

< UfhY '9]bgW\ b]hhY 'VY]'@cmX. ' ,
? ØbX][i b[Yb ']'b 'Gi `]'b[Yb °

' , 'A]hUfVY]hYf'XYf'@cmX'@]ZYghm'Y'; a V<']b 'Gi `]'b[Yb
k i fXYb'[Y_ØbX][h'Hfchn'l a ghfi _hi f]Yfi b[Yb 'V`Y]Vh'XYf
GhUbXcfh'Yf\ U'hYb"



Gi `]'b[Ybž'8Yi hgW\ `UbX '!`8]Y'@cmX'@]ZYghm'Y'; a V<ž'a]h'G]hn`]'b
Gi `]'b[Ybž'ghY\h]j cf'Yf\YV`]'WYb 'J YfÅbXYfi b[Ybž'bUW\XYa
_Øfn`]'W\ ' , 'A]hUfVY]hYf'?ØbX][i b[Yb 'Yf\]Y'hYb" `8]YgY'A U» bU\ a Y
k i fXY'VYfY]hg`]'a 'A Åfn'&\$&) `]'b'Y]bYf'6Yhf]YVgj YfgUa a `i b[
Ub[Y_ØbX][hž'k cVY]'XYf'GhUbXcfh'Gi `]'b[Yb 'h'fchn'XYf
9bhUggi b[Yb 'VYghY\Yb 'V`Y]Vh"Ni `Yhnh'k UfYb 'Xcfh'&*\$
A]hUfVY]hYf'hÅh][ž'bUW\XYa 'X]Y'DfcXi _h]cb`]'a 'Gca a Yf'&\$&\$
Y]b[YghY`'h'k i fXY" `6i bXYgk Y]h]g]bX'Yhk U'(- \$'DYfgcbYb'ZØf'XUg
l bhYfbY\ a Yb 'U_h]j " `8]Y'VYhfcZYbYb'6YfY]WY'g]bX'X]Y
DfchchmdYbdfcXi _h]cbž'hYW\ b]gW\ Y'5i gUfVY]hi b[ž'J Yfk U`hi b[`i bX
J Yfhf]YVž'k cVY]'X]Y'DfchchmdYbdfcXi _h]cb`]'j c`'ghÅbX][`Ui Z[Y`Øgh
k]fX" `9]b'Gcn]U'd`Ub'k i fXY']b'Ni gUa a YbUfVY]h'a]h'XYa
6Yhf]YVgfUh'Ybhk]W_Y'hž'i a `X]Y'VYhfcZYbYb'A]hUfVY]hYf'ni

i bhYfghØhnYb"

⊖·Y]bYa `Ub[YgdUbbhYb`A Uf_hi a ZY`X`]gh`X]Y`BYi Ui gf]W`hi b[`XYg
l bhYfbY\`a Ybg`bchk YbX][` [Yk cfXYb"8Yf'; YgW`ÀZhgzØ\`fYf
5bXfYUg`GW`U`Yf`nY][h'g]W`c`dh]a]gh]gW`i bX`gdf]W`h'j cb`Y]bYa
Hi fbUfci bXž`Ui W`k Ybb`&\$&) `U`g`\YfUi gZcfXYfbX`[]`h"
ÿbXYfi b[Yb`i]b`XYb`A Uf_hVYX]b[i b[Yb`i bX`Y]b`j Yfgh`Àf`hYf`HfYbX
ni `GbYU`Yfb`\UVYb`X]YgY`l a ghfi _hi f]Yfi b[ga U»bU\`a Yb
YfZcfXYfh"8Yf`GW`k Yfdi b_h`XYf`GbYU`Yf!DfcXi _h]cb`k]fX`_ØbZh][
Ui ggW`]Y»`]W`]b`XYb`Ug]Uh]gW`Yb`FUi a `j Yf`U[Yfh" Hfchn`X]YgYf
<YfUi gZcfXYfi b[Yb`g]Y\`h`XUg`l bhYfbY\`a Yb`7\`UbW`b`ni f
GW`UZZ b[`bYi Yf`5fVY]hgd`ÀhnY`]b`XYf`Ni _i bZh"

I a Z]fa]Yfi b[`i bX`A Uf_YbghfUhY []Y

⊖`F U\`a Yb`XYf` , VYfbU\`a Y`Xi fW`X]Y`5f`_`m`5; `k i fXY`@cmX`]a
C_hcVYf`&\$&(`]b`@cmX`@]ZYghm`Y` ; a V<`i a Z]fa]Yfh"8]Y
HcW`hYf[YgY`gW`UZhž`ni j cf`U`g`@cmX`G\`cYg`F`YhU]` ; a V<`VY`Ubbhž
\Y]»`h`bi b`@cmX`@]ZYghm`Y`F`YhU]` ; a V<`"N]Y`X]YgYf
BYi Ui gf]W`hi b[`]gh`Ygž`XUg`l bhYfbY\`a Yb`ghfUhY []gW`
k Y]hYfni Ybhk]W`Y`b`i bX`ni `Y]bYf`i a ZUggYbXYb`@]ZYghm`Y!A Uf_Y
Ui gni VUi Ybž`X]Y`Y]b`VfY]hYfYg`5b[YVch`ØVYf`GW`i \Y`\]bUi g
UbV]YhYh"8]Y`9][Ybhi a gj Yf\`À`hb]ggYž`X]Y`DYfgcbU`ghfi _hi f`gck]Y
X]Y`Cf[Ub]gUh]cbggghfi _hi f`V`Y]VYb`XUVY]`i bj Yf`ÀbXYfh"DUfUa
G]b[\ž`9][YbhØa Yf`i bX`79C`XYf`5f`_`m`5; žhY]`h`X]Y`J]g]cbž`@cmX
U`g`k Y`hk Y]h`ZØ\`fYbXY`@]ZYghm`Y!A Uf_Y`ni `YhUV`]YfYb"

8]YgY`l a ghfi _hi f]Yfi b[`_ØbbhY`Ui W`]b`Y]bYa `d`cg]h]j Yb
A Uf_hi a ZY`X`j cb`JcfhY]`gY]b"8Yf[`cVU`Y`GW`i \a Uf_h`k]fX`]a
⊘\f`&\$&) `j cfUi gg]W`h]W`Y]bYb`l a gUhm`j cb`(`) *ž\$, `A fX`
YffY]W`Ybž`a]hY]bYa `À\`f]W`Yb`K UW`ghi a `j cb`ž` , i `V]g`&\$` \$"
Gh]YZY`ghY`Yb`XUg`[fØ»`hY`A Uf_hgY[a Ybh`XUfž`[YZc`[hij cb
GbYU`Yfb`i bX`UbXYfYb`GW`i _UhY[cf]Yb"5b[Yg]W`hg`Y]bYf
k UW`gYbXYb`BUW`ZfU[Y`bUW`bUW`\U`h][Yb`i bX`Ø`c`c[]gW`Yb
GW`i \Yb`_ØbbhY`@cmX`j cb`X]YgYb`U`hi Y`Yb`HfYbXg`d`fcZ]h]YfYb"

A Uf_hVYX]b[i b[Yb`i bX`

Ni _i bZhgdYfgdY_h]j Yb

A]hY]bYa `Dfc! ?cdZl a gUhn`j cb`Yhk U`), ž , `]a `GWi \a Uf_hž
XYf`j cfUi gg]Wk h]Wk `&\$&) `YffY]Wk h`k]fXž`g]Y\h`g]Wk `X]Y`6fUbWk Y
nU\`fY]Wk Yb`<YfUi gZcfXYfi b[Yb`i bX`7\UbWb`[Y[YbØVYf`"8Yf
Cb`]bY! I a gUhnUbhY]`]a `GWi \gY[a Ybh`k]fX`Ui Z&, ž* i
[YgWk Åhnž`k Ug`X]Y`F Y`Yj Ubn`j cb`X][]hU`Yb`J Yfhf]YVgghfUhY[]Yb
i bhYfghfY]Wk h`Hfc hn`XYf`9bh`Uggi b[Yb`gYhnh`XUg`l bhYfbY\`a Yb`Ui Z
Y]bY`9l dUbg]cb`]b`XYb`: fY]nY]hVYfY]Wk `i bX`]gh`]b`; YgdfÅWk Yb`a]h
@]nYbndUfhbYfbž`i a `Ui Wk`]a `6Y`_Y]Xi b[ggY[a Ybh`bYi Y`K Y[Y`ni
[Y\Yb`"DfcXi _hY`Ui »Yf\U`V`j cb`GWk i \Yb`a UWk Yb`a]hhYfk Y]Y
fi bX`(\$i `XYg; YgUa hi a gUhnYg`Ui gž`k Ug`X]Y`8]j Yfg]Z]n]Yfi b[`XYf
A Uf_Y`k Y]hYf`j cfUbhfY]Vh"

8]Y`[YgUa hY`9bhk]W_`i b[`_ÖbbhY`XYf`@cmX`@ZYghm`Y`; a V<
\Y`ZYbž`g]Wk `Ub`X]Y`g]Wk `j YfÅbXYfbXYb`A Uf_hVYX]b[i b[Yb
Ubni dUggYb`i bX`g]Wk `U`g`gc`]XY`A Uf_Y`]b`XYf`GWk i \!`i bX`@ZYghm`Y!
6fUbWk Y`ni `dcg]h]cb]YfYb"

K Y]hYfY`≠Zcfa Uh]cbYb`i bX`U_hi Y``Y`9bhk]W_`i b[Yb`Z]bXYb`G]Y`VY]
? fY]gnY]hi b[ž: Ug\]cbi b]hYX`i bX`GhUh]ghU"

8YhU]`g	
J cfZU``	GhY``YbUVVUi
I fgUWk Y	A Uf_hj YfÅbXYfi b[Yb
C fh	Gi `]b[Ybž`8Yi hgWk `UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "_fY]gnY]hi b["XY• ZUg\]cbi b]hYX"XY• XY"ghUh]ghU"Wk a

6Ygi Wk Yb`G]Y`i bg`Ui Z.`b!U["bYh