

A Yfn`_ØbX][h`≠bj Ygh]h]c b gVc c ghYf`.
Gca a Yf`gc``YfghY`9fZc`[Y`Vf]b[Yb`

? Ubn`Yf`A Yfn`_ØbX][h`]b`XYf`YfghYb`G]hni b[`XYg
?cU`h]cbgUi ggW`i ggYg`k Y]hfY]W`YbXY`FYZcfa`Yb`i bX
A U» bU`a Yb`ni f`K]fhgW`UZhgYf`c`i b[`Ub"



6Yf`]bž`8Yi hgW`UbX`!`5a`&- "A U] &\$&) `[UV`? Ubn`Yf`i f]YXf]W`
A Yfn`VY`Ubbhž`XUgg`V]g`ni a`Gca a Yf`a]h`d cg]h]j Yb
J Yf`ÅbXYfi b[Yb`ni`fYW`bYb`gY]"`8]Yg`_ØbX][hY`Yf`bUW`XYf`YfghYb
G]hni b[`XYg`?cU`h]cbgUi ggW`i ggYg`a`? Ubn`Yf`Ua`h`Ubž`Ub`XYf`
Ui W`@Ufg`?`]b[VY]`ž`A Uf`_i g`GØXYf`i bX`GUg`_]U`9g`Yb`hY]"`bU`a Yb`
8]Y`G]hni b[`j Yf`]YZ`]a` ; Y[YbgUhn`ni f`j c`f`Yf][Yb`5a`dY`fY[]Yfi b[
`Ufa`cb]gW`ž`k Ug`A Yfn`U`g`k Y[k Y]gYbX`ZØf`X]Y`VYj c`f`ghY`YbXYb
]bbYfdc`]h]gW`Yb`A U» bU`a Yb`Ubg]Y`h`9f`VYhcbhYž`XUgg`Yg`_Y]bY
8i f`W`ghYW`YfY]Yb`cXYf`Y][YbY`DUfhY]gd]bg`[YVYb`k YfXY`i bX
[`Ui Vhž`XUgg`X]Y`G]hni b[`XYb`Y`f[Y]n][Yb`5b`Ui Z`ni f`FYZcfa`XYf`
≠bYbdc`]h]_`XUfghY`h`<c`Y`9fk Ufhi b[Yb`Ub`A Yfn`k`i fXYb
[Yk YW`hž`]bgVYgcbXYfY`bUW`gY]bYf`YfghYb`FY[]Yfi b[gYf`_`Åfi b[
Ua`%("A U]ž`]b`XYf`Yf`j Yfgd`fUW`ž`XUgg`X]Y`6Øf[Yf`]a`Gca a Yf`

Y]bY'gdØfVUFY'JYfVYggYfi b['XYf'dc`]h]gWXYb'@U[Y'Yf'YVYb
k ØfXYb"GØXYf'ZcfXYfhY'j]b'X]YgYa'Ni gUa a Yb\Ub['HYa dcž
HYa dcž'HYa dc'ZØf'X]Y'I a gYhni b['XYf'[Yd`UbhYb'A U» bU\ a Yb"

8]Y'?cU`]h]cb'\Uh'g]W'XUg'N]Y`[YgYhnhž'X]Y'XYi hgWY'K]fhgWUZh
Ui g'XYf'U_hi Y`Yb'FYnYgg]cb'ni'ZØ\fyb"'I a'X]YgYg'ni'YffY]WXYbž
k i fXYb'Jcf\UVYb`]ghYb'XYf'A]b]ghYf]Yb'YfghY`hž'i a'df]cf]g]YfhY
A U» bU\ a Yb'ni']XYbh]Z]n]YfYbž'X]Y']b'Y]bYa'gc[YbUbbhYb
GcZcfhdFc[fUa a'ni gUa a Yb[YZUggh'k YfXYb"'9]b'nYbhfU'Yg
5b`]Y[Yb`]ghY]b'a`]UfXYbgWk YfYg'GcbXYfj Yfa Ò[Ybž'XUg'ni f
Z]bUbn]Y`Yb'9bh'Ughi b['j cb'i bhYfbY\ a Yb'Y]b[YgYhnh'k YfXYb'gc`"
8Yf'6Y[f]ZZ' ðj Ygh]h]cbgVccghYf'ghY\h'ghY`j YfhfYhYbX'ZØf'X]Y
9bhgW'cggYb\Y]h'XYf'?cU`]h]cbž'X]Y'K]fhgWUZh'ni'ghÅf_Yb"'<]YfVY]
VYhcbh'X]Y'6i bXYgfy[]Yfi b[ž'XUgg'6YgW'Yi b][i b['XUg'\Ài Z][ghY
K cfh]a'Dfc[fUa a'gY]b'k YfXY"

K Y]hYfY'A U» bU\ a Yb'i bX'F YZcfa Yb

Ni gÀhn`]W'd`Ubh'X]Y'?cU`]h]cb'Y]bY'[fc» Y'FYbhYbFYZcfa ž'XYfYb
YfghY'; YgYhY'VYfY]hg'ja'ca a YbXYb'ž`]Xi fW'XYb'6i bXYgfu
j YfUVgW]YXYh'k YfXYb'gc`Yb"'8Yf'?Ubn`Yf'i bX'gY]b'HYUa
UfVY]hYb'Ui W'Ub'Y]bYa' i a ZUggYbXYb'D`Ub'ni f'FYZcfa'XYg
6Øf[Yf[Y'XgmghYa g'gck]Y'Ub'Y]bYf'bYi Yb'; fi bXg]WXYfi b['ZØf
5fVY]hggi WXYbXY'a]h'Y]bYa'_'UfYb': c_i g'Ui Z'5fVY]hgj Yfa]hhi b["

Ni gÀhn`]W'ni f'k]fhgWUZh`]WXYb'GhUV`]g]Yfi b['g]Y\h'X]Y'FY[]Yfi b[
A U» bU\ a Yb'k]Y'GhYi YfYf'Y]W'hYfi b[Yb'i bX'X]Y'GYb_i b['j cb
9bYf[]Y_cghYb'j cf"'8Uni'[Y\ØfYb'i bhYf'UbXYfYa'X]Y'GYb_i b[
XYf'Ghfca ghYi Yf'i bX'Y]bY'5VgWUZi b['XYf'; UggdY]WXYfi a`U[Yž
i a' i bhYfbY\ a Yb'i bX'J YfVfUi WXYfb'Z]bUbn]Y`ni '\Y'ZYb"

⇒bYb! 'i bX'5i » Ybdc`]h]_']a ': c_i g

A Yfnž'XYf']b'gY]bYf'YfghYb'FY[]Yfi b[gYf'_Åfi b['Y]bY'_'UfY
Dcg]h]cb'ni'Ui » Ybdc`]h]gWXYb'<YfUi gZcfXYfi b[Yb'VYnc[ž'g]Y\h'X]Y
G]WXYf\Y]h'8Yi hgW'UbXg'Xi fW'X]Y'k Y'hdc`]h]gWY'@U[Y'[YZ\ fXYh"
9f'VYnY]WbYhY'Fi gg'UbX'U'g'U_hi Y`Yb': Y]bX'i bX'XUb_hY'XYa
Y\Ya U'] [Yb'?Ubn`Yf'C`UZ'GW'c`n'ZØf'XYggYb'FYU_h]cb'Ui Z'XYb

I _fU]bY! ? cbZ]_h" ð`X]YgYa `? cbhYI h`VYhcbhY`Yf`X]Y`B`chk`YbX][`_]h
 Y]bYf`_fUZhj`c`Yb`i`bhYfghØhni`b[`XYf`i`_fU]bYž`c`bY`XUgg
 8Yi`hgW`UbX`gY`Vgh`Y]bY`?f]Y[`gdUfhY]`k`YfXY"

8]Y`FY[`]Yfi`b[`d`Ubh`ni`XYa`Y]bY`K`YbXY`]b`XYf`A`][`fUh]cbgdc`]h]_`
 a`]h]gW`bY`YfYb`5gm]`YfZU`fYb`i`bX`Y]bYf`_`UfYb
 FØW_Ø\fi`b[`gc`ZYbg]j`Y`G]W`Yf`Y]hg!ž`N]j`]`gW`i`hni`i`bX
 ?UhUghfc`d`Yb`gW`i`h`VY`ØfXYb`gc`Yb`i`[`Ygh`Åf`_h`k`YfXYb`"A`Yfn
 ZcfXYfhž`<`YfUi`gZcfXYfi`b[`Yb`k`]Y`i`b[`YghYi`YfhY`A`][`fUh]cb`i`bX
 9i`hfYa`]ga`i`g`c`ZYbg]j`Ubni`[`Y`Ybž`i`bX`gdf]W`h]g]W`Øf`Y]bY
 Ni`gUa`a`YbUfVY]h`XYf`G]W`Yf`Y]hgVY`ØfXYb`ni`f`i`Yk`Å`f`Y]ghi`b[
 XYf`]b`bYfYb`i`fY]`Y]h`Ui`g"

8]Y`6i`bXYgfY[`]Yfi`b[`j`YfZc`[`h`XUa`]h`Y]bY`i`a`ZUggYbXY
 9fbYi`Yfi`b[`ž`X]Y`Ui`Z`XYb`Gh`Åf`_Yb`XYg`@UbXYg`Ui`Z`Ui`h`i`bX
 G`W`k`Å`W`Yb`UVVUi`h`8`Uni`Uj`UbW]Yfh`8Yi`hgW`UbX`b]W`h`bi`f`ni`f
 gh`Åf`_ghYb`ð`Xi`ghf]YbUh]cbž`gcbXYfb`k`]`Ui`W`U`g`]b`bcj`Uh]j`ghYf
 GhUbXcfh]b`XYb`6YfY]W`Yb`7`Ya`]Yž`D`Ufa`U`i`bX`6]chYW`bc`c`[`]Y
 k`U`f`[`Ybca`a`Yb`k`YfXYb`"A`Yfn`i`bX`gY]b`HYUa`g]bX`Yb`hgW`cggYbž
 Y]b`dcg]h]j`Yg`6]`X`Øf`X]Y`Ni`_i`bZ`h`ni`g`W`UZZYb`i`bX`DfcV`Ya`Y`c`bY
 ØZZYb`h]W`Y`GhfY]h][`_]hYb`ni`Ø`gYbž`k`]Y`Yg`]b`XYf
 FY[`]Yfi`b[`gU[`YbXU`j`cf[`YgY`Yb`]gh`ð`5bVYhfUW`h`X]YgYf
 Y`f`[`Y]n][`Yb`D`ÅbY`V`Y]Vh`UVni`k`UfhYbž`cV`X]Y`?cU`]h]cb`X]Y
 [`YghYW`_hYb`N]Y`Y`YffY]W`Yb`_`Ubb"

8YhU]`g	
J`c`f`ZU``	;`YgYhn[`YVi`b[
C`f`h	6Yf`]bž`8Yi`hgW`UbX
E`i`Y`Y`Yb	<ul style="list-style-type: none"> • k k k "hU[`YggW`Ui`"XY • k k k "nXZ"XY • k k k "Vi`bXYgfY[`]Yfi`b[`"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh