

A]ggVfUi W\ gg_UbXU` . ' ? ca a]gg]cb`XYf
6]ghØa Yf`6Yf`]b`i bX` ; Òf`]hn`Ui Z[Y`Ògh°

5i ZÒgi b[`XYf`A]ggVfUi W\ g_ca a]gg]cb`]b`6Yf`]bž; Òf`]hn
i bX`8fYgXYb!A Y]» Yb.`6]gW\ÒZY`VYXUi Yfb`XUg`GW\Y]hYfb`XYf
5i ZUfVY]hi b["



6Yf`]bž`8Yi hgW\`UbX`!`8]Y`5i ZUfVY]hi b[`XYg`gYI i Y`Yb
A]ggVfUi W\ g`]b`XYb`_Uh\c`]gW\Yb`8]ÒnYgYb`6Yf`]bž; Òf`]hn`i bX
8fYgXYb!A Y]» Yb`]gh`[YgW\Y]hYfh`8]Yg`[UV`XUg`9fnV]ghi a`6Yf`]b
Ua`" " † b] & \$ &) `VY_Ubbhž`U`g`Yg`X]Y`5i ZÒgi b[`XYf
`hYfX]ÒnYgUbYb`?ca a]gg]cb`ni f`5i ZUfVY]hi b[`XYg`gYI i Y`Yb
A]ggVfUi W\ g`f? 5k`VYgh`h][hY`8]Y`Ui Zj]Yf`A]h[`]YXYf`fYXi n]YfhY
?ca a]gg]cbž`X]Y`gY]h`A U]`&\$&'`hU[hYž`gc`hY`XUni`VY]hfU[Ybž`X]Y
: `A`Y`j`cb`gYI i Y`Ya`A]ggVfUi W\ `]b`XYb`Yfk`À\`bhYb`6]ghØa Yfb
i bX`]b`XYf`?Uh\c`]gW\Yb`A`j]h`fgY`gc`f[Y`ni`Yf\`VYb`i bX`ni
VYk`YfhYb"

8]Y`⇨`5`UhhY`g]W\`ni a`N]Y`[YgYhnhž`XYb`l a [Ub[`a]h`H`hYfb`i bX
CdZYfb`ni`i bhYfgi W\Yb`i bX`G`hfi`_hi`fYb`Ui`Zni`XYW`Ybž`X]Y

gYI i Y`Yb`A]ggVfUi W`Yfa Ò[`]W`h`UVYb"6YfY]hg`VY]a `YfghYb
`U\ fYgVYf]W`h`hfUH`Yb`YXcW`i bgh]a a][_Y]hYb`Ui Z`k Ug`X]Y
I bUV\`Àb[][_Y]h`i bX`HfUbgdUfYbn`XYf`5i ZUfVY]hi b[`VYhfUZ`
J YfhfYhYf`XYf`6YhfcZYbYb`Ài » YfhYb`]b`Y]bYa `A]bXYf\`Y]hYbj`chi a
]a `: YVfi Uf`&\$&) `[fi bXgÀm`]W`Y`?f]h[_`XUfUb`ž`k]Y`X]Y`?ca a]gg]cb
U[]YfhY`" `đ`5bVYhfUW`h`X]YgYf`?cbZ[_`hY`k i fXY`X]Y`9bhgW`Y]Xi b[
ni f`5i ZÒgi b[`[YhfcZYb`ž`XU`X]Y`6]gW`ÒZY`VYi fhY]`hYb`ž`XUgg`Y]bY
k Y]hYfY`Ni gUa a YbUfVY]h]ja `[Y[YVYbYb`FU\`a Yb`b]W`h`a Ò[`]W`
gY]ž`k Ug`X]Y`J YfUbhk`cfh]W`Yb`U`g`VYXUi Yf`]W`VYnY]W`bYhYb"

5i ZÒgi b[gi fgUW`Yb`i bX`F`YU`_h]cbYb

8]Y`?`5`VYghUbX`Ui g`bYi b`A]h[`]YXYfb`ž`X]Y`j`cb
@UbXYgfY[]Yfi b[Yb`ž`6]ghØa Yfb`i bX`Y]bYa `6Y]fUh]j`cb
A]ggVfUi W`gVYhfcZYbYb`VYbUbbh`k i fXYb`" `Δ`fY`5i Z[UVY`k Uf`Ygž
XUg`5i ga U» `gYI i U`]g]YfhYf`; Yk U`h`ni `Yfa]hhY`b`i bX`[YY][bYhY
DfÀj Ybh]cbga U» bU\`a Yb`ni `Ybhk]W`_`Y`b`"8]Y`5i ZÒgi b[`k]fX
\`Ui dhgÀW`]W`_`Ui ZXYb`F`ØW`_`hf]hh`k Y]hYfYf`A]h[`]YXYf
ni fØW`_[YZØ\`fh`gck]Y`Ui ZY]bYb``U\`fYgVYf]W`h`ž`XYf`gck`c`
`ca a i b[`Uh]j`Y`DfcV`Ya Y`U`g`Ui W`_`Y]bY`XmgZi b`_`h]cbU`Y
Ni gUa a YbUfVY]h`Ui ZnY][hY`"A]ggVfUi W`gVYUi ZhfU[hY`XYf
6i bXYgfY[]Yfi b[ž`?Yfgh]b`7`Ui gž`VYnY]W`bYhY`X]Y`5i ZÒgi b[`U`g
ZUH`Yb`G][bU` "

8]Y`ZØf`X]Y`6]ghØa Yf`ni ghÀbX][Yb`6]gW`ÒZY`ž`9fnV]gW`cZ`<Y]bYf
?cW`fb`Yf]b`ž`K`c`Z[Ub[`ædc`h`fi Òf]hn`i bX`<Y]bf]W`_`H]a a YfYj`Yfg
fB`fYgXYb!A Y]» Yb`ž`VYXUi Yfb`X]YgY`9bhk]W`_`i b[`i bX`VYhcbYb
k Y]hYf\]b`]f`9b[U[Ya Ybh`ZØf`X]Y`5i ZUfVY]hi b["`7`Ui g`ZcfXYfhY
ni XYa `j`Yf`Àgg`]W`Y`Ghfi `_`hi fYb`ZØf`X]Y`b`ÀW`ghYb`XfY]`U\`fY`i bX
_`f]h]g]YfhY`ž`XUgg`ØVYf`a Ò[`]W`Y`@Ògi b[Yb`i bX`5`hYfbUh]j`Yb`b]W`h
[YgdfcW`Yb`k i fXY`"8]Y`6YhfcZYbYb]b]h]Uh]j`Y`9W`_[Yf`H]gW`
Ài » YfhY`YVYbZU`g`6YXUi Yfb`i bX`ZcfXYfhY`Y]bY`i bUV\`Àb[][Y
5i ZUfVY]hi b[g`_`ca a]gg]cb`ž`XU`]\`fYf`A Y]bi b[`bUW`VYXYi hYbXY
5b`]Y[Yb`i bni fY]W`YbX`VY\`UbXY`h`k i fXYb"

?cbhYI h`XYf`A]ggVfUi W`gUi ZUfVY]hi b[`]b
XYf`?]fW`Y

8]Y`U_hi Y`Y`G]hi Uh]cb`]b`XYb`_Uh\c`]gWXYb`8]ÖnygYb`]gh`HY]`Y]bYg
i a ZUggYbXYfYb`DfcV`Ya g`]bbYf\U`V`XYf`?]fWXYb`"6YhfcZZYbY`i bX
NY]hnYi []]bbYb`VYf]W\hYb`XYf`i bUV\Äb[]] [Yb`?ca a]gg]cb`ni f
5i ZUfVY]hi b[`gYI i Y`Yb`?]bXYga]ggVfUi W\g`j cb
gW\k Yfk]Y [YbXYb`J cfZÄ`Ybž`J Yfhi gW\i b[`i bX`GW\k Y][Ybž
gck c`\`]b`XYf`Yj Ub[Y`]gWXYb`U`g`Ui W`]b`XYf`_Uh\c`]gWXYb`?]fWXY`
: Øf`j]Y`Y`6YhfcZZYbY`g]bX`X]Y`HÄhYf`b]W\h`bi f`]b`]\fYb`; Ya Y]bXYb
U_hj ž`gcbXYfb`Ui W`]b`9]b]f]W\hi b[Yb`k]Y`<Y]a Yb`cXYf`GW\i `Yb
hÄh][` [Yk YgYb`"8]YgY`HÄhYf`Z]bXYb`g]W\`cZ]b`A UW\hdcg]h]cbYbž
k Ug`X]Y`5i ZUfVY]hi b[`ni gÄ`h`]W\`YfgW\k Yfh`

8Yf`A]ggVfUi W\gg_UbXU`j cb`&\$\$`ZØ\fhY`ni `Y]bYf`j YfghÄf`_hYb
K U\fbY\`a i b[`XYf`Gh]a a Yb`j cb`6YhfcZZYbYb`"Æ`X]YgYa
Ni gUa a Yb\Ub[`]gh`Y]bY`i bUV\Äb[]] [Y`i bX`hfUbgdUfYbhY
5i ZUfVY]hi b[`j cb` [fc» Yf`6YXYi hi b[ž`X]Y`YI hYfbY`DYfgdY_h]j Yb
i bX`X]Y`A]hk]f_`i b[`XYf`Ægh]hi h]cbYb`YfZcfXYfh`"Y`b`]WXY
?ca a]gg]cbYb`k i fXYb`]b`U`Yb`XYi hgWXYb`6]ghØa Yfb
Y]b[Yf]W\hYhž`i a ` [Y [Yb`X]YgY`A]ggghÄbXY`j cfni [Y`Yb`"

8]Y`_Uh\c`]gWXY`?]fWXY`ghY`h`Ub[Yg]W\hg`XYf`U_hi Y`Yb
; YgWXY`b]ggY`]b`XYf`DZ]W\hž`X]Y` [YZcfXYfhYb`ghfi _hi fY`Yb
J YfÄbXYfi b[Yb`j cfUbni hfY]VYb`i bX`X]Y`6YhfcZZYbYb`Yfbgh\UZh]b
XYb`5i ZUfVY]hi b[gdfcnYgg`Y]bni VYn]Y`Yb`"

8]Y`6Yf]W\hY`ØVYf`XYb` [YgWXY]hYfhYb`DfcnYgg`ni f`5i ZUfVY]hi b[`]b
XYb`6]ghØa Yfb`ghY`Yb`]b`Y]bYf`Ub[Yb`F Y]\Y`j cb
<YfUi gZcfXYfi b[Ybž`a]h`XYbYb`X]Y`_Uh\c`]gWXY`?]fWXY
_cbZfcbh]Yfh`gh`"8]Y`_ØbZh][Y`5i ZUfVY]hi b[`k]fX`YbhgWXY]XYbX
XUj cb`UV\Äb[Ybž`cV`X]Y`6]gW\ÖZY`VYfY]h`g]bXž`X]Y`bchk YbX][Yb
GW\f]hhY`ni ` [Y`Ybž`i a `XUg`J YfhfUi Yb`XYf`6YhfcZZYbYb
ni fØW`ni [Yk]bbYb`"

: Øf`k Y]hYfY`ÆZcfa Uh]cbYb`ni `X]YgYa `H\Ya U`_ØbbYb`X]Y`6Yf]W\hY
j cb`fVV`&(ž`_Uh\c`]gW`"XY`i bX`Ui ZUfVY]hi b[g`_ca a]gg]cb`"XY
Ui Z[Yfi ZYb`k YfXYb`"

8YhU]`g	
J c fZU``	GYI i U`XY`]_hY
C fh	6Yf`]bž'8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "_Uh\c`]gW`"XY • k k k "Ui ZUfVY]hi b[g_ca a]gg]c b" XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh