

J Y[UbY`A Umc`]a`HYgh.`9XY_U`[Yk]b b hž
< Y]bn`Z]Y[h`fUi g°

² _c!HYgh`U`h`%, `j Y[UbY`A Umc`bbU]gYb`Ui Z`GW`UXghc`ZY
i bhYfgi`W`h`"9f[YVb]ggY`i bX`9a`dZY`i`b[Yb`ni`f`@U[Yfi`b[
i bX`E`i`U`]h`h`Y`hnh`Y`bhXYW`_Yb"

8 Yi hgW`UbX`!`8]Y`Øb[ghYb`HYghYf[YVb]ggY`j`cb`%, `j Y[UbYb
A Umc`bbU]gYb`UVYb`ZØf`5i`ZgY`Yb`[Ygcf[hž`bUW`XYa`g]Y`Ui`Z
GW`UXghc`ZY`i`bX`E`i`U`]h`h`i`bhYfgi`W`h`k`i`fXYb`"Fi`f&(`VYf]W`h`hž
XUgg`X]Y`HYghg`]a`<Y`Zi`*`#&\$&)`j`cb`²`_c!HYgh`j`Yf`ÖZY`bh]W`h
k`i`fXYb`i`bX`X]Y`DfY]gfUb[Y`XYf`DfcXi`_hY`nk`]gW`Yb`%ž%-`i`bX`),`ž`
9i`fc`ZØf`&)`\$`;`fUa`a`"Y[h`"6YgcbXYfg`VYa`Yf`_Ybgk`Yfh]ghž`XUgg
%`XYf`[YhYghYhYb`A Umc`bbU]gYb`a`]h`Y]bYa`6]c!G]Y[Y`
Ui`g[YnY]W`b`Y`h`g]bX`"8]Y`HYghg`i`a`ZUgghYb`Y]bY`i`a`ZUggYbXY
5bU`mgY`Ui`Z`Y`hgW`UXghc`ZY`ž`DYgh]n]XfØW`_gh`bXY`ž
A]bYfU`Ò`VYghUbXhY]`Y`fk`]Y`A`CG<`#`CG<!5bU`c[Y`i`bX`A`C`5<`Ł
gck`]Y`GW`]a`a`Y`d]`n[]ZhY"

J`cb`XYb`%,`DfcXi`_hYb`Yf\`]Y`hYb`%*`X]Y`B`chY`gY`f`[`i`h`"8]Y`6]c
A`m]J`Y[[]Y`J`Y[UbY`GU`Uha`Umc`bbU]gY`j`cb`9XY_U`k`Uf`XUg`Y]bn][Y
DfcXi`_h`c`\bY`gW`ÅX`]W`Y`A`]bYfU`Ò`VYghUbXhY]`Y`cXYf
5`hYfbUf]UhcI`]bY`"5i`W`X]Y`[Øbgh][Yb`J`Uf]UbhYb`j`cb`DYbbmž
?`Ui`Z`UbX`i`bX`@X`ØVYffUgW`hYb`X]Y`HYghYf`a`]h`Y]bYf`6Yghb`chY"
8`U[Y[Yb`Yf\`]Y`h`X]Y`<Y]bn`J`Y[Ub`GU`Uha`Umc`bbU]gY`X]Y
6Yk`Yfhi`b[`a`Ub[Y`\UZh`ž`XU`g]Y`Y]bYb`Yf\`Ò`hYb`;`Y`\U`h`Ub
A]bYfU`Ò`Ui`Zk`]Yg`"Zc`[YXYggYb`[UV`XYf`<YfghY`Yf`j`cb`<Y]bn
VY`_Ubbhž`XUgg`XUg`DfcXi`_h`j`ca`A`Uf`_h`[Ybca`a`Yb`k`]fX"

HYghj`YfZU`fYb`i`bX`8YhU]`g

8]Y`HYghYf[YVb]ggY`g]bX`XUg`FYgi`hU`i`a`ZUggYbXYf

I bhYfgi W\i b[Yb`]b`j YfgW\]YXYbYb`@UVcfYb"BYVYb`XYb`VYfY]hg
Yfk Å\bhYb`GW\UXghcZUbu`mgYb`ZUbx`Ui W\`Y]bY`\m[]Yb]gW\Y
DfØZi b[`ghUhhž`i a`X]Y` ; YgUa h_Y]a nU\`ni`VYgh]a a Yb"9]bY`A Umc
k i fXY`ni gÅh`]W\`Ui ZGU`a cbY`Ybž`9" `Wc`]i bX`9bhYfcVU_hYf]Yb
i bhYfgi W\h"5i W\`XYf` : Yhh`i bX`GU`n[Y\U`h`k i fXY`ØVYfdfØZi`i bX
a]h`XYb`XY`_Uf]YfhYb`K YfhYb`UV[Y[`]W\Ybž`i a`X]Y`E i U`]hÅh`XYf
DfcXi _hY`[YbUi`ni`VYk YfhYbž`k]Y`Ui W\`^2 _c!HYgh`VYf]W\hYh"

9]b`k]W\h][Yf`5gdY`_h`]ghž`XUgg`^2 _c!HYgh`XYb`J YfvfUi W\Yfb`fÅhž
X]Y`A Umc`bUW\`XYa`^2 ZbYb`]a`?Ø\`gW\`fUb`_ni`U[Yfbž`XU`g]Y`Xcfh
Yhk U`nk Y]`A cbUhY`\U`hVUf`]gh" `hYfYggUbhYfk Y]gY`\Uh`A Umc`]b
Hi VYb`Y]bY`Åb[YfY`<U`hVUf`_Y]h`U`g`gc`W\Y`]b` ; `Ugj YfdUW`i b[Yb"

A Uf_hØVYfg]W\h`i bX`? cbgi a [Yk c\b\Y]hYb

8]Y`HYghYf[YVb]ggY`nY][Yb`YXcW\`bi f`Y]bYb`HY]`XYf`K U`f\Y]h
ØVYf`XYb`A Uf_h`ZØf`j Y[UbY`A Umc`bbU]gY" `h`Y]bYa`k Y]hYfYb`HYgh
k i fXYb`g]YVYb`j Y[UbY`A Umc`bbU]gYb`i bhYfgi W\hž`XUfi bhYf
DfcXi _hY`j cb`5`bUhi fUž`9XY`_Už`<Y``a Ubb`g`i bX`<Y]bn" `h`X]YgYf
5bU`mgYž`X]Y`Ui Zgi V`Y`_h]j Yb` ; YgW\`a UW`ghYghg`VUg]YfhYž`k i fXYb
j YfgW\]YXYbY`A Umc`bbU]gY!J Uf]UbhYb`a]hY]bUbXYf`j Yf[`]W\Yb"8]Y
`<ca Ubb`GbUW`_7fYa Y`J Y[Ub`gW\`b]h`XUVY]`Ua`VYghYb`UV`i bX
k Uf`ni XYa`X]Y`[Øbgh][ghYž`k Å`fYbX`X]Y`<Y]bn`A Umc`J Y[Ub
_Y]bY`Di b`_hY`Yf\]Y`hž`k Ug`XYb`bY[Uh]j Yb`HfYbX`XYf`A Uf`_Y
i bhYfghfY]W\h"

8Ugg`j Y[UbY`A Umc`bbU]gY`Y]bY`VY`]YVhY`K U\``]ghž`nY][h`X]Y
k UW`gYbXY`J]Y`ZU`h`Ub`DfcXi _hYbž`X]Y`_Y]bY`9]Yf`cXYf`h]Yf]gW\Yb
6YghUbXhY]Y`Yb`h\U`hYb`i bX`U`g`W\`c`YghYf]bZfY]Y`i bX
i a`k Y`hZfYi bX`]W\Y`5`hYfbUh]j Yb`[Y`hYb"J YfvfUi W\Yf`_ØbbYb`Ui`g
Y]bYa`VfY]hYb`Gcfh]a Ybh`k Å`Ybž`XUg`Ui W\`6]c!Cdh]cbYb
i a`ZUggž`k]Y`]b`XYa`HYgh]j cb`J Y[dcc`XUf[Y`Y[h"

Ni`gUa`a YbZUggYbX``Åggh`g]W\`gU[Ybž`XUgg`X]Y`HYghYf[YVb]ggY`Y]b
_`UfYg`@]W\h`Ui Z[X]Y`E i U`]hÅh`i bX`G]W\Yf\Y]h]j cb`j Y[UbYb
A Umc`bbU]gYb`k YfZYb"J YfvfUi W\Yf`g]bX`[i h`VYfUhYbž`VY]a`?Ui Z
Ui Z[X]Y`HYghYf[YVb]ggY`ni`UW\hYbž`i a`X]Y`VYghY`i bX`[YgØbXYghY
K U\`ZØf`]\f`9ggYb`ni`hfYZYb"

| | |
|--------------|--|
| 8YhU]`g | |
| J c f Z U `` | Gcbgh][Yg |
| C fh | 8Yi hgW`UbX |
| E i Y ``Yb | <ul style="list-style-type: none"> • k k k "fi \f&("XY • k k k "cY_chYgh"XY • j Y[dcc`"XY |

6Ygi WYb `G]Y `i bg `Ui Z. `b!U["bYh