Xj Yfgi WXY
i bhYfbca a Yb`\Uh"8Ug?]bX`VYZ]bXYh]g]W`a]hh`Yfk Y]`Y`]b`XYf
CV\i h`Y]bYf`?`]b]_`"DfcZYggcf`A]WXYU`?`Ø`W`ž`8]fY`_hcf`XYf`?`]b]_
ZØf`DgmW]Uhf]Yž`a Yf`_h`Ubž`XUgg`X]Y`Gi]n]XfUHY`]b`8Yi hgW`UbX`]a
JYf[`Y]W`ni `UbXYfYb`Yi fcdÄ]gWXYb`@ÄbXYfb`fY`Uh]j `b]YXf][`gY]"
8YbbcW`k]fX`VYhcbhž`XUgg`VY]`đ [YbX`]WXYb`cZh`\c\Y`F`UHYb`j`cb
Gi]n]Xj Yfgi WXYb`i bX`Gi]n]X[YXUb_Yb`ZYgh[YghY`h`k YfXYbž
k Ä\ fYbX`XYf`XYZ]b]h]j Y`K i bgW`ni `ghYfVYb`gY`hYbYf`]gh" `đ`j]Y`Yb
: Ä`Yb`\UbXY`hYg`g]W`i a `GY`Vghj Yf`Yhni b[gj Yf`U`hYbž`XUg`j`cb

8 mgZl b_h]cbYb`j]b`XYf`9a`ch]cbgfY[i`Uh]cb`[YdfÅ[h`]ghi`bX`b]W h
]a`a`Yf`a`]h`XYa`K`i`bgW`j`YfVi`bXYb`]ghž`hUhgÅW`]W`ni`ghYfVYb`"

GY`Vghj`Yf`YhnYbXYg`J`Yf`U`hYb`_Ubb`Ui`g`a`Y`fYfYb` ; fØbXYb
Yb`hgY`Yb`"DfcZYggc`f`?`Ò`W`k`Y]gh`XUfUi`Z`]\bž`XUgg`XUi`Yf`UZh
?`cbZ]_hY`]b`XYf`GW`i`Y`cXYf`bY[Uh]j`Y`9fZU`fi`b[Yb`]b`XYf
?`]bX`Y]h`Åi`Z[Y`5i`g`ÒgYf`g]bX`"8]Y`6Yn]Y`i`b[Yb`]a`9`hYfb`U`i`g
gd]Y`Yb`Y]bY`Yb`hgW`Y]XYbXY`F`c`Y`ž`k`Ybb`Yg`XUfi`a`[Y`hž`k`]Y
đ`[YbX`]W`Y`a`]h`]\fYb`9a`ch]cbYb`i`a`[Y`Yb`"9g`]gh`k`]W`h][ž`XUgg
9`hYfb`]b`gc`W`Yb` : Å`Yb`dfcZYgg]cbY`Y`<`]ZY`]b`5bgdfi`W`bY`a`Yb
i`bX`]`fY`?]bXYf`Yfbgh`bY`a`Yb`"8Ug`H`Y`a`U`Gi`]n]X`i`bX
GY`Vghj`Yf`Yhni`b[`gc`hY`b]W`h`hUvi`]Yfh`k`YfXYbž`gcbXYfb`c`ZYb
Ub[YgdfcW`Yb`k`YfXYb`"

9f_Ybbi`b[`i`bX`DfÅj`Yb]cb`j`cb`Gi`]n]XU`]hÅh

8]Y`<`YfUi`gZcfXYfi`b[`ZØf`9`hYfb`i`bX`6YhfYi`Yf`VYghY`h`XUf]bž`X]Y
5bnY]W`Yb`j`cb`Gi`]n]XU`]hÅh`ZfØ`nY]h][`ni`Yf`_YbbYb`"@Ui`h`XYb`A`G8
A`Ubi`U`g`gc`hYb`?]bXYf`i`bX`đ`[YbX`]W`Y`ž`X]Y`ØVYf
GY`Vghj`Yf`Yhni`b[`gd`fYW`Yb`cXYf`gc[Uf`Y]bYb`Gi`]n]Xj`Yf`gi`W`
i`bhYfbY`a`Ybž`i`a`[Y`YbX`]b`Y]bY`B`chUi`ZbU`a`Y`Y]b[Y`]YZYfh
k`YfXYb`"9g`]gh`U`Ufa`]YfYbXž`XUgg`9]b`8f]hhY`U`Yf`j`c`nc[YbYb
Gi`]n]XY`Y]bYa`j`cf`Yf[Y`YbXYb`Gi`]n]Xj`Yf`gi`W`j`cfUi`g[Y`hž`k`Ug
X]Y`8f]b[`]W`_Y]h`i`bhYfghfY]W`hž`gc`W`Y`J`Yf`U`hYb`Yfbgh`ni
bY`a`Yb`"

DfcZYgg]cbY`Y`6YfUhi`b[`_Ubb`ZØf`X]Y`5b[Y`Åf][Yb`j`cb
GY`Vgha`cfXcdZYfb`Yb`hgW`Y]XYbX`gY]bž`i`a`XYb`dgmW`c`c[]gW`Yb
?`cb`hYi`h`XYg`Gi`]n]Xg`ni`j`YfghY`Yb`"Ni`XYa`nY][h`g]W`ž`XUgg`b`UW`
Y]bYa`Gi`]n]X`]b`XYf`i`a`[YVi`b[`Y]b`Yf`Å`hYg`F]g]_c`ZØf`k`Y]hYfY
Gi`]n]XZ`Å`Y`VYghY`hž`]bgVYgcbXYfY`i`bhYf` : fYi`bXYb`i`bX
?`UggYb`_Ua`YfUXYb`"GW`i`Yb`i`bX` ; Ya`Y]bgW`UZhYb`_ØbbYb
<`]Zgdfc[fUa`a`Y`UbV]YhYbž`i`a`i`bhYfghØhni`b[`ni`Y]ghYb`"

K`]W`h][Y`<`UbX`i`b[`gUb`gÅhnY`ZØf`9`hYfb

9`hYfb`g]bX`Ui`Z[YZcfXYfhž`Ui`Z`X]Y`Ya`ch]cbU`Yb`6YXØfZb]ggY`]\fYf
?]bXYf`Y]bni`[Y`Yb`"Ni`XYb`Ya`dZc`YbYb`<`UbX`i`b[Yb`[Y`Åf`h`Ygž`

U_hj]`ni ni \ÖfYbž: fU[Yb`ni`ghY`Yb`i bX`X]Y`I fgUWXYb`ZØf`X]Y
 DfcV`Ya Y`j]\fYf`?]bXYf`ni`YfZc fgWXYb" `DfcZYgg]cbY`Y
 <]ZgUb[YVchY`g]bX`YggYbh]Y`ž`VY]`J YfXUW`h`Ui Z`Yfbgh\ UZhY
 dgmW`]gWXY`9f`fUb`_i b[Yb`k]Y`8YdfYgg]cbYb`gc`hYb`?]bXYf`Ub
 ?]bXYf!`i bX`ž [YbXdgmW`]Uhf]Yb`j Yfk]YgYb`k YfXYb"
 GY`Vghj YfghAbX`]W`gd]Y`h`Ui W`X]Y`5i Z`_`Äfi b[`ØVYf`[YZÄ`f`]WXY
 Gi VghUbnYb`i bX`XYfYb`5i ZYk U\fi b[`]a` <Ui g\U`h`Y]bY`F c`Yž
 i a`dchYbh]Y`Yb`; YZU`fYb`Ybh[Y[Ybni k]f`_Yb"

9g[]Vh`_Y]bY`VYgcbXYfg`YfZc`[fY]WXYb`A Yh\cXYb`ni f
 J Yf\]bXYfi b[`j cb`Gi]n]X" `8YbbcW`]gh`Yg`k]W`h][ž`XUgg
 9f`fUb`_i b[Yb`k]Y`8YdfYgg]cbYb`cXYf`V]dc`UfY`GhØfi b[Yb
 VY\UbXY`h`k YfXYbž`Ui W`k Ybb`X]Yg`XUg`F]g]_c`b]W`h]j c`gh`AbX][
 Ui ggW`]Y» Yb`_Ubb" `5bh]XYdfYgg]j U`_`ÖbbYb`XUg`Gi]n]Xf]g]_c`VY]
 Y]b][Yb`ž [YbX`]WXYb`Yf\Ö`Ybž`k Yg\U`V`Y]bY`gcf[ZÄ`h][Y
 , VYfk UW`i b[`YfZcfXYf`]W`]gh" `8]Y`A]hk]f`_i b[`XYg`<Ui gUfnhYg`]gh
 YVYbgc`j cb`6YXYi hi b[`k]Y`Y]bY`a Ö[`]WXY`9]bk Y]gi b[`]b`Y]bY
 ?`]b]_ž`Y`bUW`]bX]j]Xi Y`Yf`9]bgW`Ähni b[`XYg`5fnhYg"

GW`i ggYbX`]W`YfZcfXYfh`X]Y`I bhYfghØhni b[`j cb`ž [YbX`]WXYb`a]h
 Gi]n]X[YXUb`_Yb`Y]b`gYbg]V`Yg`J cf[Y`Yb`i bX`XUg`6Yk i gghgY]bž
 XUgg`Y`ZYb`cZiY]bY`: fU[Y`XYg`; `Ui VYbg`Ub`XUg`Y][YbY`?]bX`i bX
 XYf`6YfY]hgW`UZhni f`cZYbYb`? ca`a`i b]_Uh]cb`]gh"; YfUXY`]b
 ?]gYbg]hi Uh]cbYb`_ÖbbYb`; Ygd fÄWXY`Y]bYb`k]W`h][Yb`6Y]hfU[
 `Y]ghYbž`i a`8fi W`_i bX`J Yfnk Y]Zi b[`VY]`VYhfcZYbYb`ž [YbX`]WXYb
 ni`a`]bXYfb"

8YhU]`g	
J cfZU`	Gi]n]X] Yfgi W`
I fgUWXY	XUi Yf\ UZhY`?cbZ]_hYž`bY[Uh]j Y`9fZU`fi b[Yb
C fh	GW`ÖbVYf[ž`8Yi hgW`_UbX
J Yf`YhnhY	%
E i Y`Yb	<ul style="list-style-type: none"> • k k k "cghgYY!nY]hi b["XY • k k k "a gXa Ubi U`g"Wca • k k k "[Ygi bX\Y]hgZcYfXYfi b[! n\ "W`

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh