

? Ua dZ'i a `7CA D57H. ; Yf]W\h
YbhgW\Y]XYh`ØVYf`Xfc\YbXYg`J YfVch°

8 Ug`7CA D57H!A U[Un]b`ghY\h`j cf`Y]bYa `J YfVch"°9l dYfhYb
VYk YfhYb`X]Y`fYW\h]W\Yb`5gdY_hY`i bX`XUg`Ui ZYbXY
J YfZU\fyb"



8 Yi hgW\`UbX`!`5a`%"`'† b]`&\$&) `VY[]bbh`XUg
<Ui dhgUW\Yj YfZU\fyb`i a `Y]b`J YfVch`XYg`7CA D57H!A U[Un]bgž
XUg`ja` :`c_i`g`XYg`6i bXYg]bbYba`]b]ghYf]i a`g`ghY\h"°8]YgYg`d`Ubh
Y]b`J YfVch`XYg`U`g`fYW\hgYl hfYa`Y]b[Yghi`ZhYb`A U[Un]bgž`XUg`g]W\
[Y[Yb`X]Y`j YfZUggi b[ga`À»][Y`CfXbi b[`f]W\hY"°9]b`YfghYf
J Yfgi`W\ž`X]YgYg`J YfVch`Xi`fW\ni`gYhnYbž`gW\Y]hYfhY`VYfY]hg`ja`'†`]
&\$&(`"Bi b`Y]Y[h`X]Y`9bhgW\Y]Xi b[`VY]a
6i bXYgj Yfk`U`hi b[g[Yf]W\hž`XUg`a`Ò[`]W\Yfk`Y]gY`bcW\`]b`X]YgYf
K`cW\Y`ni`Y]bYa`l`fhY]`_ca`a`Yb`_ÖbbhY"°8 Ug
6i bXYgj Yfk`U`hi b[g[Yf]W\h`h\UhhY`VYfY]hg`ja`°5i [i gh`&\$&(`Y]bYb
9]`UbhfU[`XYg`A U[Un]bg`hY]`k`Y]gY`9fZc`[`VYgW\]YXYbž`k`cXi`fW\
7CA D57H`j`cf`Ài`Z][`k`Y]hYf`YfgW\Y]bYb`_cbbhY"

8 Yf`GhUUhgfyWk h`Yf`DfcZ`i`f]Wk`J`cg[YfUi`ž`XYf`U`g`fYWk`h]Wk`Yf`
6YfUhYf`XYg`7CA`D57H!A`U[Un]bg`U[]Yfhž`Ài`»`YfhY`g]Wk`ni`XYb`
9bhk`]W`i`b[Yb`i`bX`VYnY]Wk`bYhY`XUg`9f[YVb]g`XYg`9]j`YfZU`fYbg`
U`g`Y]bYb`j`cf`Ài`Z[Yb`G]Y[`Z0f`7CA`D57Hž`YXcWk`b]Wk`h`Z0f`XUg`
;`fi`bX[YgYm`"9f`VYhcbhYž`XUgg`Yg`]a` ;`fi`bX[YgYm`_Y]b`
df`Aj`Ybh]j`Yg`A`YX]Ybj`YfVch[YVYb`_0bbY`i`bX`XUgg`Y]b`
a`YX]YbfYWk`h]Wk`Yg`J`YfVch`j`ca``@UbXYg[YgYm[YVYf`[YgWk`UZZYb`
k`YfXYb`a`0ggYž`b]Wk`hj`ca``6i`bXYg[YgYm[YVYf`"8`Ug`;`Yf]Wk`h`
`b`hYfZfU[hYž`cV`X]Y`7CA`D57H!A`U[Un]b` ;`a`V<`0VYf`U`i`dh`U`g`
J`YfY]b`]a`G]bbY`XYg`J`YfY]bg[YgYmYg`Y]bni`ghi`ZYb`gY]i`bX`cV`X]Y`
`bX]n]Yb`XYg`J`YfZUggi`b[ggWk`i`hnYg`Z0f`Y]b`J`YfY]bgj`YfVch`
Ui`gfY]Wk`hYb`"

J`YfZUggi`b[ggWk`i`hn`ghY`h`]a` ;`c`_`i`g`

8]Y`7CA`D57H!A`U[Un]b` ;`a`V<`ž`X]Y`j`cb`0f[Yb`9`g`ÀggYf`[Y`Y]hYh`
k`]fXž`k`]fX`j`ca``6i`bXYgUa`h`Z0f`J`YfZUggi`b[ggWk`i`hn`U`g`
j`YfZUggi`b[gZY]bX`]Wk`Y]b[Yghi`Zh`"8]Y` ;`a`V<`ghY`h`]b`XYf`?`f]h]_ž`XU`
g]Y`Ub[YV`]Wk`Ubh]gYa`]h]gWk`Yž`fUgg]gh]gWk`Yž`
a`]bXYf`Y]hYb`ZY]bX`]Wk`Y`i`bX`[YgWk`]Wk`hgfyj`]g]cb]gh]gWk`Y`b`U`hY`
j`YfVfY]hYh`@Ui`h`XYa`A`]b]ghYf]i`a``UbXY`h`Yg`g]Wk`VY]`XYb`
`b`U`hYb`i`a`Y]bYb`U[[fYgg]j`!_Àa`dZYf]gWk`Yb`5bgUhnž`XYf`X]Y`
j`YfZUggi`b[ga`À»][Y`C`fXbi`b[`VYXfc`h`"5b`U`hgd`i`b`hY`Z0f`
dchYbn]Y`Y`J`Yf`Yhni`b[Yb`XYf`A`YbgWk`Ybk`0fXY`]b`Y]bnY`bYb`
HYI`hYb`YI`]gh]YfYb`VYfY]hgž`YXcWk`V`Y]Vhi`b`_Ufž`cV`X]YgY`
HUhgUWk`Yb`Y]b`J`YfVch`Y[]h]a`]YfYb`_0bbYb`"

8`Ug`6i`bXYgj`Yfk`U`hi`b[g[Yf]Wk`h`UhhY`]a`F`U`a`Yb`XYf`
9]Yb`hgWk`Y]Xi`b[`XUfUi`Z`]b[Yk`]YgYbž`XUgg`XUg`b`hYfYggY`j`cb`
7CA`D57Hž`XUg`J`YfVch`Ui`gni`gYhnYbž`gWk`k`YfYf`k`]Y[h`U`g`XUg`
0ZZYbh]Wk`Y`b`hYfYggY`Ub`XYf`gc`Zcfh][Yb`J`c`n]Y`i`b["9g`k`i`fXY`
YXcWk`Ui`Wk`Yf`_Ubbhž`XUgg`XUg` ;`Yf]Wk`h`bi`f`Ni`[f]ZZ`Ui`ZY]bYb`
_Y]bYb`HY]`XYf`Di`V`]_Uh]cbYb`UhhY`i`bX`k`Y]hYfY`9f`_Yb`b`hb]ggY`
Ui`g`VYgWk`U[bU`a`hYb`5ggYfj`UhYb`[Yk`c`bbYb`k`YfXYb`_0bbhYb`"
8]Yg`"Àggh`F`Ui`a`Z0f`GdY`_i`Uh]cbYb`0VYf`XYb`YbX[0]h][Yb`
5i`g[Ub[`XYg`J`YfZU`fYbg`"

8`Yf`fYWk`hgYI`hfY`a`Y`?`cb`hYI`h`

8 Yf: U`7CA D57H]gh'b]W\h]gc`Yfh"5i W`UbXYfY`fYW\hgYI hfYa Y
 Cf[Ub]gUh]cbYb`k i fXYb`]b`XYf`J Yf[Ub[Yb\Y]h]j YfVchYbž`XUfi bhYf
 7ca VUh%, `8Yi hgW\`UbX`i bX`X]Y` K Y]ggY`K ÒZY`HYffcfWfYk " "
 8]YgY`9bhk]W`i b[Yb`j YfXYi h]W\Yb`X]Y`6Ya Ø\i b[Yb`XYf
 6Y\ÒfXYbž`[Y[Yb`fYW\hgYI hfYa Y`; Yg]bbi b[Yb`i bX`XYfYb
 ÒZYb`h]W\Y`8UfghY`i b[`j cfni [Y\Yb"Gc`W\Y`Cf[Ub]gUh]cbYb
 nY][Yb`cZha U`g`]\fY`; Yg]bbi b[`Xi fW\`gdYn]Z]gW\Y`NY]W\Yb`i bX
 Gma Vc`Yž`k Y`W\Y`ghfUZZA`][`g]bX`i bX`a]h`fYW\h]W\Yb`; fi bX`U[Yb
 k]Y`XYb`zz`, *ž, *U`XYg`GhfUZ[YgYhnVi W\Yg`]b`J YfV]bXi b[
 [YVfUW\h`k YfXYb"

8 Yf`VYj cfghY\YbXY`J Yf\UbX`i b[ghU[`Ua
 6i bXYgj Yfk U`hi b[g[Yf]W\hž`j cf`Ai Z][`Ub[YgYhnh`Ui Z`8]YbghU[ž
 _ÒbbhY`f]W\hi b[gk Y]gYbX`ZØf`X]Y`_ØbZn][Y`< UbX\UVi b[
 fYW\hgYI hfYa Yf`Di V`_Uh]cbYb`]b`8Yi hgW\`UbX`gY]b" `CV`Yg`ni
 Y]bYa `J YfVch`_ca a Yb`k]fXž`V`Y]Vh`UVni k UfhYbž`k]fX`YXcW\`U`g
 YbhgW\Y]XYbX`ZØf`X]Y`8YVUhY`i a `A Y]bi b[gZfY]\Y]hi bX`XYb
 GW\i hn`XYf`j YfZUggi b[ga Å»][Yb`CfXbi b[`Ub[YgY\Yb"

8 YhU]`g	
J cfZU`	Gcbgh][Yg
C fh	8 Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "W`a dUWh!cb`]bY"XY • k k k "hU[YggW\Ui "XY • k k k "j YfZUggi b[ggW\i hn"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh