

6fYhhYb`gU[h; UfhYbgWU i`&\$`%`UX]Yi`
K Ug`^Yhnh`[Yd`Ubh`k]fX`

6fYhhYb`j Yfn]W hYh`Ui Z`X]Y; UfhYbgWU i`&\$`%":]bUbn]Y`Y
F]g]_Yb`i bX`GhUXhYbhk]W`i b[`V]YhYb`bYi Y`DYfgdY_h]j Yb`ZØf
X]Y`6Øf[Yf"



6fYhhYb`ž`8Yi hgW`UbX`!`8]Y`GhUXh`6fYhhYb`U`h`g]W`Ua`&+"`A U]
&\$&) `YbhgW]YXYbž`Ui Z`X]Y`8i fWZØ\fi b[`XYf; UfhYbgWU i`&\$`%
ni`j Yfn]W hYb`"8]Yg`k i fXY`ja` ; Ya Y]bXYfU`h`a]h`&\$`!Gh]a`a`Ybž`
; Y[Ybgh]a`a`Yb`i bX`&`9bh`U`hi b[Yb`VYgW`cggYb`"8]Y
9bhgW]Y]Xi b[`]gh`a`U» [YV`]W`Ui Z`X]Y`Z]bUbn]Y`Yb`6YXYb`_Yb
ni fØW`ni ZØ\fybž`XU`X]Y`?cghYb`ZØf`X]Y`J YfUbghU`hi b[`ZØf`X]Y
j YfgW`i`XYh`GhUXh`U`g`i bhfU[VUf`YfUW`hYh`k i fXYb`
C VYfVØf[Yfa`Y]ghYf`B]W`A`cfUgh`VYhcbh`Y`X]Y`gcf[Z`h][Y
5V`k`À[i b[`XYf`9bhgW]Y]Xi b[`i bX`X]Y`B`chk`YbX][`_Y]hž`X]Y
6Øf[YfgW`UZh]b`ni`_ØbZh][Y`9bhk]W`i b[Yb`Y]bni`VYn]Y`Yb`", VYf
&\$`6Øf[Yf`bU`a`Yb`Ub`XYf`bZcfa`Uh]cbgj YfUbghU`hi b[`ni`f
; UfhYbgWU i`Ua`%-`"A U]`hY]ž`k`c`X]Y`gh`Xh]gW]Yb`D`AbY
Ui`gZØ\f`]W`df`AgYbh]Yfh`k i fXYb`"

B UWX`XYf`9bhgWXY]Xi b[`k]fX`XYf` : c_ i g`bi b`Ui ZX]Y`9bhk]W_`i b[
XYf`?YfbghUXh`[Y`Y[hz`]bgVYgcbXYfY`]b`XYb`6YfY]WXYb`Gdcf[UggY
i bX`G]a a Y`hi fa #K]h\i a Ub`U[Y``8]Y`GhUXh`d`Ubh`z`X]Y
]bbYfgh`A`Xh]gWXYb`6UWX`A`i ZY`fGUU`VUWX`z`GU`nUWX`z`K`Y]» UWX`E`U`g
C f]Ybh]Yfi b[g`]b]Yb`Z0f`XYb`GhUXhi a VUi`ni`bi`hnYb``9]bY
[Ya`Y]bgUa`Y`9f`_`A`fi b[`U`Yf` : fU`h]cbYb`]a` ; Ya`Y]bXYfUh
VYnY]WXYbYhY`XYb`GW`f]h`i`U`g`j`YfU`bhk`cfhi b[gj`c``i bX`b`ch`k`YbX][
Z0f`X]Y`bUWX`U`h][Y`GhUXhY`bhk]W_`i b["

? cghYb`i bX`F]g]_Yb`XYf` ; UfhYbgWXY Ui

8]Y`i fgdf0b[`]WXY`?cghYbgWXY`Ani b[`Z0f`X]Y` ; UfhYbgWXY`Ui`k`Uf`a`]h
(, z`A`j`)]cbYb`9i`fc`j`YfU`bgWXY`U[`h`k`cfXYb`z`k`A`fYbX`Y]b
fYXi`n]YfhYf`D`Ub`6`Ui`ZYhk`U``&z`+`A`j`)]cbYb`9i`fc`[YgWXY`h`h`k`i`fXY`
?A`a`Yf]b`B]bU`Fi`ddYbXYf`k`]Yg`Ui`ZX]Y`Ybcfa`Yb`Z]bUbn]Y``Yb
F]g]_Yb`\\b`z`X]Y`Y]bY` ; UfhYbgWXY`Ui`Z0f`XYb`VYfY]hg`\\c`\\Yb
GWXY`XYbghUbX`XYf`GhUXh`a`]h]g]WXY`[YVfUWX`h`\\A`hY``5i`WXY`A`cfUgh
bUbbhY`X]Y`i`bg]WXYf`\\Y]hYb`Xi`fWXY`j`YfA`bXYfhY
FU`a`YbVYX]b[i b[Yb`z`k`]Y`X]Y`Z]bUbn]Y``Y`G]hi`Uh]cb`i`bX`X]Y
ZfU[`]WXY`i`a` [Y`\\i b[gghfU`» Y`z`X]Y`Z0f`X]Y`gY`9bhgWXY]Xi b[
Ui`ggWXY`U[[YVYbX`k`UfYb`"

8]Y` ; UfhYbgWXY`Ui`\\A`hY`YVYbZU`g`X]Y`A`0[`]WXY`_Y]h[YVchYb`z`bYi`Y
 ; f0b`Z`A`WXYb`ni`gWXY`UZZYb`i`bX`XUg`GhUXh`_]a`U`ni`j`YfVYggYfb``9g
V`Y]Vh`Y`X`c`WXY`i`b`_`Uf`z`c`V`i`bX`k`]Y`X]Y`gY`N]Y`Y`c`\\b`Y`X]Y
8i`fWXY`Z0`\\fi b[`XYf` ; UfhYbgWXY`Ui`YffY]WXY`h`k`YfXYb`_0`b`Yb``8Yf
 ; Ya`Y]bXYfUh`\\Uh`Y`bhgWXY]YXYb`z`XUgg`GhUXhY`bhk]W_`i b[`b]WXY`h
nk]b[YbX`Ub`Y]bY` ; UfhYbgWXY`Ui`[YVi`bXYb`gY]b`a`i`gg`"

B UWX`U`h][Y`GhUXhY`bhk]W_`i b[`]a` : c_ i g

=a`?`cbhYi`h`XYf`j`YfA`bXYfhYb`Df]cf]h`A`hYb`k`]fX`X]Y`9bhk]W_`i b[`]b
6fY`h`hYb`k`Y]hYf`\\b`ghUf`_`j`cb`XYb`Df]bn]d]Yb`XYf`bUWX`U`h][Yb
GhUXhY`bhk]W_`i b[[YdfA`[h`gY]b``8UVY]`k`]fX`Y]b`]bhYfX]gn]d`]b`A`fYf
5bgUhn`U`g`YggYbn]Y``YfUWX`hY`h`z`i`a`X]Y`gcn]U`Y`z`0`c`c`[]gWXY`i`bX
0`c`b`c`a`]gWXY`Ni`_i`b`Zh`g`Z`A`\\][_Y]h`Ub[Yg]WXY`hg`XYf`k`UWX`gYbXYb
l`fVUb]g]Yfi b[`ni`g]WXYfb``@Ui`h`Y]bYf`5bU`mgY`XYf`6i`bXYgnYbhfU`Y
Z0f`dc`]h]gWXY`6]Xi b[`k`A`WXY`gh`XYf`8fi`W`z`XYb`6YX0fZb]ggYb

ni _ØbZh][Yf'; YbYfUh]cbYb`F YWÅbi b[`ni `hfU[Yb`i bX`gcn]U`Y
I b[`Y]WÅ`Y]hYb`ni `UXfYgg]YfYb"

9fk Ufhi b[Yb`Ub`VYggYfY`@YVYbgVYX]b[i b[Ybž`k]Y`XYb`Ni [Ub[
ni `9]b_ca a Ybž`K c`b fUi a ž`6]`Xi b[`i bX`A cV]`hÅhž`bY`a Yb`ni "
I fVUb]g]Yfi b[gdfcnYggY`ghY`Yb`GhÅXhY`j cf`<YfUi gZcfXYfi b[Ybž
k]Y`I a k Y`hj YfgWÅ a i hni b[`i bX`X]Y`; YZÅ`fXi b[`XYf
K UggYfj Yfgcf[i b[ž`X]Y`b]WÅh`][bcf]Yfh`k YfXYb`XØfZYb`"Dc`]h]gWÅ Y
i bX`[YgY`gWÅ UZh]WÅ Y`GYbg]V]`hÅh`ZØf`bUWÅ`U`h][Y
GhUXhYbhk]W`i b[`]gh[Ygh]Y[Ybž`YXcWÅ`V`Y]Vh`XYfYb`I a gYhni b[
cZh`]bhYf`XYb`9fk Ufhi b[Yb`ni fØW`"

6fYhhYb`U`h`bi b`X]Y`7`UbW`ž`a]h`Y]bYa`_`UfYb`i`c`i`g`Ui`Z`X]Y
A]hk]f`i b[`XYf`6Øf[Yf`i bX`Xi fWÅ`[Yn]Y`hY`ghÅXhYVUi`]WÅ Y
A U» bU`a Yb`X]Y`@YVYbgei U`]hÅh`bUWÅ`U`h][`ni`Yf`Ø`Yb`"8]Y
GhUXhj Yfk U`hi b[`d`Ubhž`X]Y`F U`a Ybd`Ubi b[`ZØf`X]Y
GhUXhYbhk]W`i b[`U`g`@Y]hZUXYb`ZØf`ni _ØbZh][Y`Dfc`Y`_hY`ni
bi hnYbž`i a`X]Y`6YXØfZb]ggY`XYf`6Øf[Yf`]b`XYb`A]hhY`di b`hini
ghY`Yb`i bX`Y]bY`d cg]hj] Y`→Ybh]hÅh`ni`ZØfXYfb"

8YhU]`g	
C fh	6fYhhYbž`8Yi`hgWÅ`UbX
E i Y`Yb	<ul style="list-style-type: none">• Vbb"XY• k k k "VfYhhYb"XY• k k k "VdV"XY

6Ygi WÅYb`G]Y`i bg`Ui Z.`b!U["bYh