

A Yfn'k]`': ÒfXYfa]hhY`dfØZYb. 'A Y\ f HfUbgdUfYbn'ZØf' ? ca a i bYb°

?Ubn`Yf`A Yfn`_ØbX][h'VY]a `?ca a i bU`_cb[fYgg`]b`6Yf`]b
Y]bY', VYfdFØZ b[`XYf`Gcn]U`ZØfXYfa]hhY`Ubž'i a `[Yn]Y`hY
I bhYfghØhni b[`ni `Yfa Ò[`]W\Yb"



6Yf`]bž'8Yi hgW\`UbX`!`#`Y]bYf`VYXYi hYbXYb`5bgdfUW\Y`VY]a
?ca a i bU`_cb[fYgg`XYg`8Yi hgW\Yb`GhÅXhY!`i bX
; Ya Y]bXYVi bXYg`]b`6Yf`]b`\Uh`?Ubn`Yf`: f]YXf]W\`A Yfn
Ub[Y_ØbX][hž`X]Y: ÒfXYfa]hhY`]a `Gcn]U`!`i bX`?ca a i bU`VYfY]W\
f]h]gW\`ni `ØVYfdFØZYb`"9f`Yf``Àfhž`XUgg`X]Y`Å\`f`]W\Yb
GhY][Yfi b[gfUHyb`j`cb`V]g`ni `nY\`b`Dfcnybh`VY]`XYf`ž`[YbX\`]ZY
i bX`XYf`9]b[`]YXYfi b[g\`]ZY`b]W\h`Åb[Yf`U`_nYdhUVY`gY]Yb`"A Yfn
VYhcbh`X]Y`B`chk`YbX][_Y]hž`K`Y[Y`ni `Z]bXYbž`X]Y`gck`c\`XYb
6YXØfZh][Yb`U`g`Ui`W\`XYf`@]ghi b[gZÅ\][_Y]h`XYf`ÒZZYbh`]W\Yb
<Ui`g\`U`hY`FYW\bi b[`hfU[Yb"

9]b`nYbhfU`Yg`5b`]Y[Yb`XYg`?Ubn`Yfg`]gh`X]Y`G]W\YfghY`i b[ž`XUgg
X]Y: ÒfXYfa]hhY`VØfc`_fUh]YÀfa Yf`ni [Yk`]YgYb`k`YfXYb`"8]YgY

9bhgWXYXi b['gc`j cf'c fh'VYggYf[YhfcZZYb'k YfXYbži a 'Xi fW
g]bbj c`Y' ðj Ygh]h]cbYb'Y]bYb'Yf_YbbVUFYb'A Y\fk Yfh'ZØf'X]Y
6Øf[Yf'ni 'gW UZZYb"A Yfn'_ØbX][hY'Ubž'XUgg']bhYbg]j Y
6YfUhi b[Yb'VYj cfghY\Ybž'Ui W' i bX']bgVYgcbXYfY']a ' <]bV`]W_ 'Ui Z
XYb' ? cU']h]cbgdUfhbYf'GD8 "

B UW \ U`h][_Y]h'ZØf'A YbgWXYb'a]h
6Y\]bXYfi b[Yb

8Yf'?cbhYI h'XYf'8]g_i gg]cb'i a 'X]Y': ØfXYfi b['gcn]U`Yf'Dfc'Y_hY
k]fX'Xi fW'XUg'6i bXYghY'\UVY[YgYhn'f6H<; ĸ'mhYf`]W' [YdfÄ[hž
XUg'V]g'&\$&']b'j]Yf'FYZcfa ghi ZYb']b' ? fUZh'hf]hh" '8]YgYg
; YgYhnYgdU_Yh'\Uh'ni a 'N]Yž'X]Y'HY'\UVY'i bX'GY'VghVYgh]a a i b[
ZØf'A YbgWXYb'a]h'6Y\]bXYfi b[Yb'ni 'j YfVYggYfb"A YbgWXYbž'X]Y
9]b[`]YXYfi b[g\]Z'VYn]Y\Ybž'XØfZYb'a Y\ f'j cb']\fYa
9]b_ca a Yb'i bX'JYfa Ø[Yb'VY\U'hYbž'k Ug'Y]bY'Ybcfa Y
9bhUghi b['ZØf'?ca a i bYb'i bX'@ÄbXYf'XUfghY`hž'XU
; fi bXg]WXYfi b[g! 'i bX'9]b[`]YXYfi b[g\]Z'Y]ghi b[Yb'hY']k Y]gY
j ca '6i bX'ØVYfbca a Yb'k YfXYb"

8Ug'6H<; 'j YfdZ]W hYh'F Y\U!HfÄ[Yfž'ZfØ\ nY]h]['Xfc\YbXY
6Y\]bXYfi b[Yb'ni 'Yf_YbbYb'i bX'dfÄj Ybh]j Y'A U» bU\ a Yb'ni
Yf[fY]ZYb"; `Y]W nY]h]['k]fX'a]h'XYa '6i bXYgdfc[fUa a
 ðbcj Uh]j Y'K Y[Y'ni f'HY'\UVY'Ua '5fVY]hg'YVYb' 'fY\Udfc 'gY]h
&\$%, 'Y]b' ðbcj Uh]cbgUbgUhn'ni f'F Y\UV']hUh]cb' [YZØfXYfh" '6]g
&\$&' ghY\Yb'\]YfZØf'fi bX'%A]''UfXY'9i fc'ni f'J YfZØ[i b["

Gcn]U`Y'HY]\UVY'i bX'F YW hY

9g']gh'k]W h]['ni 'Yf_YbbYbž'XUgg'6Y\]bXYfi b['U'g'@VYbg`U[Y
i bX'gcn]U`Yg'F]g]_c']b'XYf'a cXYfbYb'; YgY`gW UZh'g]W hVUf'k]fXž
k Ug'j YfgW]YXYbY'F YU_h]cbYb']b'XYf'Gcn]U'dc`]h]_ 'bUW 'g]W
[Ync[Yb'\Uh" 'A YbgWXYb'a]h'6Y]]bhfÄW h][i b[Yb'g]bX'\Äi Z['j cb
nYbhfU`Yb' ðgh]hi h]cbYb'k]Y'GW i 'Yž'5fVY]hi bX'K c\ bYb
Ui g[YgW `cggYb" 'I a 'X]YgYa '5i ggW 'i gg'Ybh[Y[Ybni k]f_Ybž
k i fXYb'VYgcbXYfY'9]b]W hi b[Yb' [YgW UZZYbž'X]Y'XUfUi Z
UVn]Y'Ybž'X]Y' i bhYfghØhni b[gUb[YVchY'ZØf'A YbgWXYb'a]h

6Y\]bXYfi b[Yb`Ui g`XYf`U``[Ya Y]bYb`5fa YbZØfgcf[Y
\YfUi gni `ÒgYb"

9]b`[fi bX`Y[YbXYf`6YghUbXhY]`XYf`gcn]U`Yb`HY]`bU\`a Y`]gh`X]Y
[YgYhn`]WXY`F Y[Y`i b[ž`X]Y`Y]b`6YbUW`hY][i b[gj YfvCh`k Y[Yb
6Y\]bXYfi b[`gY]h`%- - (`]a `; fi bX[YgYhn`j YfUb`_Yfh`"8 UfØVYf
\]bUi g`ZØ\fhYb`X]Y`I B!6Y\]bXYfhYbfYW`hg`cbj Ybh]cb`i bX`k Y]hYfY
gcn]U`dc`h]gW`Y`A U» bU\`a Yb`ni `Y]bYf`j YfVYggYfhYb`HY]`UVY`Ua
5fVY]hg`YVYbž`Ub`6]`Xi b[`i bX`ni `Y]bYf`gh`Åf`_YfYb`gcn]U`Yb
`b`hY[fUh]cb`", VYf`, `A `]cbYb`A YbgW`Yb`g]bX`]b`8Yi hgW`UbX`U`g
gW`k YfVY\]bXYfh`UbYf`_Ubbhž`i bX`X]Y`I bhYfghØhni b[`ZØf`]\fY
gcn]U`Y`HY]`UVY`gc``ni bY\`a YbX`gY`VghVYgh]a`a hYg`@YVYb`]b`XYf
; Ya Y]bXY`Yfa Ø[`]W`Yb"

8]Y`<YfUi gZcfXYfi b[`V`Y]Vhž`XUgg`X]Y`E i U`]h`h`XYf`<]`ZgUb[YVchY
_cbh]bi]Yf`]W`ØVYfdfØZh`k]fXž`gcXUgg`X]Y``b`hYfYggYb`i bX`FYW`hY
j cb`A YbgW`Yb`a]h`6Y\]bXYfi b[Yb`[Yk U\fh`V`Y]VYb`"8]Y
VYj cfghY\YbXYb`6YfUhi b[Yb`i bX`X]Y`A U» bU\`a Ybž`X]Y`j cb`A Yfn
k`Å`fYbX`gY]bYf`5b`_ØbX][i b[`g_]nn]Yfh`k i fXYbž`_ØbbhYb`XUVY]
YbhgW`Y]XYbX`gY]bž`i a`XYb`i cfhgW`f]h]b`XYf`I bhYfghØhni b[
VYXØfZh][Yf`A YbgW`Yb`bUW`\U`h][`ni`i[YghU`hYb"

: Øf`k Y]hYfY``bZcfa Uh]cbYb`ØVYf`X]Y`N]Y`Y`XYg
6i bXYghY]`UVY[YgYhnYg`_ØbbYb`G]Y`Va Ug`XY`VYgi W`Yb"
K Y]hYfY`8YhU]`g`ni f`G]hi Uh]cb`j cb`A YbgW`Yb`a]h`6Y\]bXYfi b[Yb
]b`XYf`Gcn]U`dc`h]_`Z]bXYb`G]Y`Ui Z`VdV`XY"

Ni gUa`a YbZUggYbX`nY][h`g]W`ž`XUgg`Y]bY`[Ubn\Y]h]W`Y
<YfUb[Y\Yb`gk Y]gYž`k]Y`g]Y`XYf`?Ubn`Yf`d`Ubhž`b]W`h`bi f
b`ch`k YbX][`]ghž`gc`bXYfb`Ui W`]a`?cb`hYI h`Y]bYf`g]W`k UbXY`bXYb
; YgY`gW`UZh]cb`nYbhfU`Yf`6YXYi hi b[``8]Y`i ØfXYfi b[`j`cb
Dfc`Y`_hYbž`X]Y`Y]bYb`Yf`_YbbVUfYb`A Y\fk Yfh`ZØf`X]Y`i; YgY`gW`UZh
V]YhYbž`_ØbbhY`\Y`ZYbž`XYb`gcn]U`Yb`Ni gUa`a Yb`U`h`ni`gh`Åf`_Yb"

8YhU]`g	
J c fZU``	; YgYhn[YVi b[

8YhU]`g	
C fh	6Yf`]bž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "gi YXXYi hgW`Y"XY • k k k "Va Ug"XY • k k k "VdV"XY

6Ygi W`Yb `G]Y `i bg `Ui Z. `b!U["bYh