

GWX Ø`Yf`YbhXYW_Yb`HYWx b]_ .`F cVc\i bXY
i bX`gdUbbYbXY`9I dYf]a YbhY`°

GWX Ø`Yf]bbYb`YbhXYW_Yb`Ua`' &*`" `A U]`&\$&)`K]ggYbgWx UZh
i bX`HYWx b]_`Ub`XYf`6HI`'7chVi g!GYbZhYbVYf[`a`]h
9I dYf]a YbhYb`i bX`F cVchYf!HfU]b]b["`



GYbZhYbVYf[ž`8Yi hgWx`UbX`!`5a`' &*`" `A U]`&\$&)`ZUbX`Ua
7Ua`di g`GYbZhYbVYf[`XYf`6HI`'7chVi g!GYbZhYbVYf[`Y]bY
JYfUbghU`hi b[`ghUhhž`X]Y`† b[Yb`@YfbYbXYb`X]Y`K`Y`h`XYf
K]ggYbgWx UZh`i bX`HYWx b]_`bÅ`YfVf]b[Yb`gc`hY`"8]YgY`÷]h]Uh]j`Y
]gh`HY]`XYg`9b[U[Ya`Ybhg`XYg`7c`Y[Yg`ZØf`A` ßH!
6]Xi b[gZØfXYfi b[ž`XUg`XUfUi`Z`UVn]Y`hž`ZfØ`nY]h[`6Y[Y]ghYfi b[
ZØf`BUhi`fk]ggYbgWx UZhYb`i bX`HYWx b]_`ni`k`YW_Yb`"8]Y
JYfUbghU`hi b[`VY[Ubb`a`]h]Y]bYf`9I dYf]a YbhU]`cf`Ygi b[`]b
7`Ya`]Yž`X]Y`j`cb`DfcZ`DYf`GWx`a`]Xh[`Y`Y]hYh`k`i`fXYž]b`XYf`X]Y
GWX Ø`Yf]]bbYb`"j`Y`WxYa`]gWx`Y`F`YU`_h]cbYb`VYcVUWx`hYb`_`cbbhYb`"
8Ug`÷`hYfYggY`XYf`GWX Ø`Yf]]bbYb`k`i`fXY`Xi`fW`X]YgY
UbgWx`Ui`]WxYb`9I dYf]a YbhY`[`Yk`YW`_h`"

8]Y'?'UggY'k i fXY'jb'nk Y]; fi ddYb'Ui Z[YhY]'h'K Å\fybX'X]Y'YfghY
; fi ddY'i bhYf'XYf'5b`Y]hi b['j cb': fUi ' ; fUa cj 'ja '6]c`c[]Y`UVcf
YI dYf]a Ybh]YfhYž'Yfk UfV`X]Y'nk Y]hY'; fi ddY'jb`XYf'Hi fb\U`Y`XYb
gc[YbUbbhYb' FcVc\i bXY!: Ø\fyfgWXY]b "'æ '6]c`c[]Y`UVcf`U[
XYf': c_i g'Ui ZdfU_h]gWXYb'9I dYf]a YbhYb'ni f'A]_fccg_cd]Yž'VY]
XYbYb`X]Y'GWØYf]bbYb`A]_fccf[Ub]ga Yb'Ui gghf]WXYb'i bX
5V_`UhgW hYghg`Xi fWZØ\fhYb"' : fUi ' ; fUa cj `Ài »YfhY'g]W`d cg]hj
ØVYf`X]Y`K]ggVY[]YfXY'i bX`X]Y' : fYi XY`XYf'GWØYf`Ua
9I dYf]a Ybh]YfYb"

HYW b]_`i bX`F cVchYf

æ`XYf'Hi fb\U`Y`Yf`YfbhYb`X]Y'GWØYf]bbYb`X]Y'9][YbgWUZhYb
j cb`<i bXYbž`X]Y`U`g`J cfV]`XYf`ZØf`fcVch]gWXY`GmghYa Y`X]YbYb"G]Y
Xi fW`]YZYb`Y]bYb`dfUI]gcf]Ybh]YfhYb`DUfWci fg'a]h`GhUh]cbYb`k]Y
G`U`ca `Ui Z ž` K UW_Y`dZchY ž` K c`Zg\Ø`Y`i bX` FcVc!8c['ja
9]bgUhm "'8]Y?']bXYf'k UfYb`VY[Y]ghYfh]j cb`XYf`HYW b]_`i bX`XYa
GhYi Yfb`XYf`FcVchYf\i bXY"BUW`Y]bYa `nY]h]WXYb`K YW`gY`XYf
; fi ddYbž`gcXUgg`U`Y`GWØYf]bbYb`VY]XY`GhUh]cbYb`Yf`YVYb
_cbbhYbž`Yf\]Y`hYb`U`Y`HY]`bY\`a Yf`Ua `9bXY`XYg`HU[Yg`]fYb
FcVc\i bXY!: Ø\fyfgWXY]b "'GW`i`Y`hYf]b': fUi `<UW_Y`nc['Y]b
d cg]hj Yg': Un]hi bX`nY][hY'g]W`]bhYfYgg]Yfh`Ub`ni _ØbZh][Yb
J YfUbghU`hi b[Ybž]bgVYgcbXYfY`a]h`XYa `li a Ubc]XYb`FcVchYf
5a] "

Ni gÅhn`]W`ni `XYfUfh][Yb`J YfUbghU`hi b[Yb`]b`GW`i`Yb`[]Vh`Yg
Vi bXYgk Y]hY`æ]h]Uh]j Ybž`X]Y`X]Y`A ÆHI!6]`Xi b[gUb[YVchY`ZØfXYfb"
8 Ug`6A 6: 'j YfZc`[h`XUVY]`Y]bYb`[Ub`n`Y]h]WXYb`i bX`j YfbYhnhYb
5bgUhm`]b`XYf`A ÆHI!6]`Xi b["'8Yf`A ÆHI!5_h]cbgd`Ubž`XYf
j YfgW]YXYbY': ØfXYfa U»bU\`a Yb`Yb`h`Ub[`XYf`6]`Xi b[g_YhhY
i a ZUgghž`k]fX`_cbgYei Ybh`Zcfh[YZØ\fh"Ni `XYb`k]W]h][Yb
æ]h]Uh]j Yb`nÅ`Yb`i bhYf`UbXYfYa `XUg` <Ui g`XYf`_`Y]bYb
: cfgWYf`i bX`GWØYf`k YhhVYk YfVY`k]Y` š [YbX`Zc`fgW`h "'8]Y
; fØbXi b['j cb` A ÆHj YfbYhnh`U`g`nYbhfU`Y`5b`Ui ZghY`Y`]b
8Yi hgW`UbX`gc`X]Y`6]`Xi b[gUb[YVchY`j YfVYggYfb`i bX`XYb
5i ghUi gW`gck]Y`X]Y`6YfUhi b[`ZØfXYfbž`i a `a Y\`f`↑ b[Y
A YbgWXYb`ZØf`A ÆHI!6Yfi ZY`ni `VY[Y]ghYfb"

5bU`mgY`i bX` : c f gW\ i b [`]a `l b hY ff]W\ h

9]b`k Y]hYfYg`6Y]gd]Y`ZØf`dfUI]gbU\Y`A ÆHI!6]`Xi b [`]gh`X]Y
 5bU`mgYž`X]Y`GW\Ø`Yf]bbYb`i bX`GW\Ø`Yf`XYg`9!?! fgYg`7\Ya]Y`XYf
 ?`UggY`%\$U`]b`XYf`l b]j Yfg]hÅh? Òb`Xi fW\ZØ\fhYb`"N]Y`X]YgYf
 l bhYfgi W\ i b [`k Uf`X]Y` , VYfdfØZ b [`XYg`K YfVYgdfi W\g`XYg
 ; YhfÅb`_g` Dck YfUXY ž`XUg`VY\Ui dhYhž` a Y\f`U`g`K UggYf`ni
 Ybh\U`hYb`"8]Y`GW\Ø`Yf]bbYb`UbU`mg]YfhYb`XYb` ; Y\U`h`j cb`gYW\g
 j YfgW\]YXYbYb`€bYb`gck]Y`XYb`Ni W_Yf[Y\U`h`XYg` ; YhfÅb`_g`i bX
 j Yf[`]W\Yb`X]Y`A]bYfU`ghcZZ]`a` ; YhfÅb`_a`]h`XYbYb`]a`GW\k Y]» "
 8 Ug`9f[YVb]g`nY][hYž`XUgg`Dck YfUXY`nk Uf`a` Y\f`Æ\U`hgghcZZ
 Ybh\Å`h`U`g`K UggYfž`YXcW\`]b`6Yni [`Ui Z`XYb`A]bYfU`ghcZZ[Y\U`h
 \]bhYf`A]bYfU`k UggYf`ni fØW_V`Y]Vh`i bX`gca`]h`b]W\h[Y]Y][bYh`]ghž
 j Yf`cfYbY`A]bYfU`ghcZZ`bUW\`XYa`Gdcf`h`ni`YfgYhnYb`"

Æg[YgUa`h`nY][Yb`X]YgY`6Y]gd]Y`Yž`k]Y`k]W\h][`Yg`]ghž`↑ b [Y
 A YbgW\Yb`ZØf`k]ggYbgW\UZh]W\Y`i bX`hYW\k]gW\Y`H\Ya Yb`ni
 VY[Y]ghYfb`"J YfUbgH`hi b [Yb`k]Y`YbY`Ua`7Ua`di`g`GYbZhYbVYf[
 hfU[Yb`XUni`VY]ž`XUgg`GW\Ø`Yf]bbYb`i bX`GW\Ø`Yf`g]W\`U`h]j`a`]h
 A ÆHI! : ÅW\Yfb`Ui`gY]bUbXYfgYhnYb`i bX`XYfYb`F`Y`Yj`Ubn`ZØf`]\fY
 Ni`_i`bZh`Yf`_YbbYb`"8 Yf`Zc`fhk`Å\`fYbXY`9]bgUhn`ZØf`A ÆHI!6]`Xi b [`]gh
 i bYf`Ågg`]W\ž`i`a`XYb` : UW\`_f`ÅZhYbUW\k`i`W\g`bUW\`U`h][`ni`g]W\Yfb
 i bX`XUg`ÆhYfYggY`Ub`X]YgYb`8]gn]d`]bYb`ni`ghÅf`_Yb`"

6HI`7chhVi`g!GYbZhYbVYf[`VYf]W\hYhž`XUgg`
 ⇒ G`6cbb`]YZYfh`k Y]hYfY`8YhU]`g`ni`f`5bU`mgY`]b`XYf`7\Ya]Y`
 6]`Xi b [` : c f gW\ i b [`V]YhYh`Y]bYb`i`a`ZUggYbXYb` , VYfV`]W`_ØVYf
 X]Y`A ÆHI!Æ]h]Uh]j`Yb`]b`8Yi`hgW\`UbX`"

8YhU]`g	
C fh	GYbZhYbVYf[ž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "V!hi "XY •] [g!Vcbb"XY • k k k "V]`Xi b [!Zc f gW\ i b ["X][]hU`

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh