

F YbhYb_f]gY’&\$&) .’K Ufi a ’X]Y A]hhY`gW]W h’_Ui a ’bcW ’YffY]W h’k]fX°

9fZU\fyb`G]Y`U`Yg’ØVYf`X]Y`F YbhYb`XYf`A]hhY`gW]W h’]b
8Yi hgW`UbX’&\$&) .’9]b_ca a Ybž’5`hYfgUfa i hi bX’k]W h][Y
J c f g c f [Ya U» b U \ a Y b "



8Yi hgW`UbX`!’5a`’&"› b]’&\$&) `nY][h’Y]bY`U_hi Y`Y`5bU`mgY`XYf
F YbhYbg]hi Uh]cb`]b`8Yi hgW`UbXž`XUgg`j]Y`Y`F YbhYb]bYb`i bX
F YbhYb]b`XYf`A]hhY`gW]W h’XYi h`]W`i bhYf`XYf`[YZcfXYfhYb
9]b_ca a Ybg[fYbnY`YVYb"@Ui h’XYa`’›gh]hi h’XYf`XYi hgWYb
K]fhgWUZhi`fK`ē`Y[h’X]Y`A]hhY`gW]W h’ZØf`G]b[`Yg`VY]`Y]bYa
BYhčY]b_ca a Yb`j`cb`%“,) \$`V]g`' "(+\$`9i fc`dfc`A`cbUž`k`À`fYbX
<Ui`g`U`h`Y`a`]h`nk`Y]`DYfgcbYb`Y]bY`i`bhYfY`;`fYbnY`j`cb`&"`+,`\$`9i`fc
\UVYb"’8]Yg`ghY`h`Y]b`Yf`YV`]W`Yg`DfcV`Ya`XUfž`XYbb`X]Y
Xi`fW`gW`b]h`]W`Yb`BYhč!F YbhYb`YffY]W`Yb`X]YgY`K`YfhY`VY]
k`Y]hYa`’b]W`h"

8]Y`8UhYb`XYf`8Yi hgWYb`F YbhYbj`Yfg]W`Yfi`b[`VY`Y[Ybž`XUgg
A`ÀbbYf`]b`XYb`U`h`Yb`’6i`bXYg`ÀbXYfb`YX][`]W`%`" `’ &`9i`fc`i`bX

: fUi Yb'bi f', ' \$'9i fc'a cbUh]W\Yf\U'hYb" " ð'XYb'bYi Yb
6i bXYg`ÀbXYfb'g]Y\h'Yg'a Uf[]bU`VYggYf'Ui gž'a]h%"(%* '9i fc`Z0f
A ÀbbYf'i bX%"&%, '9i fc`Z0f': fUi Yb" '8]YgY`6YhfÀ[Y`Y[Yb'ni a
HY]'gc[Uf'i bhYf\U`V`XYg; fi bXg]W\Yfi b[gb]j YUi gž'k cVY]'X]Y
F YbhbYf]bbYb`j]b`XYb`U`hYb`6i bXYg`ÀbXYfb`Ua`ghÀf_ghYb
VYhfcZYb`g]bX"

; f0bXY`Z0f`b]YXf][Y`F Yb hYb Ub gdf0W Y

8]Y`i fgUWYb`Z0f`X]Y`b]YXf][Yb`F Yb hYb Ub gdf0W Yž]bgVYgcbXYfY
VY]': fUi Ybž'g]bX`j]Y`Z`h][" '< Ài Z[`g]bX`i bhYfVfYW\i b[Yb`XYf
9fk YfVghÀh][_Y]h'ni f'?]bXYfYfn]Y\i b[ž`Ài Z[YfY`HY]`nY]hUfVY]h
i bX`b]YXf][YfY`@0\ bY`XUZ0f`j YfUbhk cfh]W" '8]YgY`i a ghÀbXY
Z0\ fYb`XUni ž`XUgg`bi f`Y]bY`_Y]bY'; fi ddY`j cb`F YbhbYfb`X]Y
J cfUi ggYhni b[Yb`Z0f`Y]b`9]b_ca a Yb`j]b`XYf`A]hhY`gW]W\h`YfZ0`hV
_cb_fYh'g]bX`X]Yg'a Y]gh`DYfgcbYb`a]h'a]bXYghYbg`(
6Y]hfU[g`U\ fYb`cXYf`Y]bYa` \c\Yb`9]b_ca a Ybž`VYhf]YV`]W\Yf
5`hYfgj Yfgcf[i b[ž`df]j UhYf`J cfgcf[Y`gck]Y`A]YhY]bbU\ a Yb`cXYf
? Ud]hU`YfhfÀ[Yb"

Ni gÀhn`]W\`Ya dZ]Y\`h`X]Y`F Yb hYb j Yfg]W\Yfi b[ž`F Yb hYb Ub gdf0W Y
Ui ZJ c`ghÀbX][_Y]h'ni `df0ZYb`i bX`[Y[YVYbYbZU`g`Y]bYb`5bhfU[
Ui Z; fi bXg]W\Yfi b[`ni`ghY`Ybž`k Ybb`XUg`9]b_ca a Yb`i bhYf
%"\$* &'9i fc`Y[h`'8]YgY`A U» bU\ a Yb`g]bX`YbhgW\Y]XYbXž`i a`X]Y
Z]bUb n]Y`Y`G]hi Uh]cb`XYf`6YhfcZYbYb`ni`ghUV`]g]YfYb"

8 Ug`8 fY]!GÀi`Yb!GmghYa`XYf`5`hYfgj c fgc f[Y

ð`8Yi hgW\`UbX`gd]Y`h`XUg`8 fY]!GÀi`Yb!GmghYa`Y]bY`nYbhfU`Y`F c`Y
]b`XYf`5`hYfgj c fgc f[Yž`VYghY\YbX`Ui`g`XYf`ghUUh`]W\Yb
F Y[Y`g]W\Yfi b[ž`XYf`VYhf]YV`]W\Yb`5`hYfgj Yfgcf[i b[`i bX`XYf
df]j UhYb`5`hYfgj c fgc f[Y" ð`bYf\U`V`X]YgYf`GÀi`Yb`Yi]gh]YfYb
j YfgW]YXYbY`GmghYa`Y`i bX`ð`gh]hi h]cbYbž`X]Y`i bhYfgW]YX`]W\Y
5bgdf0W Y`i bX`a UI]a U`Yb`@Y]ghi b[Yb`V]YhYb" '8]Y`[YgYhn`]W\Y
F Yb hY`U`Y]b`fY]W\h`YXcW\`Ài Z[`b]W\h`Ui gž`i a`XYb
@YVYbgghUbXUfX`ja`5`hYf`ni`g]W\Yfb"@Ui h`U`hi Y`Yb`GW`Àhni b[Yb
`Y[h`XUg`F Yb hYb b]j YUi`VY]`Yhk U`(`, `Dfc nYb h`XYg
8i fW`gW`b]hngj YfX]YbghYg" '8U\Yf`]gh`Yg`VYgcbXYfg`k]W\h][ž`XUg

Y][YbY'9]b_ca a Yb'ni 'X]j Yfg]Z]n]YfYb'i bX'ni gÅhn`]WXY
5`hYfgj c fgc f[Y'ni 'hfYZZYb"

≠gVYgcbXYfY': fUi Yb'gc`hYb'ZfØ\ nY]h][']\fY'FYbhYbUi gg]W hYb
dfØZYbž'XU'g]Y'\Åi Z][Yf'j cb'5`hYfgUfa i h'VYhfc ZYb'g]bX"
GhUh]gh]_Yb'nY][Ybž'XUgg'X]Y'5fa i hg]g]_cei chY'XYf'ØVYf
*)!Å\ f][Yb'ja 'đ\ f'&\$&&VY]'%, ž%Dfc nYbh'U[ž'k Ug'ja 'J Yf['Y]W
ni f'; YgUa hVYj Ø'_Yfi b['j cb'%' ž+ 'Dfc nYbh'XYi h'W '\Ø\Yf'gh"8 Ug
VYXYi hYhž'XUgg'j]Y'Y'FYbhYb'Yfa]h'Yf\YV`]WXYb'Z]bUbn]Y''Yb
GWk]Yf][_Y]hYb'_Åa dZYb'a ØggYb"9]b'Yf\YV`]WXYf'HY]'XYf
6Yhfc ZYbYb'a UW h'ni XYa '_Y]bYb'; YVfUi W'j cb
; fi bXg]WXYfi b[g'Y]ghi b[Ybž'cZiUi g'GWUa 'cXYf'a Ub[Y'bXYb
≠Zcfa Uh]cbYb"

8]Y'?ca V]bUh]cb'Ui g'b]YXf][Yb'FYbhYbž'fY[]cbU'Yb
l bhYfgW]YXYb'i bX'XYa '\Åi Z][Yb': Y\`Yb'ni gÅhn`]WXYf
9]b_ca a Ybgei Y''Yb'ZØ\fh'XUni ž'XUgg'j]Y'Y'Å'hYfY'A YbgWXYb'jb
XYf'; YgY''gWUZh'Y]bYf'Yf\Ø\hYb'5fa i hg[YZU\ f'Ui g[YgYhnh'g]bX"
K]ggYbgWUZh'Yf'i bX'Gcn]U'dc`h]_Yf'k UfbYb'XU\Yf'j cf'Y]bYf
k UWgYbXYb'5`hYfgUfa i hž'X]Y'b]W h'bi f'XUg']bX]j]Xi Y''Y'@YVYb
XYf'A YbgWXYb'VYhf]Zž'gcbXYfb'Ui W' [YgY''gWUZh]WXY
<YfUi gZcfXYfi b[Yb'a]h'g]W'Vf]b[h"

l a gc'k]W h][Yf'g]bX'XU\Yf'dc`h]gW'Ub[Yghc» YbY'FYZcfa Ybž'X]Y
Y]bYb'ghYi YfZfY]Yb'5fVY]hg'c\ b'j cb'V]g'ni '&\$\$\$'9i fc'ZØf'FYbhYb'Yf
Y]bZØ\fYb'gc`Yb"8]YgY'A U» bU\ a Yb'_ØbbhYb'\Y'ZYbž'X]Y
Z]bUbn]Y''Y'G]hi Uh]cb'j]Y'Yf'FYbhYb'Yf'ni 'j YfVYggYfb'i bX'g]Y'j cf
5`hYfgUfa i h'ni 'gWØhYb"

Ni gUa a YbZUggYbX'nY][h'g]W'ž'XUgg'X]Y'FYbhYbg]hi Uh]cb'jb
8Yi hgW'UbX'_ca d'Yl 'gh'i bX'Ui Z]j YfgW]YXYbYb'9VYbYb
Ub[YdUW_h'k YfXYb'a i ggž'i a 'XUi Yf\UZh'ZØf'U''Y'; YbYfUh]cbYb'Y]b
g]WXYfYg'5`hYf'ni '[Yk Å\ f'Y]ghYb"9]bY'i a ZUggYbXY'FYZcfa 'XYf
5`hYfgj c fgc f[Y'gh'Xf]b[YbX'YfZcfXYf']W ž'i a '_ØbZh][Y
; YbYfUh]cbYb'j cf'Å\ b`]WXYb'<YfUi gZcfXYfi b[Yb'ni 'VYk U\ fYb"

F i \ f & (
V d V . ' 8 f Y] ! G Å i ` Y b ! G m g h Y a

VdV. '5`hYfgUfa i h

8YhU]`g	
C fh	8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "fi \f&("XY• k k k "VdV"XY• k k k "VdV"XY

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh