

? `]a U_f]gY`Ua `A]hhY`a YYf. `I f`Ui VYf`]b
; YZU\ f`Xi fW\ `YI hfYa Y`J YfÀbXYfi b[Yb`°

? `]a Uk UbXY` [YZ\ fXYh`XUg`A]hhY`a YYf. `K]ggYbgW\ UZhYf
k UfbYb`j cf`Ò_c`c []gW\ Yb`J YfÀbXYfi b[Yb`i bX`F]g]_Yb`ZØf
Hci f]ga i g`i bX`6]cX]j Yfg]h`h"



A]hhY`a YYfž`hU`]Yb`!`8 Ug`A]hhY`a YYf`YfZfYi h`g]W\ `[fc» Yf
6Y`]YVh\Y]h`U`g`Gca a Yfi f`Ui Vg!N]Y`ž`XcW\`ghY`h`Yg`ni bY`a YbX
i bhYf`8 fi W`Xi fW\`X]Y`?`]a U_f]gY`"K]ggYbgW\ UZhYf`k UfbYb`j cf
XYb`[fUj]YfYbXYb`: c`[Yb`ghY][YbXYf`HYa dYfUhi fYb`i bX
Ò_c`c []gW\ Yb`6Y`Ughi b[Yb`ZØf`X]Y`F Y []cb`"DfcZYggcf`7`f]gh]Ub
K]X`j cb`XYf`i b]j Yfg]h`h`6fYa Yb`\YVh`\Yfj cfž`XUgg`X]Y
K UggYfhYa dYfUhi fYb`]a `K]bhYf`b]W\`h`a Y`f`i bhYf`n`Y`b`; fUX
g]b`_Yb`ž`k Ug`XUg`@YVYb`j cb`DZUbnYb`i bX`H]YfYb`ghUf`_`VYY]bZi ggh"
6YgcbXYfg`5fhYb`ž`X]Y`Ui Z`?`À`h`YdYf]cXYb`ni f`F`Yd`fc`Xi`_`h]cb
Ub[Yk]YgYb`g]bX`ž`g]bX`VYhfc`ZYb"

8]Y`J YfÀbXYfi b[Yb`]a `2`_cgmg`hYa`g]bX`b]W\`h`ni`ØVYfgY`Yb`"
GW\bcfW\`Yf`i bX`HUi W\Yf`VYf]W\`h`Yb`j cb`Y]bYa`F`ØW`[Ub[`XYf`

GYY[fUgk]YgYb'i bX'<cfb_cfU`Ybk Å`XYfž'k Å`fYbX'g]W
5`[YbhYdd]WY`Ui gVfY]hYb"i bhYfghØhnh'k]fX`X]YgY
VYgcf[b]gYffY[YbXY`9bhk]W`i b[`Xi fW`YI hfYa Y`<]hnYdYf]cXYb
i bX'j Yfa Y`fhY`F Y[YbZÅ`Yž`X]Y`X]Y`F Y[]cb`ni gÅhn`]W`VY`UghYb"
A Y`fYfY` : U_hcfYb`hfU[Yb`ni f`J YfgW`YW`hYfi b[`XYf`G]hi Uh]cb`VY].
ghY][YbXYf`GU`n[Y`U`h`Xi fW`gW`bY`YfY`J YfXi bghi b[ž
Gui YfghcZa Ub[Y`i bX`Y]bY`Ni bU`a Y`j cb`E i U`Ybž`XUfi bhYf
Ui W`gW`a Yfn`UZhY`5fhYb`k]Y` : Yi Yfei U`Yb"

2 _c`c []gW`Y`i bX`k]fhgW`UZh`]W`Y
5i gk]f_i b[Yb

8]Y`ØVYfa Å»][Y`J Yfa Y`fi b[`XYf`E i U`Ybž`X]Y`gY]h`Yhk U`&\$\$' `]b
XYb`gØX`]W`Yb` ; Yk ÅggYfb`XYg`A]hhY`a YYfg`ni `VYcVUW`hYb`]ghž
ZØ`fh`ni `[fUj]YfYbXYb`Ø_c`c []gW`Yb`i bX`k]fhgW`UZh`]W`Yb
J YfÅbXYfi b[Yb" `E i U`Yb`j Yf`Y]\Yb`XYb`GhfÅbXYb`Y]b`k Yb][
UhhfU`hj] Yg`6]`X`i bX`g]bX`ZØf`X]Y` :]gW`YfY]`dfcV`Ya Uh]gW`ž`XU`g]Y
BYhk Yf`_Y`j YfghcdZYb`i bX` : Ub[[YfÅhY`VYgW`ÅX][Yb" `8]Yg`ZØ`fh
XUni ž`XUgg`6YgUhni b[Yb`a Y`f`NY]h`a]h`XYa `9bhZYfbYb`j cb
E i U`Yb`j YfVf]b[Ybž`ghUh` :]gW`Y`ni `ZUb[Yb" `K]fhgW`UZh`]W`Y`Y]XYh
Ui W`XYf`Hci f]ga i gž`k Ybb`GhfÅbXY`Ui Z[fi bX`c`Yf
E i U`Ybdcdi `Uh]cbYb`k Yb][Yf`Ubn]Y`YbX`ZØf`6Ygi W`Yf`g]bX"
E i Ubhc`a Y`f`E i U`Yb`Yg` []Vhž`XYghc`k Yb][Yf`bUhØf`]W`Y` : Y]bXY
VYg]hnYb`g]Yž`XU` , VYfZ]gW`i b[`X]Y`6U`UbW`XYg`a Uf]bYb
2 _cgmghYa g`[YghØfh`\Uh" `8]Yg`_ØbbhY`XUni `ZØ`fYbž`XUgg`E i U`Yb
ni `XYb`Xca]b]YfYbXYb`5fhYb`]a `A]hhY`a YYf`k YfXYb"

Ni gÅhn`]W`nY][Yb`X]Y`6Yf]W`hY`XYg`K Y`h`_]a UfUhg`Ð77`Ui g`XYa
`J`f`&\$\$&Y]bY`U`Ufa]YfYbXY`9fk Åfa i b[`XYg`A]hhY`a YYfg`gY]h
Yhk U`%- , \$" `8]Y`@ Zh`_ØbbhY`g]W`Y`Yf`&\$`V]g`) \$`DfcnYbhgW`bY`Yf
Yfk Åfa Yb`U`g`XYf`[`cVU`Y`8i fW`gW`b]hh" `5i W`c`bY`k Y]hYfYg
<UbXY`b`]ghV]g`9bXY`XYg`&%`" `J`f`i bXYfhg`a]h`Y]bYa
HYa dYfUhi fUbgh]Y[]cb`&V]g` ž` ; fUX`ni `fYW`bYb" `6Y]
Zcfh[YgYhnhYa `c`Yb`7C `!5i gghc» `ØbbhY`X]Y`9fk Åfa i b[`gc[Uf
ØVYf`) ; fUX`ghY][Ybž`k Ug]bhYbg] YfY`i bX`Åi Z[YfY`8ØffYb
gck]Y`Yf`YV`]W`Y`5i gk]f_i b[Yb`Ui Z`X]Y`@VYbgVYX]b[i b[Yb`]a
A]hhY`a YYffUi a `bUW`g]W`n]Y`h"

8 f]b [YbXYf' < UbX`i b [gVYXUfZ

8]Y`Dfc [bcgYb`nY][Ybž`XUgg`X]Y`F]g]_Yb`ZØf`a YbgW`X]W`Y
 ; Ygi bX`Y]hž`² _cgmghYa Y`i bX`X]Y`K]fhgW`UZh`Xi fW`XYb
 ?`]a Uk UbXY`k Y]hYf`]b`ni bY`a Yb`k YfXYb`"8]Y`FY []cbYb`i a`XUg
 A]hY`a YYf`g]bX`VYfY]hg`Yhnhj cb`fY [Y`a Å»] [Yb`6i gW`!`i bX
 K U`XVfÅbXYb`VYhfcZZYb`"i f`Ui VYf`g]bX`Ub [Y`U`hYbž`c`_U`Y
 K Ufbi b [Yb`i bX`K YhYf`]bk Y]gY`Yfbgh`ni `bY`a Ybž`i a`g]W`i bX
]\fY ; Ygi bX`Y]h`ni `gW`ØhnYb"

I a`X]Y`? ØghYb`UbXgW`UZhYb`i bX`X]Y`5fhYbj]Y`ZU`h`XYg`A]hY`a YYfg
 ni `Yf`U`hYbž`k]fX`Y]b`Xf]b [YbXYf' < UbX`i b [gVYXUfZ [YZcfXYfh"
 8Uni` [Y`ØfYb`A U» bU`a Yb`ni f`FYXi _]cb`j cb` , VYfZ]gW`i b [ž
 5Vk UggYfVY`Ughi b [`gck]Y`X]Y`K]YXYfUi Zc`fghi b [`j cb
 GYY [fUgk]YgYb`"Bi f`gc`_Ubb`XYf` : cfhVYghUbX`X]YgYf`k Yfhj c``Yb
 FY []cb` [Yg]W`Yfh`k YfXYb`i bX`X]Y`i f`Ui VgZfYi XYb`Yf`U`hYb
 V`Y]VYb"

: Øf`FY]gYb`Ubg`A]hY`a YYf`]gh`Yg`XU`Yf`Yb`hgW`Y]XYbXž`X]Y
 Ò_c`c []gW`Yb`J YfÅbXYfi b [Yb`ni `j YfghY`Yb`i bX`ZfØ`nY]h] [`ni
 \UbXY`bž`i a`X]Y`GW`Øb`Y]h`i bX`J]Y`ZU`h`X]YgYf`8Ygh]bUh]cb`ZØf
 _ØbZh] [Y ; YbYfUh]cbYb`ni `VYk U`fYb`"GW`ØhnYb`k]f`XUg
 A]hY`a YYfž`VYj cf`Yg`ni `gdÅh`]gh"

8 YhU]`g	
J cfZU`	?`]a Uk UbXY`
C fh	A]hY`a YYfž`#U`]Yb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "XYfk YghYb"XY • k k k "k k Z"XY • k k k "gdY_hfi a "XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U ["bYh