

DUmDU`fYj c`i h]cb]Yfh`XYb`9]b_Ui Z.`>Yhnh Ui W`]b` : fUb_Zi fhYf`7UZÅg°

DUmDU`hYghYh`VUf[Y`X`cgYg`6YnU\`Yb`]b`8Yi hgW\`UbX`
9fZU\fi b[gVYf]W`h`Ui g`Y]bYa` : fUb_Zi fhYf`7UZÅ`i bX
9]bV`]W_Y`]b`bYi Y`HYW`b]_Yb`"



: fUb_Zi fh`8Yi hgW\`UbX`!`8 Ug`VUf[Y`X`cgY`6YnU\`Yb`Ub`XYf
@UXYb_UggY`b]a a h]b`8Yi hgW\`UbX`]a a Yf`a Y`f` : U\fh`Ui Z` : ð
Y]bYa` : fUb_Zi fhYf`7UZÅ`k i fXY`_øfn`]W`Y]b`bYi Yf`GYfj`]W`j`cb
DUmDU`[YhYghYh`z`XYf`Yg`XYb`?i bXYb`Yfa` Ò[`]W`h`z`a`]h`XYf
VY`]YVhYb`NU\`i b[gd`UhZcfa` `Ui W`]a` `ghUh]cb`ÅfYb`<`UbXY`ni
VYnU\`Yb`" `a` `Hfmlci`h`UVYb`gck`c`X`Y`J`Yf`_Ai`ZYf]b`@UfU`U`g`Ui`W
Y]b`bYi`[`]Yf][`Yf`?i`bXY`X`Y`DUmDU`!`NU\`i`b[`Ui`gdfcV]Yfh`8`jY
HfUbgU`_h]cb`Zi`b`_h]cb]Yfh`YfY]Vi`b[`g`cgz`c`b`Y`XUgg`Y`bXYfi`b[`Yb
Ua`?`UfhYbhYfa`]bU`b`chk`YbX][`k`UfYb`"8`jYgYf`GW`f]h`Yfa`i`h][`h
DUmDU`ž`gY]bY`A`Uf`_hUbhY]`Y`]a` `ghUh]cb`ÅfYb`NU\`i`b[`gj`Yf`_Y`f
Ui`gni`VUi`Yb`ž`XU`X`Y`Bi`hni`b[`j`cb`DUmDU`V]g`Ub[`ØVYfk`]Y[`YbX
Ui`Z`C`b`]bY!`NU\`i`b[`Yb`VYgW`f`Å`b`_h]`gh`" `@Ui`h`XYf`**HU[YggW`Ui**
nY][`Yb`!`a`ZfU[`Yb`ž`XUgg`j`]Y`Y`?i`bXYb`DUmDU`Ub`XYf`?`UggY`bc`W

b]Y`j Yfk YbXYh\`UVYb"

A Uhh\]Ug`FcgW\`j cb`DUmDU`Yf`_`ÀfhYž`XUgg`ZØf`X]Y`Bi hni b[`XYg
bYi Yb`GYfj]W\g`YX][`]W\`Y]b` \]bhYf`Y[hYg`6Ub`__cbhc`i bX`X]Y
U_hi U`]g]YfhY`DUmDU`!5dd`YfZc`fXYf`]W\`]gh`8]YgY`5dd`Zi b_h]cb]Yfh
À\b`]W\`Y]bYf`j]fhi Y`Yb`8YV]h_UfhY`i bX`Yfa` Ò[`]W\`hYg`XYb
Bi hnyfbž`g]W\`YfYb`VUf[Y`X`cgYb`NU\`i b[gj`Yf`_Y`f`Xi`fW\`ni`ZØ`fYb`"
9]bY`VYgcbXYfg`\c\Y`G]W\`Yf\Y]h`k]fX`Xi`fW\`Y]bYb`9]ba`U`!7cXY
[Yk`À`f`Y]ghYhž`XYf`Ub`XUg`?UfhYbhYfa`]bU`ØVYfa`]hhY`h`k]fX`ž`c`bY
X]Y`?UfhYbXYhU]`g`cXYf`6Ub`__cbhc`XUHYb`ni`ØVYfhfU[Yb`"5i`W\`Y]bY
5i`h\Ybh]Z]n]Yfi b[ž`VY]gd]Y`gk`Y]gY`Xi`fW\`i`]b[YfUVXfi`W_ž`hfÀ[h`ni
XYb`\c\Yb`G]W\`Yf\Y]hgghUbXUfXg`VY]"`#hYfYggUbhYfk`Y]gY`k]fX
DUmDU`Ui`W\`Y]bY`F`UHYbnU\`i b[`UbV]YhYbž`X]Y`YXcW\`a`]h\c\Yb
N]bgYb`j`cb`ZUgh`%`i`d`fc`#`Y`f`j`YfVi`bXYb`]gh"

Ni`_i`bZh`XYg`6YnU\`Yb`]b`8Yi`hgW\`UbX

8Yf`K`YW\gY`ni`VUf[Y`X`cgYb`NU\`i b[ga`Yh\cXYb`]gh`]b
8Yi`hgW\`UbX`]b]W\`h`a`Y`f`Ui`Zni`\U`hYb`"@Ui`h`Y]bYf`I`bhYfgi`W\`i`b[
XYf`6i`bXYgVUb`_`k`i`fXY`]a`#`Y`f`&\$&'`]b`fi`bX`XYf`<`À`Zh`U`Y`f
HfUbgU_h]cbYb`VUf[YnU\`h`8Yb`bcW\`]gh`DUmDU`cd]h]a`]gh]gW\`ž`XUgg
g]W\`X]Yg`a`]h`XYf`9]bZØ`fi`b[`j`cb`bYi`Yb`NU\`i b[ga`Yh\cXYb`k`]Y
]\fYf`Y][YbYb`5dd`ÀbXYfb`k`]fX`"Ni`a`J`Yf[`Y]W\`i`#`XYf
9i`fcd`À]gW\`Yb`I`b]cb`[]Vh`Yg`Y]bY`k`UW\gYbXY`NU\`Ub
VUf[Y`X`cgYb`HfUbgU_h]cbYb`"GhU]ghU`VYf]W\`hYhž`XUgg`X]Y
A`]h[`]YXg`ÀbXYf`XYf`9I`]a`#`Y`f`&\$&'`\c\Y`NU\`Yb`Ub
VUf[Y`X`cgYb`NU\`i b[Yb`j`YfnY]W\`bYhYbž`i`bX`X]Yg`XØfZhY`Y]bYb
bØh`]W\`Yb`?cbhYI`h`ZØf`X]Y`9I`dUbg]cb`j`cb`DUmDU`XUfghY`Yb"

9]b`k`Y]hYfYf`A`]hgd]Y`Yf`Ui`Z`XYa` `Yi`fcd`À]gW\`Yb`NU\`i b[ga`Uf_h]gh
XYf`bYi`[YghUfhYhY`6YnU\`X]Ybgh`K`Yfc`"8]YgYf`n]Y`h`XUfUi`Z`UVž
XYb`]bhYfbUh]cbU`Yb`5bV]YhYfb`DUfc`]ni`V]YhYb`i`bX`d`Ubhž`K`U`Y`h
@Øgi`b[Yb`]a`5b[YVch`XYf`<`ÀbX`Yf`ni`j`Yfgh`Àf`_Yb`"@Ui`h`Y]bYf
U_hi`Y`Yb`I`a`ZfU[Y`XYg`9<`=F`Y`hU]`#`gh]hi`hYž`XYggYb`9f[YVb]ggY`]a
Gca`a`Yf`&\$&)`j`YfØZYbh`]W\`h`k`YfXYbž`\UVYb`(`*`ž`i`XYf`<`ÀbX`Yf
VYfY]hg`X]Y`#`hY[fUh]cb`j`cb`5dd`Y`DUm]b`]fYa`NU\`i b[ga`]I
[Yd`Ubhž`k`À`fYbX`" *`ž&i` ;`cc[`Y`DUmi`a`gYhnyb`a`ØW\`hYb`"8Yf
;`YgUa`hi`a`gUhn`XYf`I`bhYfbY`a`Yb`U[`]a`j`Yf[Ub[YbYb`#`Y`f`VY]

() ž%A]`jUfXYb`9i fc`i bX`i bhYfghfY]W`h`X]Y`F`Y`Yj Ubn`XYg`X][]hU`Yb
NU\`i b[gj`Yf`Y\fg"

A Uf_hUb hY]`Y`i bX`< YfUi gZc fXYfi b[Yb

J YfVfUi W`YfgW`ØhnYf]b`? Uh\Uf]bU`@Uk fYbW`ZØ\`h`g]W`Xi fW`X]Y
[Y[Ybk Åfh][Y`8ca]bUbn`Ua Yf]_Ub]gW`Yf`I bhYfbY\`a Yb`VYgc f[h
i bX`g]Y\`h`X]Y`B`c`k`Y`b`X][_Y]h`ZØf`a`Y`f`Yi`f`c`d`Å]gW`Y
K YhhVYk YfVYfž`i`a`Y]bY`Ui`g[Yk`c[YbY`A`Uf_h`Ub`X`g`W`U`Z`h`i`n`i
gW`U`Z`Z`Y`b`"DUmDU`k`j`f`_`h`i`b`X]Y`g`Y`a`?`c`b`h`Y`I`h`U`g`Y]b`5`b`V]Y`h`Y`f`ž`X`Y`f`
Y`V`Y`b`Z`U`g`j`c`b`X`Y`f`G`W`U`Z`i`b[`Y]b`Y`g`Z`i`b`_`h]c`b]Y`f`Y`b`X`Y`b`²`_`c`g`m`g`h`Y`a`g`
]a`6`Y`f`Y]W`X`Y`f`X][]hU`Y`b`NU\`i`b[ga`Y`h`c`X`Y`b`d`f`c`Z]h]Y`f`Y`b`_`Ø`b`b`h`Y`"
8`Y`f`b`Y`i`Y`8]Y`b`g`h`_`Ø`b`b`h`Y`ZØf`j`]Y`Y`?`i`b`X`Y`b`Y]b`Y`Y]b`Z`U`W`Y`i`b`X`
g`W`b`Y`Y`A`Ø[`]W`_`Y]h`X`U`f`g`h`Y`Y`b`ž`X]Y`6`Y`X`Y`b`_`Y`b`[Y[YbØVYf`
V`U`f[Y`X`c`g`Y`a`6`Y`n`U\`Y`b`n`i`Ø`V`Y`f`k`]b`X`Y`b`i`b`X`X]Y`B`i`h`n`Y`f`Y`f`Z`U\`f`i`b[
]b`g[Y`g`U`a`h`i`n`i`j`Y`f`V`Y`g`g`Y`f`b`"

8YhU]`g	
C fh	: fUb_ž fhž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "hU[YggW`Ui "XY• k k k "Y\]"cf[• XY"ghUh]ghU"Wča

6Ygi W`Y`b`G]Y`i`bg`Ui`Z.`b!U["bYh