

@YVYbga]hhY`!F ØW_fi Z. 'GW c W_]YfYbXY
K Ufbi b[Yb`ZØf`J YfVfUi WXYf`]b
8Yi hgW `UbX`

5_hi Y`Y`F ØW_fi ZY`j cb`@YVYbga]hhY`b`i bX`DfcXi _hYb`]b
8Yi hgW `UbX. `†Zcfa Uh]cbYb`ØVYf`G]WXYf`Y]hgghUbXUfXg`i bX
J YfVfUi WXYffYW`hY"



6Yf`]bž`8Yi hgW `UbX`!`5_hi Y``g]bX`a Y`fYfY`DfcXi _hY`]b
8Yi hgW `UbX`j cb`Y]bYa `F ØW_fi Z`VYhfc`ZYbž`Ui Z[fi bX`j cb
a Ò[`]W`Yb`; Ygi bX`Y]hgf]g]_Yb``8]Yg`VYhf]Zh`gck c``@YVYbga]hhY`
U`g`Ui W`UbXYfY`K UfYbž`i bX`X]Y`5_h]cbYb`k YfXYb``Ài Z[`j cb`XYb
<YfghY``Yfb`gY`Vgh`]b]h]Yfh`9]bY`,`VYfg]W`h`ØVYf`U_hi Y`Y`F ØW_fi ZY
_Ubb`Ui ZX]j YfgYb`D`UhhZcfa Ybž`k]Y`XYf`J YfVfUi W`gnYbhfU`Y`cXYf
XYa `DcfhU``YVYbga]hhY`k Ufbi b["XYž`bUW`j YfZc`[h`k YfXYb``@Ui h`
F i \ f & (`g]bX`F ØW_fi ZY`b]W`h]a a Yf`Y]bY`5bhk c`fh`Ui Z`gcZc`fh][Y
; YZU`fž`gcbXYfb`_ØbbYb`Xi fW`_Y]bY`5V`k Y]W`i b[Yb`j cb`XYb
ZYgh[Y`Y[hYb`G]WXYf`Y]hgghUbXUfXg`Ui g[Y`Ògh`k YfXYb"

8]Y'F ØW_fi Z[fØbXY'g]bX'j]Y`ZÄ`h]['i bX'fY]WXYb'j cb
?fUb_\Y]hgYffY[Yfb'k]Y'GU'a cbY`Yb'V]g'\]b'ni 'ZU'gWXYb
?YbbnY]Wbi b[Yb'cXYf'J Yfi b'fY]b][i b[Yb'"F ØW_fi ZY'g]bX
UbYf_UbbhY`A U» bU\ a Ybž'X]Y`XUfUi Z'UVn]Y`Ybž'J YfVfUi WXYf'ni
gWØhnYb' i bX'g]WXYfni ghY`Ybž'XUgg'U`Y`DfcXi _hY`XYb'\c\Yb
@YVYbga]hhY`ghUbXUfXg`XYf'9I `Ybhgd'fYWXYb"'8 Ug'6i bXYg]bgh]hi h
ZØf'F]g]_cVYk Yfhi b['f6ZF Ě'\YVh'\Yfj cfž'XUgg'X]YgY`GhUbXUfXg
]bhYfbUh]cbU`U'g'X]Y`\ØW`ghYb' [Y`hYb"' , Vf][Ybg'i a ZUgg'hXYf
F ØW_fi ZUi W'6YXUfZg[Y[YbghÄbXYž'_cga Yh]gWXY`DfcXi _hY' i bX
Gd]Y`k UfYbž'k Ug'X]Y`k Y]hfY]WXYbXYb'G]WXYf\Y]hga U» bU\ a Yb
j YfXYi h]W'h"

J YfdZ]WXYh' b[Yb'XYf' < YfghY`Yf

< YfghY`Yf'g]bX' [YgYhn`]WXY`XUni 'j YfdZ]WXYh'ž'F ØW_fi ZY
Xi fWXYni ZØ\ fYbž'gc`hYb']\fY`DfcXi _hY'b]WXYh'XYb
G]WXYf\Y]hgUbZcfXYfi b[Yb'Ybhgd'fYWXYb"'8]Yg' []`h'VYgcbXYfg'ZØf
@YVYbga]hhY`ž'X]Y`fY[Y`a Ä»]['5b`Ugg'ni 'F ØW_fi ZYb' [YVYbž'k]Y
X]Y`J YfVfUi WXYfnYbhfU`Y`Ui Z]\fYa `DcfhU`j Yfa]hhY`h"'8 Yg
K Y]hYfYb'g]bX'g]Y`XUni `Ub[Y\U`hYbž'X]Y`² ZZYbh]WXY`Y]hi bX'X]Y
ni ghÄbX][Yb'6Y\ØfXYb' i bj YfnØ[`]WXY`ni `]bZcfa]YfYbž'k Ybb'Y]bY
; Ygi bX\Y]hg[YZU\ f'Yf_YbbVUf']gh"

J YfVfUi WXYfž'X]Y`j cb'Y]bYa `F ØW_fi ZVYhfc ZZYb'g]bXž'gc`hYb'X]Y
DfcXi _hY' i a [Y\YbX'Ub'XYb' < ÄbX'Yf'ni fØW_[YVYb' i bX' _ØbbYb
]\f; Y`X'ni fØW_ZcfXYfb"'a : U`Y`Y]bYf'ZY\`YbXYb'F YU_h]cb'gc`hYb
g]Y`X]Y`_ca a i bU`Y` , VYfk UWXYi b[gVY\ØfXY`Y]bgWXY`hYb"'6Y]
Gma dhca Yb'Y]bYf'9f_fUb_i b[]gh'Yg'fUhgUa ž'gcZcfh'Y]bYb'5fnh
Ui Zni gi WXYb' i bX'XUVY]`XYb'a Ö[`]WXYb'Ni gUa a Yb\Ub['a]h'XYa
_cbgi a]YfhYb'DfcXi _h'ni `Yfk Ä\bYb"'K]WXYh][Y`F ØW_ghÄbXY`XYf
DfcXi _hY'gc`hYb'Ui ZVYk U\fh'k YfXYbž'i a ` [Y[YVYbYbZU`g
I bhYfgi WXYi b[Yb'Xi fWXYni ZØ\ fYb"

@YVYbga]hhY`g]WXYf\Y]h' i bX' ? cbhfc`Yb

8]Y`J YfUbhk cfhi b['ZØf'X]Y`@YVYbga]hhY`g]WXYf\Y]h']Y[h'VY]a
`Yk Y][Yb'@YVYbga]hhY' i bhYfbY\ a Yfž'XYf'U`Y`bch'k YbX][Yb
A U» bU\ a Yb'hfY ZZYb'a i ggž'i a `X]Y`G]WXYf\Y]h'XYf'DfcXi _hY'ni

[Yk Å\ f`Y]ghYb" F Y[Y`a Å»][Y`VY\ ÕfX`]WXY`? cbhfc`Yb`g]bX`HY`
 X]YgYg`G]WXYf\Y]hggmghYa g"&\$&'`k i fXYb`ØVYf` () , "\$\$\$`6Yhf]YVY
]b`8Yi hgW`UbX`f]g]_ccf]Ybh]Yfh`ØVYfd`fØž`k Ug`Yhk U` *`i`XYf
 @YVYbga]hhY`j YfUfVY]hYbXYb`6Yhf]YVY`Ui ga UW`hž`gc
 ðZcfa Uh]cbYb`XYg`6A 9@"

8]Y`ghY][YbXY` ; `cVU`]g]Yfi b[`XYg`@YVYbga]hhY`\UbXY`g`a UW`h`X]Y
 ; Yk Å\ f`Y]ghi b[`j cb`@YVYbga]hhY`g]WXYf\Y]h`ni bY`a YbX
 _ca d`YI Yf" Gc`a ØggYb`b]W`h`bi f`bUh]cbU`Y`J c fgW`f]ž`Yb`VYUW`h`Yh
 k YfXYbž`gcbXYfb`Ui W`]bhYfbUh]cbU`Y`GhUbXUfXgž`]bgVYgcbXYfY
 VY]`a dcfhdfcXi _hYb"5`Y`@YVYbga]hhY`gW`i hna U`bU`a Yb`g]bX
 XYa`N]Y`i bhYf[YcfXbYhž`Y]bY`g]WXYfY`BU`fi b[ga]hhY`j Yfgcf[i b[
 ZØf`X]Y`6Yj Ò`_Yfi b[`ni`g]WXYfb"

5VgW`Y» YbX`]gh`Yg`ZØf`J YfVfUi WXYf`k]W`h][ž`]bZcfa]Yf`h`ni
 V`Y]VYb`i bX`X]Y`U`hi Y`Yb`FØW`fi Za Y`Xi b[Yb`ni`j YfZc`[Ybž`i a
 a Ò[`]WXY`[Ygi bX\Y]h]WXY`F]g]_Yb`ni`j Yfa Y]XYb`i bX`]\fY
 G]WXYf\Y]h`VY]a`?Ui Zj cb`@YVYbga]hhY`b`i bX`UbXYfYb`DfcXi _hYb
 ni`[Yk Å\ f`Y]ghYb"

8YhU]`g	
J c fZU`	F ØW`fi Z
I f gUWXY	B UW`k Y]g`j`cb`? fUb`_\Y]hgYffY[Yfbž : fYa X_ØfdYfž`?cbhUa]bUh]cbYbž`5`Yf[YbYž : Y\`Yf\UžY`5b[UVYbž`J Yfi bfY]b][i b[Yb Xi fW`6U_hYf]Ybž`DYgh]n]XfØW`ghÅbXYž I bni`Àgg][Y`ð\U`hgghc ZYž: Y\`Yf\UžY ?YbbnY]W`bi b[Yb
C fh	6Yf`]bž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fi \ f&("XY • k k k "j YfVfUi WXYfnYbhfU`Y"XY • k k k "Va Y`"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh