

B c f f]g`Xca]b]Yfh`HfU]b]b[`]b`GdUb]Yb.
: %!GW\ bY``ghY`a]h`6YghnY]h°

@UbXc`Bc f f]g`Yfn]Y`h`X]Y`6YghnY]h`VY]a` : %!HfU]b]b[`]b`
GdUb]Yb"J YfghUddYb`i bX`<Ua]`hcb`Zc`[Yb`Ui ZXYb`D`ÀhnYb
nk Y]i bX`XfY]"



6UfW\`cbUž`GdUb]Yb`!`a`YfghYb`fY]Yb`HfU]b]b[`ni`a` ; fc»Yb
DfY]g]j cb`GdUb]Yb`gYhnY`@UbXc`Bc f f]gž`XYf`j cf`_i fnYa`XUg
F YbbYb`]b`A cbUW\`[Yk cbbYb`\Uhž`a]h`Y]bYf`VYY]bXfi W_YbXYb
NY]h]j cb`%`%`ž+%`A]bi hYb`X]Y`gW\ bY``ghY`Fi bXY"8]YgYf`9fZc`[
ZØ\fhY`]\b`Ub`X]Y`Gd]hnY`XYf`NY]hYb`]ghY`i bX`a UW\hY`]\b`ni`a
Y]bn][Yb` : U\fyfž`XYf`i bhYf`XYf`A Uf`_Y`j cb`%`%(`A]bi hYb`V`]YV"
A Ui`J YfghUddYbž`XYf`Ua`h]YfYbXY`K`Y`ha`Y]ghYf`j cb`FYX`6i` ``ž
a`i`gghY`g]W\`a`]h`XYa`nk`Y]hYb`D`Uhn`VY[bØ[Ybž`\$ž`*`+`GY`_i`bXYb
\]bhYf`Bc f f]g"i`@Yk`]g`<Ua]`hcb`j`cb`A`YfW\XYg`Zc`[hY`Ui`Z`XYa
Xf]hnYb`D`Uhn`a`]h`Y]bYa`FØW_ghUbX`j`cb`\$ž`+,`GY`_i`bXYbž`k`À\fybX
7\Uf`Yg`@WYfW]j`cb` : YffUf]`XYb`j`]YfhYb`D`Uhn`VY`Y[hY"

CgWUf`D]Ughf]ž`XYf`U`_hi`Y``Y`K`A`!` : Ø\fybXYž`_cbbhY`a`]h`XYa

Z0bZhYb`D`Uhn`UVgW`Y»Ybž`k Uf`YXcW`ØVYf`Y]bY`U`VY`GY`_i bXY`
`Ub[gUa Yf`U`g`Bcff]g" `b`XYf`; YgUa hk Yfhi b[``]Y[h`D]Ughf`XYfnY]h
bi f`XFY]`Di b_hY`j cf`Bcff]gž`k Å\fybX`J YfghUddYb`&) `Di b_hY`\]bhYf
XYa `Z0\fybXYb`5i ghfU`Yf`fUb[]Yfh" `B]Wt` < Ø`_YbVYf[ž`XYf`Y]bn][Y
XYi hgWY`GhUa a ZU\fyf`]b`XYf`: cfa Y`%ž`YffY]W hY`ja `HfU]b]b[
XYb`%(" `D`Uhn"

B Yi Y`F Y[i `]Yfi b[Yb`i bX`XYfYb`9]bZ`i gg

8]Y`bYi Y`HYW`b]gWY`8]fY`_hj Y`XYf`: cfa Y`%ž`X]Y`]b`6UfW`cbU`]b
?fUZh`hfUhž`g]Y\`hj cfž`XUgg`g]W`X]Y`: fcbhZ0[Y`k Yb][Yf`ghUf`_i bhYf
8fi W`_j YfZcfa Yb`X0fZYb" `? f]h]_Yf`k YfZYb`A W@UfYb`j cfž`Xi fW`X]Y
J YfZcfa i b[`Y]bYb` A]b]!8FG `ni`YfnYi [Ybž`k Ug`ni gÅhn`]WYb
@i Zhk]XYfghUbX`YfnYi [hi bX`XYb`5Vhf]YV`]b`?i fj Yb`VYY]bZi ggh"
8]YgY`FY[Y`i b[`_0bbhY`X]Y`?cb`_i ffYbng]hi Uh]cb`k Y]hYf
j YfgW`ÅfZYbž`XU`HYUa g`g]W`UbdUggYb`a 0ggYbž`i a `]a `?Ua dZi a
X]Y`A Y]ghYfgW`UZh`k YhhVYk YfvGZÅ\][`ni`V`Y]VYb"

þg[YgUa`hj Yf`]YZ`XUg`HfU]b]b[`gdUbbYbXž`a]hY]bYf`J]Y`nU\`j cb
: U\fyfbž`X]Y`Z]b`_Y`NY]hYb`Yfn]Y`hYb" `@]Ua `@Uk gcb`j cb`FYX`6i` ``
`UbXYhY`Ui Z`XYa `gYW`ghYb`D`Uhnž`k Å\fybX`C`]j Yf`6YUfa Ub`j cb
< UUg`XYb`g]YVhYb`D`Uhn`VY`Y[hY" `8Ug`A]hhY`ZY`X`nY][hY`g]W
YVYbZU`g`ghUf`_ž`a]h`; Ycf[Y`Fi ggY`ž`XYf`Ui Z`XYa `Y`ZhYb`D`Uhn
YbXYhYž`i bX`5bXfYU`?]a]`5bhc`bY``ž`XYf`Ui Z`D`Uhn`%, `Y]b`]YZ"

5i gV`]W`_Ui Z`X]Y`GU]gcb

A]h`XYb`bYi Yb`FY[Y`b`i bX`XYb`\cW`_UfÅh][Yb`: U\fyfb`]b`XYf
: cfa Y`%`k]fX`X]Y`GU]gcb`&\$&) `k Y]hYf\]b`Ui ZFY[YbX`gY]b" `8]Y
8]g`_i gg]cb`i a `X]Y`@Y]ghi b[gZÅ\][_Y]h`XYf`j YfgW]YXYbYb`HYUa g
i bX`X]Y`Yk Y`] [Yb`GhfUHY[]Yb`k]fX`Yb`hgWY]XYbX`gY]bž`i a `X]Y
: Uj cf]hYb`Z0f`X]Y`_ca a YbXYb`FYb`bYb`ni`VYgh]a a Yb" `@UbXc
Bcff]gž`XYf`Xi fW`gY]bYb`G]Y[]b`A cbUWt`i bX`X]Y`6YghnY]h]b
GdUb]Yb`GY`Vghj YfhfUi Yb`hUb`_hž`_0bbhY`g]W`U`g
Yfbghni bY\`a YbXYf`?cbhfU\Yb`hZ0f`XYb`K A !H]hY``\YfUi gghY``Ybž
k Å\fybX`CgWUf`D]Ughf]ž`A Ul`J YfghUddYb`i bX`UbXYfY`: U\fyf
YVYbZU`g`i a `YXYb`Di b`h`_Åa dZYb" `8]Y`A 0[`]W`_Y]hYb`i bX
< YfUi gZcfXYfi b[Yb`XYf`bYi Yb`HYW`b]gWY`8]fY`_hj Y`k YfXYb

g]W\Yf^]W\`gdUbbYbXY`F Ybbk cW\YbYbXYb`j YfgdfYW\Yb"

8]Y` : cfa Y`%`V`Y]Vh`Y]b`gdUbbYbXYg`GdY_hU_Y`ZØf` : Ubg`k Y`hk Y]h"
K]Y`g]W\`X]Y`Dcg]h]cbYb`i bX`Di b_hYghÅbXY`Ybhk]W_Y`bž`k]fX`g]W\
]b`XYb`bÅW\ghYb`F YbbYb`nY][Ybž`k Å\fybX`X]Y` : U\fyf`i a`X]Y
J cf\YffgW\UZh`Ui ZXYf`GhfYW_Y`f]b[Yb`"CV`X]Y`U_hi Y`Yb`HfYbXg
i bX`5bdUggi b[Yb`XYb`J Yf`Ui ZXYf`A Y]ghYfgW\UZh`bUW\`U`h][
VYY]bZi ggYb`k YfXYbž`V`Y]Vh`UVni k UfhYb"

: Øf`k Y]hYfY` ðZcfa Uh]cbYb`ni f` : cfa Y`%`i bX`GhUh]gh]_Yb`VYgi W\Yb
G]Y`FcgYb\Y]a &(ž`\Yi hY"Uh`i bX`X]Y`i a ZUggYbXYb`8UhYb`VY]`
K]_]dYX]U"

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	6UfW`cbUž`GdUb]Yb
E i Y`Yb	<ul style="list-style-type: none">• k k k "fcgYb\Y]a &("XY• k k k "\Yi hY"Uh• XY"k]_]dYX]U"cf[

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh