

B Yi Y ' ; fi bXg]W\ Yfi b [. ' A Yfn`d`Ubh` \ UfhY
GUb_h]cbYb`ZØf`5fVY]hgi W\ YbXY °

C`UZ'GW\c`n`i bX` : f]YXf]W\ `A Yfn`d`UbYb`Y]bY`bYi Y
; fi bXg]W\ Yfi b [`a]h` \ UfhYb`GUb_h]cbYb`ZØf`5fVY]hgi W\ YbXY"
9I dYfhYb`Ài » Yfb`6YXYb_Yb"



8 Yi hgW\`UbX`!`8]Y`8YVUhhY`i a`X]Y`BYi [YghU`hi b [`XYf
; fi bXg]W\ Yfi b [`]b`8Yi hgW\`UbX` [Yk]bbh`Ub` : U\fh`C`UZ'GW\c`n`
fGD8`È`i bX` : f]YXf]W\ `A Yfn`f78I`È`nY]W\ bYb`g]W\ `U`g`<Ui dhU`_hYi fY
Ui g`"GW\c`n`VYn]Y`h`_`Uf`GhY`i b [`i bX`VYnY]W\ bYh]g]W\ `U`g`
gh`À`f`_ghYb`6Y`ZØfk`cfhYf`\`UfhYf`GUb_h]cbYb`]a`F`U`a`Yb`XYf
; fi bXg]W\ Yfi b [`i bX`XYg`6Øf [Yf [Y`XYg`"A Yfn`\]b [Y [Yb`d`Ubh`ž`XUg
6Øf [Yf [Y`X`]b`Y]bY`bYi Y` ; fi bXg]W\ Yfi b [`i a`ni`k`UbXY`b`ž`X]Y`a`]h
XYi`h`]W\`À`fhYfYb`GUb_h]cbYb`Y]b`Yf [Y`h`"8]YgYg`J`cf`\UVYb
k`i`fXY`]b`XYb`GcbX]Yfi b [g [Ygd`f`À`W\Yb`j`cb`l`b]cb`i`bX`GD8`]a
<]bV`]W`_`Ui`ZY]bY`BYi`Ui`gf]W\`hi`b [`XYf`Gcn]U`dc`]h]`_`ZYgh [Y`Y [hž
k`cVY`]X]Y`J`YfUVgW\]YXi`b [`j`ca`'6Øf [Yf [Y`X`i`bX`X]Y`9]bZØ`fi`b [Y
]bYf`bYi`Yb` ; fi bXg]W\ Yfi b [`ZØf`5fVY]hggi`W\ YbXY`]a
J`cfXYf [fi`bX`ghY`Yb`"8`U`Yf`]gh`Y]bY`i`a`ZUggYbXY`F`YZcfa`]b`XYf

Gcn]U`dc`h]_`VYfY]hg`]b`XYf`I a gYhni b["

9]b`nYbhfU`Yf`Di b`_h`X]YgYf`F YZcfa `]gh`XYf`6Yk YfVi b[gnk Ub[`ZØf
9a dZÀb[Yf`XYf`bYi Yb` ; fi bXg]WXYfi b[``8]YgY`a ØggYb`g]W`U`_h]j
i a `Y]bY`6YgW`ÀZh][i b[`VYa Ø\Yb`i bX`Yf\U`hYb`XUVY]
I bhYfghØhni b[`VY]`XYf`J Yfa]hhi b[``9]b`gW`bY`Yg`i bX
i bVØfc`_fUh]gW`Yg`8i fW`gYhYb`XYf`GUb`_h]cbYb`ghY`h`h`]YfVY]`Ub
cVYfghYf`GhY`Y`"A Yfn`d`Ubhž` HchU`j Yfk Y][YfYf` `Ufh`ni
gUb`_h]cb]YfYbž`k Ug]ja `9I hfYa ZU`Ui W`XYb`j c`gh`ÀbX][Yb`9bmi [
XYf`bYi Yb` ; fi bXg]WXYfi b[`ni f` : c`[Y`UVYb`_Ubbž`k Ybb
ni a i hVUFY`5fVY]hgUb[YVchY`UV[Y`Y`b`h`k YfXYb"

; Yd`UbhY`GUb`_h]cbYb`i bX`6YXYb`_Yb

≠`XYf`_f]h]gW`Yb`8]g_i gg]cb`i a `X]Y`bYi Yb`FY[Y`i b[Yb`Ài » Yfb
j YfgW`]YXYbY`9I dYfhYb`]\fY`6YXYb`_Yb`"A]W`UY`U`9b[Y`a Y]Yf
j ca `GcJ 8`k Ufbh`j cf`XYb` ; YZU`fYb`Y]bYf`J YfgW`ÀfZ b[ž`X]Y`XUg
; `Y]W`[Yk]W`h`nk]gW`Yb` : ØfXYfb`i bX` : cfXYfb`[YZÀ`fXYb`_ØbbhY`"
5b`U`D]Y`j ca `8 ; 6`nY][h`Ui Z`XUgg`5fVY]hggi W`YbXY`Xi fW`X]Y
bYi Yb`FY[Y`i b[Yb`i bhYf`8fi W`_ [YfUhYb`_ØbbhYb`"8 Ug
6i bXYgj YfZUggi b[g[Yf]W`h`_ØbbhY`XYb`[Yd`UbhYb`GUb`_h]cbYb
YVYbZU`g`Yb]h[Y[YbghY`Ybž`]bgVYgcbXYfY`]b`6Yni [`Ui Z`XYb
j c`gh`ÀbX][Yb`@Y]ghi b[gYbmi [ž`XU`Ui hY]bYg`I fhY]`g? Øfni b[Yb
j cb`a Y`f`U`g`" \$`DfcnYbh`bi f`]b`5i gbU`a YZÀ`Yb`Yf`Ui Vh`g]bX`"≠
XYf`8]g_i gg]cb`k]fX`ni XYa `Ub[Ya Yf`hž`XUgg`X]Y`I a gYhni b[`XYf
A U» bU`a Yb`j YfZUggi b[gfYW`h`]W`Y` : fU[Yb`Ui Zk]fZž`X]Y`j ca
Gcn]U`j YfVUbX`J X? `8Yi hgW`UbX`Yfj cf[Y`cVYb`k i fXYb"

8]Y`V]g`Yf][Yb`GUb`_h]cbYb`VY]`XYf` ; fi bXg]WXYfi b[ž`VY`_Ubbh`U`g
< Ufh`n`≡ `i bX`Øb[gh`fYZcfa]Yfh`a]h`XYa `6Øf[Yf[Y`Xž`VUg]YfhYb
Ui ZVYghY`YbXYb`FY[Y`i b[Yb`XYf`5fVY]hg`cgYb`]ZY`i bX
Gcn]U`]\`ZY`"GUb`_h]cbYb`k i fXYb`gck c`VY]`A Y`XYj Yfg`Ài a b]ggYb
U`g`Ui W`VY]`DZ]W`h`j Yf`Yhni b[Yb`j Yf`Àb[hž`k Ug]b`XYf`Øb[YfYb
J Yf[Ub[Yb`Y]h`ni `Y]bYf`K YhVYk YfVgj YfnYffi b[`i bX
j YfgW`]YXYbYb`Z]bUbn]Y`Yb`GW`k]Yf][_Y]hYb`ZØf`6YhfcZYbY
[YZØ`fh`U`h`Ghi X]Yb`VY`Y[Ybž`XUgg`GUb`_h]cbYb`nk Uf`X]Y
6YgW`ÀZh][i b[gUi ZbU`a Y`ZØfXYfb`_ØbbYbž`UVYf`YVYbZU`g
bY[Uh]j Y`5i gk]f_i b[Yb`Ui Z`X]Y`6YgW`ÀZh][i b[gei U`]h`Àhi bX`X]Y

dgmWw]gWwY ; Ygi bX\Y]h'XYf'6YhfcZZYbYb'a]h'g]Ww`Vf]b[Yb"

8]Y`bYi Y ; fi bXg]Ww Yfi b[`i bX`ni _ØbZh][Y
< YfUi gZcfXYfi b[Yb

8 Yf`FY[Y`gUhn`ZØf`U`Y]bghY\YbXY`9fk UWw gYbY`VYhfÄ[h'gY]h'&\$&() *' `9i fc`dfc`A cbUhž`k cVY]`9a dZÄb[Yf`ni gÄhn`]WwY`@Y]ghi b[Yb ZØf`K c\bl`i bX`<Y]n_cgYb`Yf\U`hYb`_ØbbYb" `XcWw`k]fX _f]h]g]Yfhž`XUgg`XUg`6Øf[Yf[Y`X`b]Ww`h`Ui`gfY]Ww`YbX`5bfY]nY`ni`f 5fVY]hgUi`ZbU\`a`Y`V]YhYhž`k`Yg\U`V`XUg`bYi`Y`GmghYa`Y]bY`ghÄf`_YfY : c_i`gg]Yfi`b[`Ui`ZX]Y`5fVY]hgj`Yfa`]h'i`b[`i`bX`gWw`bY`YfY`Ni`[`Äb[`Y ni`ni`a`i`hVUfYb`6YgWw`ÄZh][`i`b[`Yb`UbghfYVYb`gc`""`@Äb[`YfZf]gh][`Y E`i`U`]Zn]Yfi`b[`ga`U»`bU\`a`Yb`k`YfXYb`bUWw`fUb[`][`VY\UbXY`h"

8]Y`8]g_i`gg]cb`i`a`X]Y`BYi`Ui`gf]Ww`hi`b[`XYf` ; fi bXg]Ww Yfi b[`k]fX k Y]hYf\]b`j`cb`XYf`?ca`d`Yi`]hÄh`XYf`A`UhYf]Y`[`YdfÄ[`h'gY]b" `9g V`Y]Vh`UVni`k`UfhYbž`k`]Y`X]Y`dc`]h]gWw`Yb`5_hYi`fY`X]Y`6U`UbWw nk`]gWw`Yb`XYf`8i`fWw`gYhni`b[`j`cb`A`]hk`]f_i`b[`gdZ]Ww`hYb`i`bX`XYf ; Yk`Ä`f`Y]ghi`b[`Y]bYg`a`YbgWw`Ybk`ØfX][`Yb`@YVYbg`[`YghU`hYb k`YfXYbž`k`Ä`f`YbX`X]Y`ÖZYb]h]Ww`Yb`8YVUhhYb`ØVYf`X]Y G]bb\UZh][`_Y]h'i`bX`X]Y`5i`gk`]f_i`b[`Yb`j`cb`GUb_h]cbYb k Y]hYf[`YZØ`f`h`k`YfXYb" `8Yf`K`Y[`ni`Y]bYf`gc]U`[`YfYWw`hYfYb`i`bX [`Y]Ww`nY]h][`UbZcfXYfi`b[`Yb`ghUfZYb` ; fi bXg]Ww Yfi b[`k]fX`Ui`Ww`]b Ni`_i`bZhj`cb`nU\`fY]Ww`Yb`<YfUi`gZcfXYfi`b[`Yb`VY[`Y]hYh`gY]b"

: Øf`k`Y]hYfZØ`f`YbXY`bZcfa`Uh]cbYb`ØVYf`X]Y`<]bhYf[`fØbXY`XYf [`Yd`UbhYb`FYZcfa`Yb`i`bX`XYfYb`5i`gk`]f_i`b[`Yb`Ui`ZX]Y 6YhfcZZYbYb`Ya`dZ]Y\`h`Yg`g]Ww`ž`X]Y`Ni`gh]a`a`i`b[`i`bX`X]Y`?f]h]_Yb Xi`fWw`9i`dYfhYb`ni`j`YfZc`[`Ybž`k`]Y`g]Y`i`bhYf`UbXYfYa`]b`XYb 6Yf]Ww`hYb`j`cb`GØX_i`f]Yfž`h!`c`b`]bY`i`bX`VdV`ZYgh[`Y\U`hYb`g]bX"

8YhU]`g	
J`c`f`Z`U``	; YgYhn[YVi`b[
C`f`h`	8Yi`hgWw`UbX
E`i`Y`Y`b`	<ul style="list-style-type: none"> • k k k "gi`YX_i`f]Yf"XY • k k k "h!`c`b`]bY"XY

8YhU]`g

- k k k "VdV"XY

6Ygi WYb `G]Y `i bg `Ui Z. `b!U["bYh