

DG; !: Ubg`ghØfa Yb`bUW`7\Ua d]cbg!
@YU[i Y!G]Y[`XYb`D`Uhn`]b`A ØbW`Yb`°

DUf]g`GU]bh!; Yfa U]b`ZY]Yfh`gY]bYb`YfghYb`7\Ua d]cbg!
@YU[i Y!H]hY`": Ubg`ghØfa Yb`XYb`F UgYb`]b`A ØbW`Yb`ž
j Yfi fgUW`Yb`GW`ÅXYb`"



A ØbW`Yb`ž`8 Yi hgW``UbX`!`5a``%"`đ b]`&\$&) `Yf`YVhY`X]Y
: i » VU`k`Y`hY]bYb`\\]ghcf]gW`Yb`A ca`Ybh`DUf]g`GU]bh!; Yfa U]b
fDG; Ě`g]W`YfhY`g]W`Yfgha`U`g`XYb`H]hY``]b`XYf`I`9: 5`7\Ua d]cbg
@YU[i Y`"A`]hY]bYa`ØVYfk`Å`h][`YbXYb`).`\$!G]Y[`ØVYf`đ`hYf`A`U]`UbX
]a`":]bU`Y`ž`XUg`]b`XYf`A`ØbW`bYf`": i » VU`!`5fYbU`ghUhhZUbXž
nY`YVf]YfhYb`X]Y`: Ubg`]`fYb`Hf]i`a`d`\\`Ui`Z`VYgcbXYfY`K`Y]gY`"?`i`fn
bUW`XYa`GW`i`ggdZ]Z`ghØfa`hYb`nU`\\`fY]W`Y`5b`\\`Åb[`Yf`j`cb`DG;
XYb`F`UgYb`ž`k`Ug`ni`Y]bYa`XfUa`Uh]gW`Yb`J`cfZU`Z`Ø`fhY`ž`XYf
gck`c`\\`Z`Øf`XYb`J`YfY]b`U`g`Ui`W`Z`Øf`X]Y`G]W`Yf`Y]hg`_`f`Å`ZhY`j`cb
6YXYi`hi`b[`k`Uf`"

CVk`c`\\`X]Y`Gh]a`a`i`b[`Yi`d`\\`cf]gW`k`Uf`ž`Z`Ø`fhY`XYf`D`Uhnghi`fa
XUni`ž`XUgg`C`fXbYf`i`bX`Dc`n]ghYb`Y]b[`fY]ZYb`a`i`gghYb`ž`i`a`X]Y

G]hi Uh]cb`i bhYf`?cbhfc`Y`ni `U`hYb`"8]Y` : Ubg`_cbbhYb`YX][`]WX
V]g`ni f`GhfUZfUi a [fYbnY`j cfXf]b[YbžXU`g]Y`j cb`XYb
G]WX Yf\Y]hg_fÀZhYb`ni fØW_[YXfÀb[h`k i fXYb`"8 UVY]`k i fXYb
gck c`\`XYf`F UgYb`U`g`Ui W`Y]b`Hcf`Xi fW`X]Y`gdY`hU`i `ÀfY
: Y]Yf`]W`_Y]h`VYgW`ÀX][h`" ð`XYf`_ca a YbXYb`K cW`Y`k]fX`XUg
GhUX]cb`YXcW`YfbYi h`VYb`Øh][hž`k Ybb`Ua `A]h`k cW`i a `&%. \$ \$
I \f`8Yi hgW`UbX`]a `BUh]cbg!@YU[i Y!<U`VZ]bU`Y`Dcfhi [U`
Ya dZ`Àb[hž`[YZc`[hij cb`XYa `9bXgd]Y`Ua ` , " `ž` b]"

F YU_h]cbYb`j cb`DG; `i bX`5i gV`]W`_Ui Z`X]Y
_ca a YbXYb`Gd]Y`Y

B UW`XYa `J cfZU``Ài » YfhY`g]W`XYf`J YfY]b`Ub[Ya YggYb`i bX
a U\bhY`gY]bY` : Ubg`ni f`Ni fØW`_U`hi b[" , VYf`L`VYhcbhY`DG; ž`XUgg
XYf`G]Y[`U`Yb`[Y\Øfh`i bX`f]YZXUni `Ui Z`ž`XYb`Hf]i a d`a`]h`Ghc`nž
F YgdY`_hi bX` : fYi bX`]W`_Y]h`ni `ZY]Yfb`"8]Y`GW`ÀXYbž`X]Y`Xi fW`
XYb`D`Uhnghi fa `YbhghUbXYb`g]bXž`i a ZUggYb`a Y`fYfY`[fc» Y
@ØW`Yf`]a `F UgYb`i bX`Y]b`XYa c`]YfhYg`Hcfž`k Ug`ZØf`X]Y
J YfUbhk cfh]W`Yb`Y]bY`ni g`Àh`]W`Y`< YfUi gZcfXYfi b[`XUfghY``h"

8]Y`G]W`Yf\Y]hg_fÀZhY`j Yf\]bXYfhYb`Y]bY`9g`U`Uh]cb`XYf`G]hi Uh]cbž
k Ug`nY][hž`XUgg`hfc`h`XYf`Ui g[Y`UggYbYb`Gh]a a i b[`Y]bY
[Yk]ggYb`UZhY` , VYfk UW`i b[`bch`k YbX][`k Uf`"5i Z`X]Y
VYj cfghY`YbXYb`Gd]Y`Y`k]fX`[fc» Yb`K Yfh`[Y`Y[hž`]bgVYgcbXYfY
]a `<]bV`]W`_Ui Z`X]Y`5bZcfXYfi b[Yb`Ub`X]Y` ðZfUghfi `_hi f`i bX`X]Y
G]W`Yf\Y]hgj cf`_Y`fi b[Ybž`X]Y`[YhfcZZYb`k YfXYb`a ØggYb"

8 Yf`? cbhYI h`XYf`G]W`Yf\Y]hg`U[Y

8 Yf`J cfZU``_Ubb`Ui W`]a `?cbhYI h`XYf`[Ygh]Y[YbYb
G]W`Yf\Y]hga U» bU`a Yb`]b`[fØ» YfYb`GhUX]Yb`VYhfUW`hY`h`k YfXYb`"
5_hi Y``[]Vh`Yg`]a `[YgUa`hYb`9i fcd`À]gW`Yb`FUi a`j Yfgh`Àf`_hYb
G]W`Yf\Y]hgj cf`_Y`fi b[Ybž`VYgcbXYfg`bUW`gW`cW`_YfYbXYb
J cfZ`À`Yb`]b`XYf`J Yf[Ub[Yb`Y]h`"9]b`6Y]gd]Y`XUZØf`]gh`X]Y
I a k UbX`i b[`XYg`6YfY]W`g`i a `XUg`BUh]cbU`ghUX]cb`]b`K U`Yg`]b
Y]bY`<cW`g]W`Yf\Y]hgncbYž`k c`GhfU» Yb`[YgdYffh`i bX`DUf`_`Ài gYf
[YgW`cggYb`k i fXYb"

8]Y`F`Y`Yj`Ubn`X]YgYf`G]W`Yf`Y]hgUi`Zc`fXYfi`b[`Yb`k`]fX`VYgcbXYfg`
 XYi`h]W`]a`<`]bV`]W`_`Ui`ZX]Y`5bnU`XYf`Yfk`UfhYhYb`:`Ubgz`X]Y`ni`
 gc`W`Yb`[`fc»`Yb`9j`Ybhg`ghf`0a`Yb``8]Yg`k`]fX`j`cb`XYb`6Y`0fXYb`
 gY`f`Yfbgh`[`Ybca`a`Ybž`]bgVYgcbXYfY`]b`6Yni`[`_`Ui`Z`J`cfZ`Ä`Yž`X]Y`
 ni`_`Y]bYa`_`Yf`0`hYb`G]W`Yf`Y]hgVYXUfZ`[`Y`Z0`f`h`UVYb``8]Y`
 9fZU`fi`b[`]b`7UfX]Z`nY][`hž`XUgg`J`YfUbg`hU`hYf`_`Ui`Z`G]W`Yf`Y]h`
 VYXUW`h`gY]b`a`0ggYbž`i`a`Ä`b`]W`Y`G]hi`Uh]cbYb`ni`j`Yfa`Y]XYb`"

⇒5bVYhfUW`h`U`X]YgYf`:`U`_`hc`fYb`k`]fX`Yg`gdUbbYbX`ni`
 VYcVUW`hYbž`k`]Y`DG;`_`i`bX`X]Y`G]W`Yf`Y]hg`_`f`Ä`Z`hY`_`Ui`ZX]Y`
 <`YfUi`gZc`fXYfi`b[`Yb`XYf`b`Ä`W`ghYb`Gd]Y`Y`fYU[`]YfYb`k`YfXYb``8]Y`
 HU`hVYgh`Ä`bXY`XYg`_`Y`hnhYb`:`]bU`g`i`bX`X]Y`F`YU`_`h]cbYb`XUfUi`Z`g]bX`
 g]W`Yf`]W`_`Ui`W`_`Y]b`@YfbdfcnYgg`Z0f`X]Y`Ni`_`i`bZ`h`XYf`
 :`i`»`VU`j`YfUbg`hU`hi`b[`Yb`"

:`0f`k`Y]hYfY`8YhU]`g`ni`_`XYb`:`Ubg`i`bX`XYa`_`8fUa`U`bUW`_`XYa`
 7`Ua`d]cbg!@YU[`i`Y!:`]bU`Y`g]Y`Y`DBD`i`bX`G`_`m``: `0f`
 ⇒Zcfa`Uh]cbYb`ni`_`XYb`G]W`Yf`Y]hga`U»`bU`a`Yb`]b`K`U`Yg`g]Y`Y`
 ;`5`"XY`"

8YhU]`g`	
J`c`f`ZU`^`	J`U`b`X`U`]`g`a`i`g`
C`f`h`	A`0`b`W`Y`b`ž`8`Y`i`h`g`W`_`U`b`X`
E`i`Y`_`Y`b`	<ul style="list-style-type: none"> • k`k`k`"dbd"XY` • gdcfh"g`_`m"XY` • [`U"XY`

6Ygi`W`Yb`G]Y`i`bg`_`Ui`Z`_`b!U[`"bYh`