

A Ubb\Y]a '[YXYb_h'Dc`n]ghYb'F ci j Yb
@Ui f. ; Ya Y]bgUa 'ZØf': f]YXYb°

5a '' %" A U] &\$&) '[YXYb_h'A Ubb\Y]a 'XYg'[YhØhYhYb
Dc`n]ghYb'F ci j Yb '@Ui f'a]h'Y]bYf': Y]Yf'Ua 'A Uf_hd`Uhn'i bX
]bhYffY`][]ØgYa ': f]YXYbg[YVYh"



A Ubb\Y]a ž'8Yi hgW\`UbX`!`5a '' %" A U] &\$&) '[YXYb_h
A Ubb\Y]a 'XYg'j cf'Y]bYa 'ϣ\`f'VY]Y]bYa ; Yk U`hU_h[YhØhYhYb
Dc`n]nY]\Ui dh_ca a]ggUfg'F ci j Yb '@Ui f''8]Y ; YXYb_j YfUbghU`hi b[
VY[]bbhi a '%) .\$\$'I \f'Ui ZXYa 'A Uf_hd`Uhn'i bX'i a ZUggh'Y]b
]bhYffY`][]ØgYg': f]YXYbg[YVYh'gck]Y`X]Y`9bh\Ø`i b['Y]bYf
9f]bbYfi b[ghUZY`ni '9\`fYb'XYg`&- !`Å\`f][Yb'Dc`n]ghYb''Ni 'XYb
Yfk UfhYhYb ; ÅghYb'nÅ\`Yb'i bhYf'UbXYfYa '6i bXYg]bbYba]b]ghYf
5`YI UbXYf'8cVf]bXhž`ϣbYba]b]ghYf'H\ca Ug'GhfcV`i bX
C VYfVØf[Yfa Y]ghYf'7\`f]gh]Ub`GdYWX'h"

F ci j Yb '@Ui f'Z]Y`Ua '' %" A U] &\$&('Y]bYa '5b[f]Z]ni a 'CdZYfž`U`g
Yf`k Å\`fYbX`Y]bYg'9]bgUhnYg`VY]Y]bYa 'A YggYfUb[f]Z]gWk Yf
j Yf`Ymh`k i fXY`i bX`nk Y]'HU[Y`gdÅhYf`j YfghUfV''8Yf'a i ha U»`]WXY

HÀhYfž'Gi`U]a Ub`5"ž`Uh'VYfY]hg`j]b`XYf`² ZYbh]W_X]h`ZØf`5i ZgY\Yb
[Ygcf[hž`XU`Yf`VY]a` , VYfZU`Ui ZY]bYf`J YfUbghU`hi b[`XYf
fYW`hgdc`di`]gh]gW`Yb`6Yk Y[i b[`DUi`9i fcdU`a Y\fyfY`A YbgW`Yb
UhhUW_]YfhY"@Ui h`**NJ K`** k i fXY`@Ui f`j cb`\]bhYb`YfghcW`Ybž
k À\fybX`Yf`j Yfgi W`hYž`Y]bYb`k Y]hYfYb`A Ubb`ni`ØVYfk`À`h][Yb`"

8 Yf`HÀhYf`i bX`X]Y`5b`_`U[Y

8]Y`5b`_`U[Y`[Y[Yb`Gi`U]a Ub`5`"]gh[fUj`]YfYbX`"9f`k i fXY`k Y[Yb
A cfXYg`Ub[Y`_`U[hž`XcW`XYf` ; YbYfU`Vi bXYgUb`k U`hg]Y\h`X]Y`HUh
b]W`h`U`g`HYffcf]ga` i`g`Ubž`hf`ch`XYf`Yfbgh\UZhYb`<]bhYf[fØbXYž`X]Y
Y]bY`J`YfV]bXi b[`ni`YI`hfYa`]gh]gW`Yb`5bg]W`hYb`bU\Y`Y[Yb`"5`"
\UhhY`Gma`dUh\]Yb`ZØf`XYb` `g`Ua`]gW`Yb`GhUUh`ž`Y`XcW`_`Y]bY
ZYgh[YghY`hYb`J`YfV]bXi b[Yb`ni`f`HYffcfcf[Ub]gUh]cb`"9f`k Uf`a`]h
nk Y]`š[Xa`YggYfb`VYk`UZZbYh`i bX`\UhhY`g]W`c`ZYbVUf`UVg]W`h]W`
Ui ZXYb` , VYf[f]ZZ`j`cfVYfY]hYhž`]bXYa`Yf`gY]b`Ga`Ufhd\cbY`[Y[Yb
Y]b`U`hYg` ; YfÀ`h`Y]bhUi`gW`hY`"

Gi`U]a Ub`5`"k i fXY`Ua`HUhhU[`j`cb`DUggUb`hYb`ØVYfk`À`h][hž`_`cbbhY
g]W`Y`XcW`Ui`ZfUddY`b`i bX`ghUW`XUbb`@Ui`f`]b`XYb`<U`g`"@Ui`h`
HU[YggW`Ui` ghY`hY`X]Y`GhUUhgUb`k U`hgW`UZh`nk Y]`A`cfXa`Yf`_`a`U`Y
ZYgh`<Y]a`hØW`Y`i bX`b]YXf][Y`6Yk Y[[fØbXY`"5`"k i fXY`]b
I`bhYfgi`W`i b[g\UZh]b` : fUb`_`Zi`fh`Ua`A`U]b`[Ybca`a`Ybž`i bX`Y]b
J`YfZU\fyb`À`i`Zi`Ua`C`VYf`UbXYg[Yf]W`h`Ghi`hh[Ufhž`XUg`ØVYf`X]Y
<Ui`dhj`Yf\UbX`i b[`Yb`hgW`Y]XYb`a`i`gg`"À`a`Xfc\Yb`YVYbg`Ub[Y
<UZh`i bX`Y]bY`a`Ø[`]W`Y`5VgW`]YVi b[`bUW`5Z[\Ub]ghUb`"

Dc`nY][Yk`U`h`]a`?`cb`hY`I`h

8Yf` : U`\Uh`b]W`h`bi`f`]b`A`Ubb`\Y]a`ž`gcbXYfb`Ui`W`Ui`Z`bUh]cbU`Yf
9VYbY`ZØf`8]g`_`i`gg]cbYb`ØVYf`Dc`nY][Yk`U`h`[Ygcf[h`"đ
8Yi`hgW`UbX`ghY\h`XUg`H\Ya`U`gY]hXYa` : U` ; Ycf[Y` : `cmX`]b`XYb
I`G5`j`Yfgh`À`f`_`h]a` : c`_`i`g`"9]bY`Ghi`X]Y`XYf` ; cYh\Y`I`I`b]j`Yfgh`À`h
 : fUb`_`Zi`fh`Ua`A`U]b`\Uh`X]Y`DfcV`Ya`Uh]`XYf`Dc`nY][Yk`U`h
UbU`mg]Yfh`Gc`k`]fX`Dc`nY][Yk`U`h`U`g`ØVYfa`À`»][Yf`cXYf
i`bUb[Ya`YggYbYf`9]bgUhn`j`cb`d`mg]gW`Yf` ; Yk`U`h`Xi`fW`
Dc`nY]VYUa`hY`XYZ]b]Yfh
fB`Yi`hgW`UbX`Zi`b`_`t`"

8]Y`Ghi X]Y`nY][hž`XUgg`Dc`nY][Yk U`h`Ài Z][`]b`G]hi Uh]cbYb`j`cb
 GhfYgg`cXYf` , VYfZcfXYfi b[`Ui Zhf]hh`i bX`VY]`; fc»j YfUbghU`hi b[Yb
 k]Y`8Ya cbghfUh]cbYb`cXYf` : i » VU`gd]Y`Yb`ni [Ybca a Yb`Uh`
 K]W`h][Y`9f_Ybbhb]ggY`ni f`?ca a i b[_Uh]cb`i bX`ni f`5i gV]`Xi b[
 XYf`6YUa hYb`i bhYfghfY]W`Ybž`XUgg`A`Àb[Y`]b`XYf`GW`i`i b[`ni f`
 ØVYfa`À»][Yb` ; Yk U`hUb`k YbXi b[`VY]hfU[Yb`_ØbbYb`" <]Yf`k]fX
 Y]bY`FYZcfa` [YZcfXYfhž`i a`fUgg]gh]gW`Y`Ghfi`_hi`fYb`ni
 \]bhYfZfU[Yb`i bX`X]Y`Dc`nY]_i`hi`f`ni`j`Yf`ÀbXYfb`"

⇒`XYf`8YVUhY`i a`Dc`nY][Yk U`h`]gh`Yg`i bYf`Àgg`]W`ž`X]Y`Gh]a`a`Yb
 XYf`6Yhf`cZZYbYb`ni`gh`Àf`_Yb`i bX`XYfYb`FYW`hY`ni`k`U`fYb`"5i`Z
 X]YgY`K`Y]gY`_Ubb`Y]b`[YfYW`hYf`I`a`[Ub[`a`]h`J`cfZ`À`Yb`XYf`
 Dc`nY][Yk U`h`[YZØfXYfh`k`YfXYb`"

8YhU]`g	
J`c`f`ZU``	A`c`f`X`#`h`c`h`g`W`X`U`[
I`f`g`U`W`X`Y`	A`Y`g`g`Y`f`U`b`[`f`]`Z`Z`
C`f`h`	A`U`b`b`\`Y`]a`ž`8`Y`i`h`g`W`X`U`b`X`
J`Y`f`Y`h`n`h`Y`	+
:`Y`g`h`b`U`\`a`Y`b`	%
E`i`Y``Y`b`	<ul style="list-style-type: none"> • k`k`k`"nj`k`"XY` • k`k`k`"hU[`Y`g`g`W`X`U`i`"XY` • k`k`k`"XY`i`h`g`W`X`U`b`X`Z`i`b`_"XY`

6Ygi W`X`Y`b`G]Y`i`bg`Ui`Z`b`!U[`"b`Y`h`