

<]ghc f]gW\ Yf': fYi bXgW\ UZhgj YfhfU[. 'A Yfn
i bX`GhUfa Yf`VYg]Y[Y`b`bYi Y`ÿfU°

5a`%*" "\$+ "&\$&) `i bhYfnY]W\ bYh? Ubn`Yf`A Yfn`]b`@cbXcb
Y]bYb': fYi bXgW\ UZhgj YfhfU[`a`]h! ? ž`XYf`X]Y`V`]`UhYFU`Yb
6Yn]Y\i b[Yb`gh`f`_`h"



@cbXcb ž`J YfY]b][hYg`?`Òb][fY]W\`!`5a`'8`cbbYfghU[`'ghY`h`Y]b
YbhgW\Y]XYbXYg`9fY][b]g`Z0f`X]Y`XYi hgW\!Vf]h]gW\Yb`6Yn]Y\i b[Yb
Ui Z`XYa`'D`Ub.`6i bXYg`Ubn`Yf': f]YXf]W\`'A`Yfn`k`]fX`]b`@cbXcb`XYb
bYi Yb': fYi bXgW\ UZhg!`i bX`G]W\Yf\Y]hgdU`_`h`i bhYfnY]W\ bYb ž`XYf
U`g`5bhk`cfh`Ui Z`X]Y`<`YfUi`gZcfXYfi b[Yb`bUW\`XYa`'6fYI`]h
Ub[YgY`Yb`k`]fX`"8]YgY`DUf`hbYfgW\ UZh`ž`X]Y`j`cb`'A`Yfn`'J`cf[`Äb[`Yfb
5b[Y`U`'A`Yf`_`Y`i bX`C`'UZ`G`W\`c`n`j`cfVYfY]hYh`k`i`fXY`ž`n]Y`h`XUfUi`Z
UV`ž`X]Y`dc`]h]gW\Yb`ž`k`]fhgW\UZh]W\Yb`i bX`_`i`hi`fY`Yb`6Ub`XY
nk`]gW\Yb`8Yi`hgW\`Ub`X`i`bX`;`fc»`Vf]h`Ubb]Yb`ni`Z`Ygh][`Yb`"8`Yf
&`!`gY]h][`Y`J`YfhfU[`'\`Uh`X`Ug`D`ch`Ybn]U`ž`XYb`?`i`fg`VY]XYf`@`Äb`XYf
YbhgW\Y]XYb`X`ni`V`YY]b`Zi`gg`Yb`" **HUV`Y`A`YX]U`VYf]W\`h`Y`ž`X`Ugg`X`Ug**
6i bXYg`UV]bYh`i`XYa`'J`YfhfU[`gYbhk`i`fZ`VYfY]hg`ni`[`Ygh]a`a`h`\`Uh"

9]b`nYbhfU`Yf`Di b_h`XYg`J YfhfU[g`]gh`X]Y`6Y]ghUbXg_`Ui gY`"8]YgY
gc f[h`XUZØfž`XUgg`VY]`Y]bYf`ghfUhY []gW`Yb`6YXfc`i b[`ZØf`Y]bYg
XYf`VY]XYb`@AbXYf`Ui W`XUg`UbXYfY`j YfdZ]W`hYh`]ghž`gc Zc fh`ni
fYU[]YfYb` `k Y]h`ØVYf`X]Y`VYghY`YbXYb`B5HC!J YfY]bVUfi b[Yb
`]bUi g`8Ua]h`k]fX`X]Y` ; fi bX`U[Y`ZØf`Y]bY`gc`]XYfY
Ni gUa a YbUfVY]h`]b`G]W`Yf`Y]hgZfU[Yb`[Y`Y[hž`X]Y`Ub[Yg]W`hg
U_hi Y`Yf`[Ycdc`]h]gW`Yf`GdUbbi b[Yb`]b`9i fcdU`i bYf`Àgg`]W`]gh`

9]b`bYi Yg`? Ud]hY`X`XYf`Ni gUa a YbUfVY]h

K]Y`X]Y`8Yi hgW`Y`K Y`Y`VYf]W`hYhž`UVYb`A Yfn`i bX
DfYa]Yfa]b]ghYf`?Y]f`GhUfa Yf`VYfY]hg`j cf`XYf`6i bXYghU[gk U`
Y]bY`Yb[Y`6Yn]Y`i b[`Ui Z[YVUi hi bX`g]W`fY[Y`a À»][`ØVYf
[Ya Y]bgUa Y`5b`Y]Y`Yb`Ui g[YhUi gW`h`8Yf`J YfhfU[`k]fX`b]W`h`bi f
X]Y`J YfhY]X][i b[g_ccdYfUh]cb`j Yfh]YZYbž`gcbXYfb`Ui W`k]W`h][Y
H`Ya Yb`k]Y`XYb`?`]a UgW`i hn`i bX`XYb`?Ua dZ[Y[Yb`]`Y[U`Y
9]bk UbXYfi b[`]b`XYb` : c_i g`ghY`Yb`"GhUfa Yf`gY`Vgh`VYhc`b`hYž`XUgg
Y]b`bYi Yg`? Ud]hY`]b`XYb`Vf]h]gW`!XYi hgW`Yb`6Yn]Y`i b[Yb
Ui Z[YgW`U[Yb`k YfXY"

⇒ F`U`a Yb`XYg`J YfhfU[Yg`d`UbYb`X]Y`VY]XYb`@AbXYf`ni XYa ž`XYb
_i`hi fY`Yb`i bX`n]j]`[YgY`gW`UZh]W`Yb`5i ghUi gW`X`i fW`
⇒h]Uh]j Yb`k]Y` I`?!; Yfa Ub`7cbbYWh]cb`i bX`7i`hi fU`
7ca a]gg]cb`k Y]hYf`ni`gh`f`_Yb`"8]Yg`nY][hž`XUgg`X]Y
DUfhbYfgW`UZh]W`h`bi f`k]fhgW`UZh]W`Y`i bX`g]W`Yf`Y]hgdc`]h]gW`Y
5gdY`_hY`UVXYW`_hž`gcbXYfb`Ui W`Ui ZXYb`a YbgW`]W`Yb`?c`bhU`_h
XYf`6Øf[Yf`UVn]Y`h"

; Ya Y]bgUa Y`< YfUi gZcfXYfi b[Yb`Ub[Y`Yb

8]Y`dc`]h]gW`Y`Ni gUa a YbUfVY]h`nk]gW`Yb`8Yi hgW`UbX`i bX
; fc»Vf]hUbb]Yb`k]fX`b]W`h`bi f`Xi fW`X]Y`bYi Y`6Y]ghUbXg_`Ui gY`
[Ygh`f`_hž`gcbXYfb`Ui W`X`i fW`XUg`6YghfYVYb`VY]XYf`@AbXYfž
[Ya Y]bgUa `Ui Z`X]Y`< YfUi gZcfXYfi b[Yb`]b`XYf`I`_fU]bY`ni
fYU[]YfYb`"6Y]XY`B`Uh]cbYb`i bhYfgh`ØhnYb`X]Y`I`_fU]bY`]a
`Ui ZYbXYb`?cbZ]_h`a]h`Fi gg`UbX`i bX`k c`Yb`Y]b`U[[fYgg]j YfYg
Fi gg`UbX`UVgW`fYW`_Yb`"GW`c`n`Uh`VYfY]hg`Y]bYb
<Ui g`U`hgYb`hk i fZ] cf[YghY`hž`XYf`j]Yf`A]`]UfXYb`9i fc`Ub

a]]hÅf]gWk Yf'<]ZY'ZØf'X]Y'I _fU]bY'j c f g]Y\hž'k Å\ fYbX'X]Y
 ; +!GhUUhYb'Y]bYb'?'fYX]hUbhFU[']b'< Ò\Y'j cb') \$'A]`]UfXYb'9i fc
 d'UbYbž'XYf'Xi fW'Y]b[YZfcfYbY'J Yfa Ò[Yb'XYf'fi gg]gWk Yb
 NYbhFU'VUb_]bUbn]Yfh'k YfXYb'gc``ž'k]Y'Ui Z'XYf'K YVgY]hY'XYf'
 6i bXYgfY[]Yfi b['ni ``YgYb']gh"

Ni gUa a YbZUggYbX``Äggh'g]Wk'gU[Ybž'XUgg'X]Y'I bhYfnY]Wk bi b[
 XYg': fYi bXgWk UZhg! 'i bX'G]Wk Yf\Y]hgdU_hg'Y]bYb'A Y']YbghY]b']b
 XYf'6Yn]Y\i b['nk]gWk Yb'8Yi hgWk`UbX'i bX'; fc» Vf]hUbb]Yb
 XUfghY``h''9g']gh'b]Wk h'bi f'Y]b'Gma Vc``ZØf'Y]bY']bhYbg]j Y
 DUfhbYfgWk UZhž'X]Y'hfc hn'XYf'6fYI]h!< YfUi gZcfXYfi b[Yb'k Y]hYf
 [YghÅf_h'k YfXYb'gc``ž'gcbXYfb'Ui Wk'Y]b'dfU_h]gWk Yf'GWk f]hh']b
 F]Wk hi b['Y]bYf'Yb[YfYb'?'ccdYfUh]cb']b': fU[Yb'XYf'G]Wk Yf\Y]hž
 K]fhgWk UZh'i bX'_i 'hi fY``Yb'J YfVi bXYb\Y]h''8]Y'K Y'h'k]fX'[YbUi
 \]bgWk Ui Ybž'k]Y'g]Wk'X]YgY'6Yn]Y\i b[']b'XYf'_ca a YbXYb'NY]h
 Ybhk]W_Y'b'k]fX"

8YhU]`g	
C fh	@cbXcbž'J YfY]b][hYg'? Òb][fY]Wk
E i Y``Yb	<ul style="list-style-type: none"> • hUV`Y"a YX]U • k k k "Xk "Wċa • k k k "Vi bXYgfY[]Yfi b["XY

6Ygi Wk Yb'G]Y'i bg'Ui Z.'b!U["bYh