

A ØbWYb`]b`5i Zfi \ f. `A YggYfUhhUW_Y j Yf`Yhnh`DUggUb hYb`]b`DUg]b [°

⊕ `A ØbWYb`_Ua `Yg`ni `; Yk U`hhUhYb.`Nk Y]`DUggUb hYb
k i fXYb`a]h`A YggYf`i bX`GhcW`_j Yf`Yhnhž`X]Y`Dc`]nY]`Yfa]hh`h
k Y[Yb`[YZÀ`f`]WYf`? ÒfdYfj Yf`Yhni b["



; `Y]W a Ub bghfU» Yž', %&(%`A ØbWYb ž`8 Yi hgW `UbX`!`⊕
A ØbWYb Yf`GhUXhhY]`DUg]b [`Ua `Yg`ni `Y]bYa `gWk YfYb`J cfZU`ž
VY]`XYa `nk Y]`DUggUb hYb`j Yf`Yhnh`k i fXYb`"9]bY`(\$!`À`f][Y : fUi
UhhUW_]YfhY`Y]bYb`*(!`À`f][Yb`a]h`Y]bYa `A YggYfž`k À`fYbX`Y]bY
* &!`À`f][Y`a]h`Y]bYa `GhcW`_Ui Z`XYb`? cdZ`[YgW`_U[Yb`k i fXY`"8]Y
5b[f]ZY`YfY][bYhYb`g]W`]a `FU`a Yb`Y]bYf`5i gY]bUbXYfgYhni b[ž
X]Y`X]Y`Dc`]nY][Y[Yb`%) `i \f`U`Ufa]YfhY`"5bk c`bYf`i bX
DUggUb hYb`Y]ghYhYb`XYb`J Yf`YhnhYb`9fghY`<]`ZY`i bX`vFUW`hYb`g]Y
]b`Y]b`? fUb`_Yb`Ui gž`k c`]\fY`J Yf`Yhni b[Yb`VY`UbXY`h`k i fXYb`
@VYb]g[YZU`f`VYghY`h`YXcW`b]W`h"

8]Y`* &!`À`f][Y`j Yf`YhnhY`g]W`ni g`À`hn`]W ž`U`g`g]Y`j Yfgi W`hYž`j cf
]\fYf`5b[fY]ZYf]b`ni `Z]Y`Yb`"8]Y`HUj YfX`À`W`h][Y`k i fXY`]b`]\fYf

bU\Y[Y`Y[YbYb`K c\bi b[`ZYgh[Ybca a Yb`i bX`UbgW\`Y» YbX`]b
Y]bY`dgmW]Uhf]gWY`?`]b]_ [YVfUW h"8]Y`9fa]hh`i b[Yb`XYf`Dc`]nY]
`Ui ZYb`k Y[Yb`[YZ\`f]WYf`?`ÖfdYfj Yf`Yhni b[ž`k cVY]`X]Y`a Ö[`]WY
ZfYa XYbZY]bX`]WY`A ch]j Uh]cb`XYf`HUh[YdfØZh`k]fX" `K Ä\fybX`XYf
J YfbY\`a i b[`Äi » YfhY`g]W\`X]Y` : fUi `]g`Ua ZY]bX`]W ž`k Ug`Ui ZY]bY
dc`]h]gWY`8]a Ybg]cb`XYg`5b[f]Zg`\]bXYi hYh"

9fa]hh`i b[Yb`i bX`l a ghÄbXY

8]Y`Dc`]nY]`gYhnhY`a Y\`f`U`g`nY\`b`GhfY]ZYbk U[Yb`Y]b`i bX`_`cbbhY
X]Y`a i ha U» `]WY`5b[fY]ZYf]b`j]Yf`A]bi hYb`bUW\`XYf`5`Ufa]Yfi b[
K]XYfghUbxg`cg`ZYghbY\`a Yb"8 Ug`G]WYf\`Y]hg[YZØ\` `]b`XYf
6Yj Ö`_Yfi b[`k]fX`Xi fW\`gc`WY` ; Yk U`hhUhYb`ghUf`_`VYY]bZi gghž
Ui W\`k Ybb` ; Yk U`hj YfvfYWYb`bi f`Y]bYb`_`Y]bYb`HY]`XYf
]bg[YgUa hYfZUgghYb`GhfUZhUhYb`]b`8Yi hgW\`UbX`Ui ga UWYb" `@Ui h
GhUh]ghU`YbhzU`Yb`gc`WY`HUhYb`Ui Zk Yb][Yf`U`g` (i `XYf`dc`]nY]`]W
YfZUgghYb`GhfUZhUhYb"8Yb`bcW\`V`Y]Vh`XUg`H\`Ya U
; Yk U`h_f]a]bU`]hÄh]a ` : c_i g`XYf` ; YgY`gWUZh"

≈a `J\`f`&\$\$(`k i fXYb`]b`8Yi hgW\`UbX`fi bX`&%+"\$\$\$
; Yk U`hj YfvfYWYb`fY[]ghf]Yfhž`k Ug`X]Y`\`ÖW ghY`NU\`gY]h`&\$+\$
XUfghY`h"8]YgYf`5bgh]Y[`k]fX`hY]`g`Ui Zk]fhgWUZh]WY
l bg]WYf\`Y]hYb`i bX`gc`n]U`Y`6Y`Ughi b[Yb`ni fØW_[YZØ\`fhž`k Ä\fybX
X]Y`NU\`XYf`Ä\`f]WYb` ; Yk U`hcdZYf`VY]`Yhk U`&*\$"\$\$\$\$`Y]`h`

8]Y`Dc`]nY]`\Uh`Yg]a `J\`f`&\$\$(`]b[i h`XfY]`J]YfhY`b`XYf` : Ä`Y
[YgWUZhž ; Yk U`hhUhYb`Ui Zni _`Äfybž`i bX`XUg`6?5`VYf]W hYh`Ui W
j cb`Y]bYa `5bgh]Y[`† b[Yf` ; Yk U`hhÄhYf"8]Yg`nY][hž`XUgg`X]Y
; Yk U`h_f]a]bU`]hÄh]b`8Yi hgW\`UbXž[YdUUfh`a]h`Ub\`U`hYbXYb
dgmW]gWYb`6Y`Ughi b[Ybž`Y]b`k UW`gYbXYg`DfcV`Ya VYk i gghgY]b
]b`XYf` ; YgY`gWUZh`\`Yfj cffi Zh"9]bY`l a ZfU[Y`Ui g`XYa `A U]`&\$\$(
Yf[UVž`XUgg`- (i `XYf`8Yi hgWYb` ; Yk U`h[Y[Yb`DYfgcbYb`Ui g
Dc`]h]_ž`Dc`]nY]`i bX`FYhhi b[gX]YbghYb`U`g[fc» Yg`DfcV`Ya
UbgY\`Yb"

8]Y`9fa]hh`Yf`gi WYb`bi b`bUW\`k Y]hYfYb`NYi [Ybž`X]Y
≈Zcfa Uh]cbYb`ni `XYa `JcfZU`]]b`XYf` ; `Y]W a UbbgfhU» Y`nk]gWYb
%(" \$`i bX`%) "%) `l \`f`\UVYb" <]bk Y]gY`_ÖbbYb`ØVYf`Y]b`C b`]bY!

DcfhU`Ub`X]Y`Dc`nY]`ØVYfa]hY`h`k YfXYb``8]Y
 VYgcf[b]gYffY[YbXYb`9bhk]W`i b[Yb`]b`XYf`; Yk U`h`f]a]bU`]h`h
 YfZcfXYfb`j Yfgh`f`hY`5i Za Yf`gUa _Y]hi bX`gW`bY`Y`F YU_h]cbYb
 XYf`GhfUz] YfZc`[i b[gVY`fXYb"

: Øf`a Y`f`bZcfa Uh]cbYb`ni `XYb`9fY][b]ggYb`]b`A ØbW`Yb`_ØbbYb
 G]Y`XYb`5fh]_Y`XYf`DBD`ØVYf`XYb`J cfZU``\]Yf`bUW`YgYb``Ni XYa
 V]YhYh`6F`k Y]hYfY`8YhU]`g`\]Yf`Ub``9]bYb`i a ZUggYbXYb`, VYfV`]W_
 ØVYf`X]Y`; Yk U`h`f]a]bU`]h`h]b`8Yi hgW`UbX`Z]bXYb`G]Y`Ui Z
 GhUh]ghU`\]Yf"

8YhU]`g	
J cfZU``	? ØfdYfj Yf`Yhni b[žA YggYfUb[f]ZZ
I fgUW`Y	ZfYa XYbZY]bX`]W`Y`A ch]j Uh]cbž]g`Ua ZY]bX`]W`
C fh	; `Y]W`a UbbghfU» Yž, %&(%`A ØbW`Ybž 8Yi hgW`UbX
J Yf`YhnhY	(
: YghbU`a Yb	&
E i Y`Yb	<ul style="list-style-type: none"> • k k k "dbd"XY • k k k "Vf"XY • XY"ghUh]ghU"W`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh