

DZ`Y[Yj UhYf'j cf'; Yf]WX h. '+\$': À``Y gYli Y``Yb'A]ggVfUi WX g'YfgWX ØhhYfb DUfWX]a °



GWkYf]bž8Yi hgWk`UbX'!K U`hYf'D"žY]b') +!'À\f][Yf'DZY[Yj UhYf Ui g'@ Xk][g`i gh!DUfWk]a žghY\hij cf'XYa '@UbX[Yf]Wkh'GWkYf]b i bX'g]Y\hig]Wk 'gWkYfk]Y[YbXYb'J cfk ØfZYb'XYg`gYl i Y``Yb A]ggVfUi Wkg`gY]bYf'a]bXYf'À\f][Yb'DZY[YhcWkhYf'Ui g[YgYhnh"8]Y GhUUhgUbk U`hgWkUZh'k]fZh']\a 'j cfž']b']bg[YgUa h'+\$': À``Yb'X]Y nY\b'À\f][Y'HcWkhYf`gYl i Y```a]ggVfUi Wkh'ni '\UVYbž'k cVY]'(-'XYf HUhYb'U`g'VY]gWk`UZÀ\b`]WkY'<UbX`i b[Yb'Y]b[Yghi Zh'kYfXYb" 8]YgY', VYf[f]ZZY'gc``Yb']a '\Ài g`]WkYb'l a ZY`X'nk]gWkYb 8YnYa VYf'&\$&\$'i bX'\$']'&\$&&ghUhh[YZi bXYb'\UVYbž'k]Y' bcfX_i f]Yf"XY'VYf]WkhYh"

8]Y'GhUUhgUbk À`h]b'[UV'Ubž'XUgg'D"'XUg'?]bX'i bhYf'8fi W_'[YgYhnh\UVYb'gc``ž'k Ybb'Yg'g]W\'k Y][YfhYž']\b'gYli Y```ni 'VYZf]YX][Yb"'D"gY`VghVYghfY]hYh'X]Y'Jcfk ØfZY'i bX'VYnY]W\bYh'X]Y
5bgW\i `X][i b[Yb'U`g' UVUfh]["'9f'VYgW\fY]Vh'GY]bY'DZY[YhcW\hYfU`g' hY]`k Y]gY'gW\k]Yf][Yg'?]bX ž'XUg'gY]bYf'A Y]bi b['bUW\[Y`c[Yb'\UVY"'8]Y'F]W\hYf]bž'5fa]b'@YggY`ž'Ài »Yfh'YXcW\'Nk Y]ZY`Ub'gY]bYf'JYfg]cb'i bX'j Yfk Y]gh'Ui Z'Y]b'; i hUW\hYb'Y]bYf
GUW\j Yfgh\dbX][Ybž'XUg'VYgU[hž'XUgg'XUg'A\dxW\Yb'b]W\h']b'XYf
@U[Y'gY]ž'g]W\'X]Y'gYli Y``Yb', VYf[f]ZZY'c\bY'Y][YbY'9fZU\fi b[Ui gni XYb_Yb"

8Yf'k Y]hYfY'J Yf`Ui Z'XYg'DfcnYggYg

K À\fYbX'XYg'JYfZU\fYbg'\Uh'F]W\hYf'@YggY``D"'Ui Z'X]Y
A Ò[`]W_Y]h'\]b[Yk]YgYbžY]b'; YghÀbXb]g'UVni `Y[Ybž'k Ug'g]W\
a Ò[`]W\YfkY]gY'ghfUZa]`XYfbX'Ui gk]f_Yb'_ObbhY"'8Yf'DfcnYgg
k]fX'A]hhY'\$\dangleb]'Zcfh[YgYhnhž'k cVY]'XUg'A ÀXW\Yb'XUbb'U`g'NYi[]b
[Y`UXYb'kYfXYb'gc``"'8]Y'Ya ch]cbU`Yb'i bX'dgmW\c`c[]gW\Yb
: c`[Yb'gc`W\Yf'HUhYb'g]bX'gW\kYfk]Y[YbX'i bX'kY]hfY]W\YbXž'k]Y
X]Y': cfgW\ib['@VYf'gYIiY``Yb'A]ggVfUiW\'nY][h"

DgmWX]gWX Y : c [Yb ZØf CdZYf]

8]Y'dgmWkc'c[]gWkYb'5i gk]f_i b[Yb'Ui Z'?]bXYfž'X]Y'gYliY'Yb A]ggVfUi WkY'?]bXYf fyU[]YfYb'i bhYfgWk]YX']Wk'Ui Z'X]Y', VYf[f]ZZYž'k Ug'ni '`Ub[Zf]gh][Yb_c[b]h]j Ybž'Ya ch]cbU'Yb'i bX'gYliY'`Yb'JYfk]ffi b[Yb'ZØ\fYb_Ubb"'6YgcbXYfg'gWkÀX`]Wk']gh'X]Y'JYfa]gWki b['XYf'Fc'`Yb'j cb5i hcf]hAhgZ][i fYb'i bX'gYliY'`Yb'DUfhbYfbž'X]Y'XUg'JYfghAbXb]g XYg'?]bXYg'ZØf'X]Y'6Yn]Y\i b['i bX'X]Y'Y][YbYb'gYliY'`Yb 9a dZ]bXi b[Yb'VYY]bZi ggh''8]Y'5VkY]gi b['XYf'Y][YbYb 9f'YVb]ggY'Xi fWk'XYb'HAhYf'hfA[h'XUni'VY]ž'XUgg'XUg'?]bX'cZh[Ynki b[Yb']ghž'XYb'A]ggVfUi Wk'ni 'j YfgWkkY][Ybž'k Ug'ni 'Y]bYa; YZØ\`'j cb'<]'Zcg][_Y]h'i bX'=gc'Uh]cb'ZØ\fhž'k]Y'bYi fc`c[Yb!ibX!dgmWk]UhYf!]a!bYhn"cf['VYgWkfY]Vh"

Ni 'XYb'a $O(`]WXYb'`Ub[Zf]gh][Yb': c`[Yb'XYg'A]ggVfUi WXg'[Y\OfYbb]YXf][Yg'GY`Vghk Yfh[YZØ\`ž'GWXk]Yf][_Y]hYb'VY]a '5i ZVUi 'j cb$

6Yn]Y\i b[Yb'i bX'Y]b'[YbYfY``Yg'A]gghfUi Yb'[Y[YbØVYf'UbXYfYbAYbgWXYb"'?]bXYfž'X]Y'gYI i Y``Yb'A]ggVfUi WX'YfZU\fYb'\UVYbž__\ObbYb'XUni 'bY][Ybž']\fY'Y][YbYb'; fYbnYb'b]WXh'a Y\f'ni Yf_YbbYbž'k Ug'g]Y'UbZ\A``]['ZØf'k Y]hYfY', VYf[f]ZZY'a UWXh" 5i »YfXYa '_\ObbYb'g]Y'DfcV`Ya Y'a]h'Gi WXhj Yf\U`hYb'i bX 9gggh\Ofi b[Yb'Ybhk]\W_Y`b'cXYf'gc[Uf']b'YI hfYa Y CdZYfVYfY]hgWXUZh'i bX'GY`VghUi Z[UVY'j YfZU``Yb"

8]Y'GW\k YfY'XYf'dgm\\]gW\Yb': c`[Yb'\\Ab[h'jcb'nU\`fY]W\Yb : U_hcfYb'UVž'X]Y'VYfY]hg'k \A\fYbX'XYg'DfcnYggYg'jcb'F]W\hYf @YggY`'Ub[YgdfcW\Yb'kifXYb''8Uni'n\A\`Yb'XYf'5`hYfgibhYfg\\]YX nk]g\\Yb'H\AhYf'ibX'CdZYfž'X]Y'B\A\Y'XYf'6Yn]Y\ib['ibX'X]Y 8UiYf'XYf'A]ggVfUiW\g\UbX`ib[Yb''

8]Y'_ca a YbXYb'K cW\Yb'k YfXYb'YbhgW\Y]XYbX'gY]bži a 'b]W\h bi f'X]Y'K U\f\Y]h']b'X]YgYa 'gdYn]Z]gW\Yb': U``'ni 'Yfa]hhY`bž gcbXYfb'Ui W\'i a 'Ui Z'X]Y'[YbYfY``Yb'dgmW\]gW\Yb'<]`ZgVYXUfZY j cb'a]ggVfUi W\hYb'?]bXYfb'Ui Za Yf_gUa 'ni 'a UW\Yb"

8 YhU]`g	
JcfZU``	GYI i U`XY`]_hY
Cfh	GWXkYf]bž'8YihgWX`UbX
J Y f`Y hnhY	%
: YghbU\a Yb	%
EiY``Yb	• k k k "bcfX_i f]Yf"XY
	• k k k "′i fUZcfi a "XY
	k k k "bYi fc`c[Yb!i bX!dgmW\]UhYf!
]a !bYhn"cf[

6Ygi WXYb G]Y i bg Ui Z b!U["bYh