

? fÄ\ Yb!7\ Ucg]b`Di` \Y]a .`?]bXYf`i bX
GWX i`Yb`i bhYf`8fi W_°

C`j] Yf`8cbUh\`Äi » Yfh`6YXYb_Yb`ni` GUUh_fÄ\Yb`]b`Di` \Y]a` "
9f`ZcfXYfh`@Øgi b[Yb`ZØf`XYb`GWX i hn`XYf`?]bXYf`Ub`GWX i`Yb`
i bX`?]hUg"



Di` \Y]a ž`8Yi hgW\`UbX`!`!`Di` \Y]a` `gcf[h`Y]bY`k UWgYbXY
?c`cb]Y`j cb`GUUh_fÄ\Yb`ZØf`ni bY\`a YbXY`6Ygcf[b]g`i bhYf`9`hYfb
i bX`@Y\`f`ÄZhYb`"C`j] Yf`8cbUh\`ž`XYf`J`c`fg]hnYbXY`XYf`
?`UggYbdZY[gW`UZh`XYf` (U`i bX`&WUb`XYf`"; ; G`G]bh\Yfb`#` YmYbž
\Uh`X]Y`GhUXhj`Yfk`U`hi b[`k`Y[Yb`XYf`6YXYb_Yb`i a`XYb`GWX i hn
j`cb`?]bXYfb`_cb`hU`_h]Yfh`"9f`_f]h]g]Yfhž`XUgg`g]W\`X]Y`G]hi`Uh]cb`j`cb
»\`f`ni` »\`f`j`YfgW\`YW`hYfh`\Uh`i bX`X]Y`NU\`XYf`?`fÄ\Yb`]b`XYf`
BÄ\Y`XYf`GWX i`Y`i bX`XYf`?]hU` ?`Y]bY`Ghfc`WY` `ghUf`_
ni [Ybca` a`Yb`\Uhž`k`Ug`Ui`W\`a`]h`\m[]Yb]gW`Yb`DfcV`Ya`Yb
Y]b\Yf[Y\`h`"

8]Y`J`Ò[Y`Z]Y[Yb`]b`[fc»Yb`GWX`k`Äfa`Yb`ØVYf`XUg`GWX i` [Y`ÄbXYž
i bX`]f`?`chj`Yfi`bfY]b][h`G]hn[Y`Y[Yb\Y]hYbž`Gd]Y` [YfÄhY`i bX`

; Y\k Y[Y"?]bXYf`_0bbYb`ja : fY]Yb`b]W\h'a Y\fi bVYgW\k Yfh
YggYbžXU`X]Y`U[[fYgg]j`k YfXYbXYb`J 0[Y`g]Y`Ub[fY]ZYb""5i W
@Y\fyf`g]bX`VYhfcZZYbžXYbb`XUg`² ZzbYb`XYf: YbghYf`k A\fybX`XYg
l bhYff]W\hg`]gh`Ui Z[fi bX`XYg`@Afa`g`b]W\h'a Y\fa` 0[`]W`"Ni XYa
g]bX`j Yfa Y\fh`hchY`J 0[Y`Ui ZXYa`GW\i`[Y`AbXY`i bX`XYa
Gdcfdh`Uhn`XYg`G7 ; Yfa`Ub]U; YmYb`ni`Z]bXYb"

F YU_h]cbYb`XYf`GhUXhj Yfk U`hi b[

8cbUh\`UhgY]bY`Gcf[Yb`]b`Y]bYf`9!A U]`Ub`60f[Yfa`Y]ghYf: fUb_
?YddY`Yf[YAi »Yfhi`bX`i`a`Y]bY`gW\cbYbXY`J YfhfY]Vi b[`XYf
GUUh_fA\Yb`[YVYhYb""5`YfX]b[g`U`h`Y]b`A`]hUfVY]hYf`XYf
GhUXhj Yfk U`hi b[[YUbhk`cfhYhž`XUgg`gc`W\Y`A`U»bU`a`Yb`k`Yb][
5i gg]W\h`Ui Z`9fZc`[`A`h`h`Yb""`g[YgUa`h[YgY\Yb`]gh`X]Y
DfcV`Ya`Uh]_`XYf`?fA\Yb`]b`Di`Y`ja`b]W\h`b`Yi`ž`UVYf`X]Y`GhUXh
GcYgh`U`h]a`A`Afn`Y]b`D]`chdfc`Y`_h[YghUfhYhž`i`a`BYghZfU[a`YbhY
ni`YbhZYfbYb`i`bX`b]W\h`VYVf0hYhY; Y`Y[Y`ni`YbhbY`a`Yb"
Di`Y`ja`U`h]a`U`f`&\$&`YVYbZU`g`Y]bYb`J`c`fgW`U[`ni`f
6YUbfU[i`b[`Y]bYf`5i`gbU`a`Y[YbY`a`][i`b[`VY]a`F`Y]b!9fZh!
?fY]g`i`bhYfVfY]hYhž`i`a`X]Y`BYghYf`Ui`ZXYa`?]hU[Y`AbXY`ni
YbhZYfbYb"

8Yf`l`a`k`Y`h`Ui`ggW\i`gg`U`h`X]YgYb`J`c`fgW`U[`Y`XcW`U`V[Y`Y`b`h
i`bX`g]W\`ghUhhXYggYb`Z0f`hYW\b]gW\Y`@0gi`b[Yb`k`]Y
VYfXUW\i`b[Yb`cXYf`GcbbYbgY[Y`Y`b`hgW\]YXYb": 0f`X]Y`?]hU
k`i`fXYb`GcbbYbgY[Y`Ub[YZc`fXYfhž`X]Y`j`ca`gh`A`Xh]gW\Yb`6Ui`c`Z
Ui`Z[YVUi`h`k`YfXYb`gc`Yb""8]Y`J`Yfk`U`hi`b[`U`h`X]Y
6YY]bhfA`W\h][i`b[`k`A`fYbX`XYf`6fi`hnY]hj`cb: YVfi`Uf`V]g`š`b]
VYXUi`Yfhž`g]Y`h`X]Y`DfcV`Ya`Uh]_`XYf`?fA\Yb`Y`XcW`U`g`gU]gcbU`
Ub`i`bX`b]a`a`h`A`Y`Xi`b[Yb`j`cb`hchYb`J 0[Y`b`Yfbgh"

J Yf[fAa`i`b[`i`bX`hYW\b]gW\Y`@0gi`b[Yb

9]bY`DYh]h]cb`XYf`GW\i`dZY[gW\UZh`Zc`fXYfh`X]Y`Dc`]h]_`Ui`Z`U`_h]j
[Y[Yb`XUg`?fA\YbdfcV`Ya`j`cfni`[Y\Yb""8Yf`l`a`k`Y`h`Ui`ggW\i`gg
k`]fX`g]W`Ua`&*"`š`b]YfbYi`h`a`]h`XYf`5b[Y`Y[Yb`Y]h`VYZUggYb"
8Ug`H`Y`a`U`XYf`J`Yf[fAa`i`b[`j`cb`J 0[Y`b`]gh`b]W\h`bi`f`]b`Di`Y`ja
j`cb`6Y`Ub[ž`gcbXYfb`Ui`W`]bhYfbUh]cbU`YfZc`fgW\h`Gc`nY][Yb

U_hi Y`Y: cfgW i b[YbžXUgg`X]Y`U_i gh]gWY`J Yf[fÅa i b[`j cb
 J Ò[Y`bžVY]gd]Y`gk Y]gY`Xi fW`XYb`9]bgUhn`V]c!U_i gh]gWYf`G][bU`Y
 cXYf`_Øbgh]WYf`G][bU`Yž`b`j YfgW]YXYbYb`6YfY]WYb`k]Y
 @UbXk]fhgW UZhi bX:]gWYfY]`YZZ`_hj`gY]b`_Ubbž`YXcW`]b
 8Yi hgW`UbX`V]g`Ub[`b]W`h`Z`Å`W`YbXYW`YbX`[YbY`a] [h`gh`

8]Y`<YfUi gZcfXYfi b[`VY]`XYf`U_i gh]gWYb`J Yf[fÅa i b[`]gh`X]Y
 bÒh][Y`FY]W`k Y]hY`j cb`+\$\$!, \$\$`A YhYfb`"Ni XYa`_ØbbhYb`gc`W`Y
 A U»bU`a Yb`ZØf`5bk c`bYf`Y]bY`GhØfi b[`XUfghY`Yb`HYW`b]_Yb
 ni f`J Yf[fÅa i b[`VY]?c``]g]cbg[YZU`fž`k]Y`]b
 K]bXYbYf[]YUb`U[YbžVYZ]bXYb`g]W`XYfnY]h]b`XYf`9fdfcVi b[``8Yf
 : cfgW i b[gVYXUfZ`V`Y]Vh[fc»ž`i a` [YY][bYhY`A U»bU`a Yb`ZØf
 XYb`J c[Y`!`i bX: `YXYfa Ui ggW`i hn`ni `Yb`hk]W`Y`b"

≠g[YgUa h`nY][h`g]W`ž`XUgg`gck c`X`X]Y`GhUXh`Di`Y`a`U`g`Ui W`
 UbXYfY`C`fhY`]b`8Yi hgW`UbX`j cf`XYf`<YfUi gZcfXYfi b[`ghY`Ybž
 [YY][bYhY`@Øgi b[Yb`ZØf`XYb`i a` [Ub[`a`]h`dfcV`Ya`Uh]gW`Yb
 J c[Y`dcdi`Uh]cbYb`ni`Z]bXYbž`i a`Y]b`Ub[YbY`a Yg`i bX`g]W`YfYg
 l a`Z`X`ZØf`X]Y`6Øf[Yf`i bX`]bgVYgc bXYfY`X]Y`?]bXYf`ni
 [Yk`Å`f`Y]ghYb"

: Øf`k Y]hYfY`≠Zcfa`Uh]cbYb`ØVYf`J Yf[fÅa i b[ghYW`bc`c`[]Yb`i bX
 XYfYb`K]f`_gUa`_Y]h`_ØbbYb`]bhYfYgg]YfhY`@YgYf`XYb`5fh]_Y`Ui Z`
_ghU"XY`Z]bXYb`i bX`g]W`a`]h`XYb`U_hi Y`Yb`9f`_Ybbhb]ggYb`Ui Z`
bUhi fgW`i hn!YbYf[]Yk YbXY"XY`Ui gY]bUbXYfgYhnYb"

8YhU]`g	
J c f Z U ``	l a k Y`h
C f h	Di`Y]a ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "_ghU"XY • k k k "bUhi fgW`i hn! YbYf[]Yk YbXY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh