

Gca a YffY]gYb`&\$&) . `8]Y`VYghYb 5i [i ghn]Y`Y`ZØf`GcbbYbUbVYhYf°

9bhXYW_Yb`G]Y`X]Y`VYghYb`F Y]gYn]Y`Y`ja`5i [i ghž] cb
8Yi hgW`UbX`V]g`ϕXcbYg]Ybž`i bX`[Yb]Y» Yb`G]Y`dYfZY`_hYb
Gca a Yfi f`Ui V"

ϕgY`DcY`ž`8Yi hgW`UbX`!`8Yf`5i [i gh]gh`ZØf`j]Y`Y`F Y]gYbXY`Y]b
VY`]YVhYf`A cbUh"5i Z[fi bX`nU`fY]W`Yf`GcbbYbghi bXYb`g]bX`X]Y
7\UbW`b`Ui Z[i hYg`Gca a Yfk YhhYf`Ub`j YfgW`]YXYbYb`F Y]gYn]Y`Yb
VYgcbXYfg`\cW`"i f`Ui VYf`YbhgW`Y]XYb`g]W` \Ai Z[`ZØf`Y]bY`:`i W`h
j cf`XYf`<]hnYž`Y]bYb`Gh`XhYhf]d`cXYf`Y]bY`:`YfbfY]gY"8]Y`J]Y`ZU`h
XYf`F Y]gYn]Y`Y`ja`5i [i gh`fY]W`h`j cb`6UXYi f`Ui V`V]g`ni
_i`hi fY`Yb`9f`YVb]ggYb"

9a dZc\`YbY`F Y]gYn]Y`Y`ja`5i [i gh

8]Y`8Yk YnYh`YVh`X]Y`ϕgY`DcY`]b`8Yi hgW`UbX`\Yfj cf"8]YgY
`*`E i UXfUh_]ca YhYf [fc» Y`ϕgY`]b`XYf`K]ga UfYf`6i W`h[]`h`U`g
; Y\Y]a h]dd`ZØf`F i \Y`i bX`9f`c`i b[" `fY`Ghf`AbXY`V]YhYb`ZY]bYb
k Y]» Yb`C ghgY YgUbX`i bX`_`UfYg`K UggYf"8 Ug`h`ci f]gh]gW`Y`NYbhfi a
H]a a YbXcfZ`V]YhYh; YgW`ÅZhY`i bX`F YghUi fUbhgž`k`Å`fYbX
5_h]j]h`hYb`k]Y`8 fU`hYgY`ZU`fYb`Ybh`Ub[`XYg`@Yi W`hhi fa k Y[gž
F Y]hYb`i bX`K UggYfgdcfha`Ò[`]W`_Y]hYb`XYb`5i ZYbh`U`h
VYfY]W`Yfb"

?fYhUž; f]YW`Yb`UbXž`]gh`Y]b`k Y]hYfYg`Hcd!F Y]gYn]Y`Y`ja`5i [i gh"
<]Yf`j YfnY]W`bYh`a Ub`a]h`ØVYf`" \$`\$`GcbbYbhU[Yb`dfc`ϕ\`f
HYa dYfUhi fYb`nk]gW`Yb`&, ..7`i bX`") ..7ž`k Ug`?fYhU`ni`Y]bYa

]XYU`Yb`Cfh`Z0f`Y]bYb`GhfUbXi`f`Ui`V`a`UW`h`5V[YgY\Yb`j`cb`XYb
hci`f]gh]gW`ghUf`_`ZfYe`i`Ybh]YfhYb`F`Y`[]cbYb`[]Vh`Yg`XUg`:]gW`YfXcfZ
@ci`hfc`i`bX`X]Y`?`cghYfUb`U[Y`J`cggU`cg`ni`YbhXYW`Yb`"5i`W`X]Y
GhfAbXY`k`jY`9`UZcb]g]i`bX`6U`cg`UXYb`ni`a`GW`k`]a`a`Yb`i`bX
GW`bcfW`Y`b`Y]b`"8]Y`_i`hi`fY`Yb`9f`YVb]ggYž`k`jY`XYf`6Ygi`W
Ubh]_Yf`Gh`hYbž`hfU[Yb`ni`f`5`hfU`_hj`]h`h`VY]/XYf`<`cW`gca`a`Yf`]gh
Z0f`X]Y`9f`_i`bXi`b[`X]YgYf`Y]bn][Ufh][Yb`C`fhY`VY`gcbXYfg`VY`YVh`

?`i`hi`fY`Y`<`][`\\`][`\\`hg`i`bX`:]`fY]nY]hU`_`hj`]h`h`Y`b`

8]Y`Gh`XhY`<`YfU`_]cbž`7`Ub]U`i`bX`F`Yh`ma`bc`V]YhYb`Y]bY
A`]gW`i`b[`Ui`g`?`i`hi`fž`9]b`_`Ui`Zga`0[`]W`_Y]hYb`i`bX`F`YghUi`fUbhg`"b
5b`Y`bi`b[`Ub`bZcfa`Uh]cbYb`j`cb`K`c`f`X`X`Umž`k`]fX`XUg`?`]a`U`]a
5i`[i`gh`U`g`d`cg]hj`VYgW`f]YVYbž`a`]hgY`hYbYa`F`Y[Yb`i`bX`Y]bYf
K`UggYfhYa`dYfUhi`f`j`cb`Yhk`U`&`..7`"K`UbXYfi`b[Yb`]b`XYb
_0`Y`fYb`A`cf[Yb!`i`bX`5VYbXghi`bXYb`g]bX`i`bhYf`XYb`l`f`Ui`VYfb
VY`YVh`

:`0f`Y]bY`YbhgdUbbYbXY`5i`gnY]h`Y][`bYh`g]W`Ui`W`6U`]ž`bXcbYg]Yb`"
A`]h`HYa`dYfUhi`fYb`i`a`"\$.7`i`bX`XYf`Hfc`W`YbnY]h]a`5i`[i`gh`c`W`h
X]Y`b`gY`6Ygi`W`Yf`Ub`"8`cfh`_`Ubb`a`Ub`g]W`b]W`h`bi`f`Ub`_`UfYb
;`Yk`À`ggYfb`YfZfYi`Ybž`gcbXYfb`Ui`W`X]Y`VY]bXfi`W`YbXYb
F`Y]ghYffUggYb`i`bX`K`UggYfZ`Y`Yf`_i`bXYb`"

b`XYf`B`A`Y`[Y`Y[Ybž`V]YhYh`?`cdYb`U[Ybž`8`AbYa`Uf`_`ž`VY]
Xi`fW`gW`b]h]W`Yb`HYa`dYfUhi`fYb`j`cb`&%..7`nU`fY]W`Y
GY`Ybgk`0fX][`_Y]hYbž`XUfi`bhYf`XYb`:]`fY]nY]hdUf`_`H]j`c`]i`bX`XUg
GW`cgg`5a`U`YbVcf["A`]h`Ni`[j`YfV]bXi`b[Yb`bUW`5a`ghYfXUa`]b
bi`f`%\$`A`]bi`hYb`]gh`X]Y`GhUXh`Y]bY`dfU`_hj]gW`Y`C`dh]cb`Z0f`F`Y]gYbXY`"

8]Y`J`jY`ZU`h`Yi`fcd`À]gW`Yf`F`Y]gYn]Y`Y`k`]fX`k`Y]hYf`Xi`fW`<`Uuf`Ya`]b
XYb`B]YXYf`UbXYb`Yf[`À`bnh`"8]YgY`GhUXh]gh`k`Yb][`Yf`0VYf`Ui`ZYb
U`g`5a`ghYfXUa`i`bX`VY`_`Ubbh`Z0f`]`fY`gh]a`a`i`b[`gj`c`Y`b
b`bYb`0ZY`"b`XYf`l`a`[YVi`b[`VY]bXYb`g]W`XYf`B`Uh]cbU`dUf`_`Ni`]X!
?`YbbYa`Yf`UbXž`]XYU`Z0f`:]`U`ffUXhci`fYbž`k`Ug`<`Uuf`Ya`ni`Y]bYa`

UhhfU_hj] Yb`N]Y`ZØf`U_hj] Y`i f`Ui VYf`a UW`h"

5`VUb]Yb`dFÅgYbh]Yfh`g]W`U`g`; Y\Y]a h]dd`a]h`Y]bYf` : Ø`Y`Ub
i bVYfØ\fhYb`GhfÅbXYb`i bX`B Uh]cbU`dUf_g"8]Y`i B9G7C!
K Y`h_i `hi fYfVYghÅhhYbž`k]Y`X]Y`F i]bYbghUXh`6i hf]bhž`g]bX`Y]b
_i `hi fY`Yg`<][\`][\h": Øf`@]YV\UVYf`gW`ØbYf`?ØghYb`UbXgW`UZhYb
g]bX`X]Y`=g`Yg`cZ`GW`m]b`7cfbk U`ž`9b[`UbXž`a]h`k Y]»gUbX][Yb
GhfÅbXYb`i bX`a]`XYa `?`]a U`Y]bY`9bhXYW_i b[`k Yfh" ?Y[Y`fcVVYb
g]bX`]a `5i [i gh`g]W`hVUfž`k Ug`X]Y`FY []cb`ni `Y]bYa `VY`]YVhYb`N]Y`
ZØf`H]YfVYcVUW`hi b[Yb`a UW`h"

Ni gUa a YbZUggYbX`Åggh`g]W`gU[Ybž`XUgg`XYf`5i [i gh`Y]bY
\Yfj cffU[YbXY`NY]h`ZØf`FY]gYb`]gh"9[U`ž`cV`a Ub`g]W`ZØf
6UXYZYf]Ybž`_i `hi fY`Y`9f`YVb]ggY`cXYf`bUhi fj YfVi bXYbY
5_hj]]hÅhYb`YbhgW`Y]XYhž`X]Y`5i gk U`\`Ub`N]Y`Yb`]gh`f]Yg]["A]h
k Ufa Yb`HYa dYfUhi fYb`ØVYf" \$; fUX`]b`j]Y`Yb`FY []cbYb`]gh
5i [i gh`Y]bY`Yi nY`Yb`hY`K U`\`ZØf`Y]bYb`i bj Yf[Ygg`]W`Yb`i f`Ui V"
K Yf`Ui ZXYf`Gi W`Y`bUW`]XYU`Yb`6YX]b[i b[Yb`]ghž`Z]bXYh`]b`XYb
FY]gYn]Y`Yb`XYf`CghgYY`i bX`8ÅbYa Uf`_YVYbgc`gW`ØbY`C dh]cbYb
k]Y`]b`XYb`\Y]»Yb`GØX`ÅbXYfb"8]Y`VYghYb`FY]gYn]Y`Y`nY][Yb`g]W`
]a `; YgUa hV]`X`j cb`Y]bYa `VfY]hYb`GdY`hfi a `Ub`A Ò[`]W`_Y]hYb
i bX`5hhfU_hj]cbYbž`X]Y`XUfUi Zk UfhYbž`YbhXYW`h`ni `k YfXYb"

8YhU]`g	
Cfh	≠bgY`DcY`ž`8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "XYk YnYh"XY• k cf`XXUm"XY• k k k "fY]gY[i]XY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh