

GWX`YW hY`Gh]a a i b[`]a `A J!Hci f]ga i g.
6Yhf]YVY`VUb[Yb`i a `Ni _i bZh°

A YW`YbVi f[!J cfdca a Yfb. `F ØW`V`]W`Ui ZX]Y
Hci f]ga i gg]hi Uh]cb`&\$%) "`B]YXf][Yf` ; YgW`ÀZhg_`]a U]bXYI
i bX`c\Y`?cghYb`VY`UghYb`X]Y`6fUbWXY"



A YW`YbVi f[!J cfdca a Yfbž`8Yi hgW`UbX`!`8]Y`Gh]a a i b[`]a
bcfXXYi hgW`Yb`Hci f]ga i g]gh`XYfnY]h`U`Yg`UbXYfY`U`g`fcg]["`8Yf
=gh!Ni ghUbX`k]fX`j cb`Y]bYf`gdØfVUfYb`?cbgi a ni fØW`U`hi b[
[YdfÀ[hžk]Y`Ui g`XYb`Øb[ghYb`9f[YVb]ggYb`XYf
Hci f]ga i g_cb↑b_hi fi a ZfU[Y`\Yfj cf[Y`h"8]YgY`k i fXY`j cb`XYb
=bXi ghf]Y!`i bX`<UbXY`g_Ua a Yfb`f≡?£]b`A YW`YbVi f[!
J cfdca a Yfb`gck]Y`]b`B]YXYfgUW`gYbž`6fYa Ybž`<Ua Vi f[`i bX
GWX`Ygk][!<c`ghY]b`Xi fW [YZØ`fh"9g`VYhY]] [hYb`g]W`fi bX` ;) \$
6Yhf]YVY`Ui g`XYf`Hci f]ga i g!`i bX`FY]gYk]fhgW`UZhž`k cVY]`X]Y
Gh]a a i b[g`U[Y`]b`XYf`bcfXXYi hgW`Yb`Hci f]ga i gk]fhgW`UZh`]a
J Yf[`Y]W`ni f`[i hYb`Gca a YfgU]gcb`XYi h]W` [Ygi b_Yb`]gh"6Y]
XYb` ; YgW`ÀZhg_`]a U]bX]nYg`ZÀ`h`Ui Z`8Yf`=bXYI`]a` ; Ugh[Yk YfVY
g]b_hj cb`%%&`Ui Z` - - `Di b_hYž`k À`fYbX`XYf`=bXYI`]b`XYf

F Y]gYk]fhgW UZhj cb`%' ' `Ui Z`%+`Di b_hY`ZÄ`h" **BcfX_i f]Yf**
VYf]W hYhij cb`Y]bYa `XYfnY]h][Yb` ; YgWÄZhg`_]a U]bXYI`ij cb` , ,
Di b_hYb`]a` ; Ugh[Yk YfVY"

@Ufg`GWk Ufnž`DfÄg]XYbh`XYg`8Yi hgW Yb`< chY`!`i bX
; UghghÄhhYbj YfVUbXYg`]b`A YW`_YbVi f[!J cfdca`a Yfbž
i bhYfghfY]W h`X]Y`VYgcf[b]gYffY[YbXYb`9f`_Ybbhb]ggY`i bX
VYghÄh][h`X]Y`U`[Ya` Y]b`Ub[YgdUbbhY`@U[Y`"8]Y`I`a ZFU[Y`nY][hž
XUgg`X]Y` ; YgWÄZhgVYX]b[i b[Yb`g]W` [Y[YbØVYf`XYa` Jcf`U`f
j YfgW`YW`hYfh`UVYb`"6YgcbXYfg`X]Y`6Yhf]YVY`]a` ; Ugh[Yk YfVY
ghY`Yb`i bhYf`8fi W`_`+`\$`DfcnYbh`VYk YfhYb`]\fY`@U[Y`U`g`[i h`cXYf
VYZf]YX][YbXž`k`Ä`fYbX`" \$`DfcnYbh`X]Y`G]hi Uh]cb`bY[Uh]j
Y]bgWÄhnYb`" <]Yf`]gh`XYf`5i ZgW`k`i b[`XYf` , VYfbUW`hi b[gnU`Y`b
]a` BcfXYbž`X]Y`g]W`a`]hYfk`Y]Y`k`]YXYf`Ui ZJcf!7cfcbU!B]j YUi
VYk`Y[Ybž`_Ui`a` ` \`ZfY]W`_Ub[Yg]W`hg`XYf`ghY][YbXYb`?cghYb`i bX
XYg`DYfgcbU`a` Ub[Y`g"

; fÖ» hY`Gcf[YbZU`_hcfYb`]a` `6`]W`_

8]Y`I`a` ZFU[Y`nY][hž`XUgg` , (`DfcnYbh`XYf`6Yhf]YVY`X]Y` \c`Y`b
5fVY]hg`_cghYb`U`g`[fÖ» hYg`F`]g]_c`_UbgY`Y`bž`[YZc`[h`j`cb`XYb
9bYf[]Y!ž`@YVYbga`]hY`!`i bX`F`c`g`hc`ZZdfY]gYb`fl`&`DfcnYbh`g`ck`]Y
XYb`k`]fhgW UZhgd`c`h]gW Yb`F`U`a` YbVYX]b[i b[Yb`f`\$`DfcnYbh`" `#
XYf`F`Y]gYk]fhgW UZh`k`]fX`X]Y`@U[Y`a`]h` +`DfcnYbh`[i hi bX`%%
DfcnYbh`gW`YW`h`VYk YfhYhž`k`cVY]`Ui W` ` \]Yf`&(`DfcnYbh`a`]h`Y]bYf
J YfgW`YW`hYfi b[`XYf` ; YgWÄZhg`U[Y`fYW`bYb`"Ni XYa` []Vh`Yg
_Ui`a` J YfVYggYfi b[ghYbXYbnYb` .`%*`DfcnYbh`XYf`VYZFU[hYb
6Yhf]YVY`Yfk UfhYb`Y]bY`dcg]h]j Yž`" ` `DfcnYbh`Y]bY`bY[Uh]j Y
9bhk`]W`_i b[`]b`XYf`_ca`a` YbXYb`GU]gcb`" **Hci f]ga i g`A`J**
VYgW`fY]Vh`X]Y`Yf`YV`]W`Yb`Gcf[Yb`XYf`I`bhYfbY`a` Yb`ØVYf`X]Y
?cghYbghY][Yfi b[Yb`i bX`XYb`UbXUi YfbXYb`DYfgcbU`a` Ub[Y`"

8]Y`DYfgdY`_h]j Yb`ZØf`X]Y`Ni`_i bZh`UVYb`g]W`a`]b]a` U`j YfVYggYfhž
XcW`X]Y`I`bg]W`Yf`Y]hYb`V`Y]VYb`"8]Y`6Yhf]YVY`ZcfXYfb`ZYI`]V`Y
5fVY]hgnY]ha`cXY`Y`i bX`Y]bY`F`YZcfa`XYf
I`bhYfbY`a` YbgVYghYi Yfi b[ž`i`a` `VYggYf`Ui`Z`X]Y
< YfUi`gZcfXYfi b[Yb`fYU[]YfYb`ni`_`ÖbbYb`"8Yf`[Ycdc`h]gW`Y
8fi W`ž`Ui`g[Y`Ögh`Xi`fW`?f]Y[Y`i bX`?f]gYbž`U`h`ni`XYa` `bY[Uh]j`Y

5i gk]f_i b[Yb`Ui Z`XYb`]bhYfbUh]cbU`Yb`F`Y]gYj Yf_Y`f`i bX`gcf[h
ZØf`ni g`Àh`n`]W`Y`Gcf[YbZU`hYb`VY]`XYb`6YhfcZZYbYb"

8]Y`9f[YVb]ggY`XYf`l a Z`fU[Y`k YfZYb`Y]b`G`W`U`h`Y`b`]W`h`U`i Z`X]Y
_ca a YbXY`Hci f]ga i g_cbZYfYbn`XYf`≠?`B`c`f`X`ž`X]Y`Ua`'`&&"
: YVfi Uf`&\$&(`]b`DUdYbVi f[`ghUhhZ]bXYh"´<]Yf`k YfXYb`X]Y
<YfUi gZcfXYfi b[Yb`VYgdfcW`Ybž`a`]h`XYbYb`X]Y`6fUbW`Y
_cbZfcbh]Yfh]ghž`i bX`a`Ò[`]W`Y`@Øgi b[gUb g`Àh`Y`X]g_i h]Yfhž`i a`X]Y
Gh]a a i b[g`U[Y`U`i Z`Y]b`dcg]hj YfYg; `Y]g`ni `Vf]b[Yb"´9g`V`Y]Vh
UVni k UfhYbž`c`V`X]Y`6fUbW`Y`k`]YXYf`X]Y`?`i`fj`Y`_f]Y[Yb`_Ubb`i`bX
j`]Y`Y]W`h`X`c`W`b`c`W`Y]b`k`Yb][`@]W`h`Ua`´9bXY`XYg`Hi`bbY`g`ni
gY`Yb`]gh"

8YhU]`g	
C fh	A YW_`YbVi f[!J cfdca a Yfbž`8Yi hgW`U`b`X
E i Y`Yb	<ul style="list-style-type: none">• k k k "bcfX_i f]Yf"XY• hci f]ga i g"a j

6Ygi W`Yb`G]Y`i`bg`U`i`Z.`b!U["bYh