

GhfY]h'i a 'GhY['Ua 'NYfbgYY.
BUhi fgW\i hnVi bX'j Yf_`U[h'A Uf]bU°

8Yf`K UggYfhci f]ga i g']b`6fUbXYbVi f['ghY\h']a 'A]hhY`di b_h
Y]bYg`GhfY]hg'i a 'X]Y`bYi Y`GhY[Ub`U[Y`b`K YfXYf/B56I
_`U[h'ZØf`XYb`BUhi fgW\i hn"

K YfXYf`fk Uj Y`Łž`8Yi hgW\`UbX`!`K UggYfhci f]ga i g']b
6fUbXYbVi f['Yf`YVh`Y]bYb`5i ZgW\k i b[" `a a Yf`a Y\`f`A YbgW\Yb
YbhXYW`_Yb`X]Y`GW\Øb\`Y]hYb`XYf`FY[]cb`j ca `K UggYf`Ui g" `b
X]YgYa `?cbhYI h`d`Ubh`X]Y`< UZYbi bhYfbY\`a i b['A Uf]bU`NYfbgYY`]b
K YfXYf`fk Uj Y`Ł`XYb`5i gVUi `]\fYf`GhY[Ub`U[Y`Ua `; fc» Yb
NYfbgYY" `8]YgY`b]h]Uhj Y`ghØ» h`YXcW\`Ui Z`K]XYfghUbX`XYg
BUhi fgW\i hnVi bXYg`fBUVi Łž`XYf`Ui Z`X]Y`; YZU\`fYb`ZØf`X]Y
i a `]Y[YbXY`BUhi f`\]bk Y]gh"

CVk c\`XYf`@UbX`fY]g`DchgXUa `!A]hhY`a Uf`_`XYf`A Uf]bU`X]Y
6Ui [YbY\`a][i b['YfhY]h`\Uhi bX`XYf`GhY['VYfY]hg['YVUi h`k i fXYž
\UhiXYf`BUVi `?`U[Y`Y]b[YfY]W\h'i bX`j cf`Äi Z]['FYW\hYf\U`hYb"
8Yf`bYi Y`GhY['j Yf`Äi Zh`Xi fW\`Y]b['YgW\ØhnhYg`GYYfcgYbZY`Xž
k Y`W\Yg`Ui h`BUVi `b]W\h`ZØf`6Ui j cf\UVYb`j Yfk YbXYh`k YfXYb
XUfZ`GYYfcgYb`g]bX`b]W\h`bi f`Y]bY`5i [Ybk Y]XYž`gcbXYfb`V]YhYb
Ui W\`@VYbYb]fUi a `ZØf`nU\`fY]W\Y`K UggYfh]YfYž`XUfi bhYf`XYf`j ca
5i gghYfVYb`VYXfc\`hY`<Ui VYbhUi W\Yf"

?cbZ]_h'i a 'XYb`GhY[

8Yf`; YgW\`ÄzhgZØ\`fYf`XYf`A Uf]bU`NYfbgYYž`F UbXm`GW\]fa Y]ghYfž
[UV`Ubž`XUgg`XUg`l bhYfbY\`a Yb`&ž) `A]`]cbYb`9i fc`]b`XYb`5i gVUi
]bj Ygh]Yfh`\Uhi bX`g]W\`U`_hi Y``]b`Y]bYf`k]fhgW\UZh]W\Yb`Bch`U[Y
VYZ]bXYh" `GW\]fa Y]ghYf`VY`_`U[hž`XUgg`_Y]bY`8]U`c[VYfY]hgW\UZh
gY]hYbg`XYg`BUVi `j cf\UbXYb`k Uf" `9f`gW\`Ä[h`Y]bY

I a VUi a U» bU\ a Y j cfž'X]Y`XYb`GhY[i a %) `A YhYf`j YfgYhnYb
k ØfXYž i a `X]Y`GYfYfcgYb`ni `gW\ØhnYb"8]YgY`@Øgi b[`k]fX`YXcW
j ca `BUVi `UV[Y`Y\ bhž`XU`g]Y`U`gi bni fY]W\YbX`Ub[YgY\Yb`k]fX"

8 UfØVYf`\]bUi g`_ca a h`XUg`6Ui j cf\ UVYb`b]W\h`c\`bY`?f]h]_`"6Y]XY
DUfhY]Ybžgck c\`X]Y`< UZYbVYhfY]VYf`U`g`Ui W\`XYf`BUVi žØVYb
HUXY`Ua `@UbX_fY]g`Ui gžXYf`X]Y` ; YbY\ a] [i b [`YfhY]`h\ Uhž`c\`bY
X]Y`5i gk]f_ i b [Yb`Ui Z`XUg`GYfYfcgYbZY`X`Ui gfY]W\YbX`ni
VYfØW_g]W\h] [Yb`"5_hi Y``]gh`X]Y`Bi hni b [`XYg`GhY [g
Y]b [YgW\ fÅb`_hž i a `k Y]hYfYb`GW\ UXYb`Ub`XYb`GYfYfcgYb`ni
j Yfa Y]XYb"

F YW\ h`]W\ Y`5i gY]b Ub XYfgYhni b [

6YfY]hg`gY]h`XYa `%\$``5i [i gh`&\$&` `k Uf`X]Y`GhY [Ub`U [Y`]a `6Ui ž
i bX`gY]h`XYa ` \Uh`XYf`BUVi `gY]b`fYW\h`]W\Yg`J cf [Y\Yb
]bhYbg]j]Yfh"9f`j Yfgi W\h`]b`Y]bYa `9]j YfZU\ fYbž`XYb`6Yhf]YV`XYf
GhY [Ub`U [Y`ni `i bhYfV]bXYbž`XU`X]YgY`]a
@UbXgW\UZhggW\i hn [YV]Yh` DchgXUa Yf`K U`X!`i bX
<Uj Y`gYfYb [YV]Yh` `]Y [h"8Yf`J c f g]hnYbXY`XYg`B56i `6fUbXYbVi f [ž
6`Øfb`9`bYfž`_f]h]g]YfhY`X]Y`9bhgW\Y]Xi b [`XYg`@UbX_fY]gYg`U`g
A]ggUW\hi b [`XYg`@UbXgW\UZhggW\i hnYg`i bX`ZcfXYfhY]bYb
VYggYfYb`GW\i hn`XYf`BUhi ffÅi a Y"

I a `X]Y`G]hi Uh]cb`ni ` _`ÅfYbž`\Uh`XYf`BUVi `j cf`XYa
J Yfk U`hi b [g [Yf]W\h`DchgXUa `?`U [Y`Y]b [YfY]W\h`"Æf`5b`Y [Yb`]gh
Ygž`k Y]hYfYb`GW\ UXYb`Ub`XYa `GYfYfcgYbZY`X`ni `j Yf\]bXYfb`i bX
XUfUi Z`\]bni k Y]gYbž`XUgg`XYf` ; YV]YhgW\UfU`_hYf`XYg
@UbXgW\UZhggW\i hn [YV]YhYg`Xi fW\`X]Y`6Ui UfVY]hYb`VYY]bhfÅW\h] [h
k]fX"6]g`Ub [`Uh`g]W\`XYf`@UbX_fY]g`b]W\h`ni `XYb`J c f k ØfZYb
 [YÅi » Yfh`i bX`j Yfk Y]gh`Ui Z`XUg``Ui ZYbXY`J YfZU\ fYb"

8]Y`6YXYi hi b [`XYg`BUhi fgW\i hnYg`]b`6fUbXYbVi f [`_Ubb`b]W\h
 [Ybi [`VYhcb`h`k YfXYb"8 Ug`F YZYfUh`B (`XYg`@UbXYgi a k Y`hUa hYgž
XUg`ZØf`5fhYbgW\i hnfY [Y`i b [Yb`i bX`X]Y` , VYfk UW\i b [
 [YgW\ØhnhYf`5fhYb`ni ghÅbX] [`]ghž`i bhYfghfY]W\h`X]Y`K]W\h] [_Y]h`XYf
9f\U`hi b [`j cb`@VYb`gfÅi a Yb`ZØf`VYXfc`hY`5fhYb" `Gc`W\Y
A U» bU\ a Yb`g]bX`YbhgW\Y]XYbX`ZØf`XYb`9f\U`h`XYf`V]c`c []gW\Yb

J]Y`ZU`h]b`XYf`FY[]cbž`k Å\fybX`XYf`K UggYfhci f]ga i g`k Y]hYf\]b
k ÅWgh"

8]Y`k Y]hYfY`9bhk]W_`i b[`X]YgYf`5i gY]bUbXYfgYhni b[`V`Y]Vh
gdUbbYbX`i bX`_ÖbbhY`YbhgWY]XYbX`ZØf`X]Y`GW UZI b[`Y]bYg
; `Y]W [Yk]W hg`nk]gWYb`k]fhgW UZh]WYa `ϕhYfYggY`i bX`XYa
GWi hn`XYf`BUhi f`]b`X]YgYf`fY]nj c``Yb`FY[]cb`gY]b"

8YhU]`g	
J cfZU``	J UbXU`]ga i g
I fgUWXY	6Ui [YbY\a][i b[žBUhi fgWi hn
C fh	K YfXYf`fkUj Y`Łž`8Yi hgW`UbX
GW UXYb`]b`	&) \$\$\$\$\$
E i Y``Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• k YfXYfUbXYf\Uj Y`"XY• `Zi "VfUbXYbVi f["XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh